VILLAGE OF PALMETTO BAY

Mayor Karyn Cunningham
Vice Mayor John DuBois
Council Member Patrick Fiore (Seat 1)
Council Member David Singer (Seat 2)
Council Member Marsha Matson (Seat 3)

Interim Village Manager Gregory Truitt
Village Attorney John C. Dellagloria
Acting Village Clerk Melissa Dodge

In accordance with the Americans with Disabilities Act of 1990, persons needing special accommodation, a sign language interpreter, or hearing impaired to participate in this proceeding should contact the Village Clerk at (305) 259-1234 for assistance no later than four days prior to the meeting.

AGENDA
VIRTUAL SECOND BUDGET HEARING/SPECIAL MEETING
WEDNESDAY, SEPTEMBER 23, 2020 – 7:00 PM

(305) 259-1234

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1. CALL TO ORDER, ROLL CALL, INVOCATION, PLEDGE OF ALLEGIANCE, AND DECORUM STATEMENT, IN THAT ORDER: Any person making impertinent or slanderous remarks, or who becomes boisterous, while addressing the Council may be barred from further appearance before the Council by the Mayor, unless permission to continue or again address the Council is granted by a majority vote of the Council. Applauding speakers shall be discouraged. Heckling or verbal outbursts in support or opposition to a speaker, or his or her remarks, shall be prohibited. No signs or placards shall be allowed in the Council meeting. Persons exiting the Council meeting shall do so quietly. All cellular telephones and beepers are to be silenced during the meeting.

2. REQUESTS, PETITIONS AND PUBLIC COMMENTS SUBMITTED

3. VILLAGE MANAGER'S PRESENTATION ON THE BUDGET FOR FISCAL YEAR COMMENCING OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021

4. ORDINANCES FOR SECOND READING REQUIRING A PUBLIC HEARING

A. AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY, OF MIAMI-DADE FLORIDA, ADOPTING THE FINAL MILLAGE RATE OF 2.2350 FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1,

2020, THROUGH SEPTEMBER 30, 2021, PURSUANT TO SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR NOTICE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. *(Sponsored by Administration)*

B. AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY, OF MIAMI-DADE FLORIDA, APPROVING AND ADOPTING THE BUDGET FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020, THROUGH SEPTEMBER 30, 2021; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. *(Sponsored by Administration)*

5. NEXT MEETING AND ADJOURNMENT

WE, THE VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY, HEREBY COMMIT OURSELVES TO MAINTAINING CIVILITY IN OUR PUBLIC AND POLITICAL DISCOURSE AND PLEDGE TO THE FOLLOWING PRINCIPLES:

- We will respect the right of all citizens in our community to hold different opinions;
- We will avoid rhetoric intended to humiliate or question the wisdom of those whose opinions are different from ours;
- We will strive to understand differing perspectives;
- We will choose our words carefully;
- We will speak truthfully without accusation and we will avoid distortion;
- We will speak out against violence, prejudice, and incivility in all of their forms, whenever and wherever they occur.

PURSUANT TO FLORIDA STATUTES 286.0105, THE VILLAGE HEREBY ADVISES THE PUBLIC THAT IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THIS COUNCIL WITH RESPECT TO ANY MATTER CONSIDERED AT ITS MEETING OR HEARING, HE OR SHE WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT FOR SUCH PURPOSE, THE AFFECTED PERSON MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDING IS MADE, WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. THIS NOTICE DOES NOT CONSTITUTE CONSENT BY THE VILLAGE FOR THE INTRODUCTION OR ADMISSION OF OTHERWISE INADMISSIBLE OR IRRELEVANT EVIDENCE, NOR DOES IT AUTHORIZE CHALLENGES OR APPEALS NOT OTHERWISE ALLOWED BY LAW.

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PUBLIC MEETING NOTICE -

(INSTRUCTIONS ON HOW TO ACCESS THE MEETING AND HOW THE PUBLIC CAN PARTICIPATE)

VILLAGE OF PALMETTO BAY
NOTICE OF VIRTUAL SPECIAL COUNCIL MEETING/SECOND BUDGET HEARING
BUDGET FOR FISCAL YEAR 2020-2021

NOTICE IS HEREBY GIVEN that on Wednesday, September 23, 2020 at 7:00 p.m. the Village of Palmetto Bay will hold a virtual Special Council/Second Budget Hearing regarding the **2020-2021 Operating and Capital Budget**. This meeting will be conducted using a teleconferencing platform and broadcast live. Members of the public may watch the virtual meeting via the Village's official Facebook page and/or our Granicus web stream on www.palmettobay-fl.gov.

PLEASE NOTE pursuant to Governor DeSantis' Executive Order 20-193, in which he declared a public health emergency and a state of emergency, there is a recommendation to limit public gatherings. Any Florida Statute that requires a quorum to be present in person or requires a local government body to meet at a specific public place, is suspended, and the Village is authorized to hold public meetings through the use of communications media technology, subject to the rules pursuant to Section 120.54(5)(b)2, Florida Statutes. This notice provides instructions on how to access the meeting and how the public can participate.

Public comments forum (Option 1): Prior to the meeting, the public can submit a web form available at this web address: **https://www.palmettobay-fl.gov/FormCenter/Public-Comments-Form-10/Public-Comments-Form-52.** Form submissions received prior to the meeting will be read before the item is heard. Form submissions received after 7:00 p.m. will be read at the end of the Village Council's Agenda.

Public comments forum (Option 2): Public attendees wishing to provide real-time, audible public comments during the meeting may do so using GoToWebinar's desktop, laptop, tablet, or smartphone app. Once registered, attendees will receive GTW session information and call-in telephone numbers for those wishing to use a telephone. Telephone attendees may not participate in public comment as the system has no way to mute or unmute. Attendees wishing to speak during public comment time must use the GoToWebinar application on their desktop, laptop, or smart device. Attendees may not use a webcam whatsoever. In lieu if no availability to participate through the webinar, please submit your public comment using the web form as described above.

Please register to attend the session as follows:
https://attendee.gotowebinar.com/register/5235020460006942733

After registering, you will receive a confirmation email containing information about joining the webinar.

All persons are invited to speak at this meeting, or to be represented by an agent, or to express their views in writing addressed to the Village Council c/o of the Village Clerk, 9705 E. Hibiscus Street, Palmetto Bay, FL 33157 and/or via email: council@palmettobay-fl.gov. Inquiries may be directed to the Clerk at (305) 259-1234. The above items may be continued at this meeting and, under such circumstances, additional legal notice would not be provided. Any person may contact the Village Clerk for information as to the status of this item as a result of the meeting. In accordance with the Americans with Disabilities Act of 1990, persons needing special accommodation (or hearing impaired) to participate in this proceeding or to review any documents relative thereto should contact the Village for assistance at (305) 259-1234 no later than four (4) days prior to the proceedings.

www.palmettobay-fl.gov

AGENDA ITEM

4A

To:	Honorable Mayor and Village Council	Date:	September 23, 2020
From:	Gregory H. Truitt, Interim Village Manager	Re:	FY2021 Tentative Millage Rate

AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY, OF MIAMI-DADE FLORIDA, ADOPTING THE FINAL MILLAGE RATE OF 2.2350 FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020, THROUGH SEPTEMBER 30, 2021, PURSUANT TO SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR NOTICE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. (*Sponsored by Administration*)

BACKGROUND AND ANALYSIS:

Florida Statute section 200.065 sets forth procedures by which the Village adopts the millage rate (property tax rate), commonly known as the Truth In Millage (TRIM). The millage rate is the rate used to determine the taxes paid by each property owner. The amount of taxes paid by a property owner is determined by multiplying the millage rate times each $1,000.00 of assessed property value. To adopt the millage rate requires three steps, the Proposed, Tentative and Final hearing.

Proposed Millage Rate:

The Proposed millage, commonly referred to as the Maximum millage, is the rate the Village assumes is sufficient to fund the budget proposed budget. The rate set at this hearing can be lower in the next two hearing, but cannot be exceeded, hence the common term Maximum millage. This rate has to be determined by August 4.

Tentative Millage Rate:
The Tentative millage rate is the rate set at the first of the two required public meeting. The Ordinance for this meeting must:

- Display the name of the taxing authority.
- Tentative millage rate.
- Rollback millage rate.
- Percentage increase or decrease over the rollback rate.

The Tentative millage rate adopted cannot be exceeded at the final millage hearing. This rate must be determined between September 3 to 18.

Final Millage Rate:
The Final millage rate is the rate that will be used by the Property Appraiser to assess each property owner. The Ordinance for this meeting must:

- Display the name of the taxing authority.
- Adopted millage rate.
- Rollback millage rate.
- Percentage increase or decrease over the rollback rate.

The Final millage rate must be set within 15 days after the adoption of the Tentative rate.

FISCAL IMPACT:
At the Tentative millage rate of 2.2350 the Village's Ad-Valorem taxes will be $6,793,470.

RECOMMENDATION:
The Administration is recommending using the millage rate of 2.2350 as the Tentative millage rate for the Village of Palmetto Bay for Fiscal Year 2020-2021.

Approval is recommended.

ORDINANCE NO. 2020-10

AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY, OF MIAMI-DADE FLORIDA, ADOPTING THE FINAL MILLAGE RATE OF 2.2350 FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020, THROUGH SEPTEMBER 30, 2021, PURSUANT TO SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR NOTICE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. (*Sponsored by Administration*)

WHEREAS, pursuant to Section 200.065, Florida Statues, the Miami-Dade County Property Appraiser ("Property Appraiser") has certified the gross taxable value as $3,199,561,967 within the Village of Palmetto Bay for the year 2020 which includes all real and personal property within the Village; and,

WHEREAS, on July 13, 2020, the Village Council adopted Resolution No. 2020-69 determining the proposed maximum millage rate of 2.2350 for the fiscal year commencing October 1, 2020 and further scheduling two public hearings on the millage rate as required by Section 200.065, Florida Statutes, to be held on Monday, September 14, 2020 at 7:00 p.m. and on Wednesday, September 23, 2020 at 7:00 p.m., at the Village of Palmetto Bay Municipal Center, 9705 E Hibiscus Street, Palmetto Bay, FL 33157; and,

WHEREAS, the Village Council and the Village Manager have reviewed the Tentative Fiscal Year 2020-2021 budget for the Village and have considered an estimate of the necessary expenditures contemplated for in the budget and have determined that the levy set forth below provides the necessary funds for such expenditures.

NOW, THEREFORE, BE IT ENACTED BY THE VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY OF MIAMI DADE COUNTY, FLORIDA, AS FOLLOWS:

Section 1. The above recitals are true and correct and are incorporated herein by reference.

Section 2. The Fiscal Year 2020-2021 Tentative operating millage rate for the Village of Palmetto Bay is 2.2350 mills, which is higher than the rolled back rate of 2.1183 mills by 5.51%.

Section 3. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are repealed.

Section 4. If any section, clause, sentence, or phrase of this ordinance is for any reason held invalid or unconstitutional by a court of competent jurisdiction, the holding shall not affect the validity of the remaining portions of this ordinance.

Section 5. This Ordinance shall take effect immediately upon enactment.

1st Reading: September 14, 2020

2nd Reading: September 23, 2020

PASSED AND ENACTED this 18th day of September 2020.

Attest:

_____

Missy Arocha
Village Clerk

_____

Karyn Cunningham
Mayor

APPROVED AS TO FORM:

_____

John C. Dellagloria, Esq.
Village Attorney

FINAL VOTE AT ADOPTION:

Council Member Patrick Fiore _____

Council Member David Singer _____

Council Member Marsha Matson _____

Vice Mayor John DuBois _____

Mayor Karyn Cunningham _____

AGENDA ITEM

4B

To:	Honorable Mayor and Village Council	Date:	September 23, 2020
From:	Gregory H. Truitt, Interim Village Manager	Re:	FY2021 Final Budget

AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY OF MIAMI DADE COUNTY, FLORIDA, APPROVING AND ADOPTING THE BUDGET FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. (*Sponsored by Administration*)

BACKGROUND AND ANALYSIS:

Florida Statute 166.241 sets forth the requirements for preparing the budget, while Florida Statute 200.065 sets forth the process by which the Village adopts the budget for the next fiscal year. The process requires two public hearing on the budget which cannot be on the same day as the County or School Board hearings. The hearings for the fiscal year 2020-2021 budget are as follows:

First Budget Hearing	Monday, September 14, 2020, 7:00 PM Village of Palmetto Bay Municipal Center 9705 E Hibiscus Street Palmetto Bay, FL 33157

Second Budget Hearing	Wednesday, September 23, 2019, 7:00 PM Village of Palmetto Bay Municipal Center 9705 E Hibiscus Street Palmetto Bay, FL 33157

The Tentative summary budget must be advertised between the first and second hearings.

FISCAL IMPACT:
The Fiscal Year 2021 General Fund Operating budget is $15,842,969.

RECOMMENDATION:
The Administration has presented a balance budget as required by F.S. 166.241.

Approval is recommended.

ORDINANCE NO. 2020-11

AN ORDINANCE OF THE MAYOR AND VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY OF MIAMI DADE COUNTY, FLORIDA, APPROVING AND ADOPTING THE BUDGET FOR THE VILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE. (*Sponsored by Administration*)

WHEREAS, the Village of Palmetto Bay (the "Village") is a municipality located in Miami-Dade County, Florida; and

WHEREAS, public hearings as required by Section 200.065, Florida Statutes, were held by the Village on Monday, September 14, 2020 at 7:00 p.m., and Wednesday, September 23, 2020 at 7:00 p.m. at the Village of Palmetto Bay Municipal Center, 9705 E Hibiscus Street, Palmetto Bay, FL 33157; and

WHEREAS, the amount of funds available from taxation, non ad-valorem revenues and fund balance equals the total appropriations for expenditures and reserves; and

WHEREAS, the Village of Palmetto Bay of Miami-Dade County, Florida, set forth the General Fund appropriations for the Budget for Fiscal Year 2020-2021 in the amount of $15,842,969; and

WHEREAS, only the General Fund budget is presented here for approval and adoption, the Special Revenue Budget including Capital Projects are presented only as a recommendation for expenditures, as the use of these funds are legally restricted by Florida Statue, third parties or Village ordinances, and

WHEREAS, the Mayor and Village Council desire to approve the attached proposed General Fund budget for fiscal year 2020-2021.

NOW, THEREFORE, BE IT ENACTED BY THE VILLAGE COUNCIL OF THE VILLAGE OF PALMETTO BAY OF MIAMI DADE COUNTY, FLORIDA, AS FOLLOWS:

Section 1. The above recitals are true and correct and are incorporated herein by reference.

Section 2. The Village of Palmetto Bay Budget for the Fiscal Year 2020-2021 (the "Budget"), which is comprised of the Budget attached hereto as Exhibit "A", if approved and adopted shall become the Budget for Fiscal Year 2020-2021 effective on October 1, 2020.

Section 3. The Village Manager or his designee is authorized to expend or contract for expenditures such funds as are necessary for the operation of the Village government in accordance with the Budget. The Village Manager may transfer between any department within the General Fund any unencumbered allocation of funds, or any portion thereof.

Section 4. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are repealed.

Section 5. If any section, clause, sentence, or phrase of this ordinance is for any reason held invalid or unconstitutional by a court of competent jurisdiction, the holding shall not affect the validity of the remaining portions of this ordinance.

Section 6. This Ordinance shall take effect immediately upon enactment.

1st Reading: September 14, 2020

2nd Reading: September 23, 2020

PASSED AND ENACTED this 23rd day of September 2020.

Attest:

Missy Arocha **Village Clerk**	**Karyn Cunningham** **Mayor**

APPROVED AS TO FORM:

_____

John C. Dellagloria, Esq.
Village Attorney

FINAL VOTE AT ADOPTION:

Council Member Patrick Fiore _____

Council Member David Singer _____

Council Member Marsha Matson _____

Vice Mayor John DuBois _____

Mayor Karyn Cunningham _____

CHANGES MADE AT THE FIRST BUDGET HEARING

EXHIBIT B
Village of Palmetto Bay
Consolidated Budget Summary

CONSOLIDATED BUDGET SUMMARY

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING FUND BALANCE - ALL FUNDS	**21,745,765**	**15,476,480**	**-**	**18,732,237**	**18,732,237**	**14,658,360**	**-**	**14,658,360**
REVENUES - ALL FUNDS								
Ad Valorem Taxes @ 2.2350 mills @ 95%	6,311,243	6,483,132	-	6,483,132	6,434,295	6,894,470	$ -	$ 6,894,470
Utility Taxes	3,408,468	3,320,000	220,000	3,540,000	3,195,000	3,130,000	-	3,130,000
Franchise Fees	795,525	835,732	-	835,732	835,732	850,000	-	850,000
Licenses and Permits	314,066	330,000	237,000	567,000	222,945	315,000	-	315,000
Intergovernmental Revenue	2,385,311	2,414,000	-	2,414,000	2,153,127	1,904,000	-	1,904,000
Fines and Forfeitures	394,402	217,500	27,889	245,389	230,866	108,500	-	108,500
Charges for Services	802,203	988,750	(120,746)	868,004	474,406	592,750	-	592,750
Interest Income	63,449	60,000	(15,276)	44,724	60,000	50,000	-	50,000
Other Miscellaneous Revenues	551,309	609,980	25,842	635,822	447,271	363,980	-	363,980
Special Revenue Funds	9,621,748	7,930,200	-	7,930,200	5,864,103	5,408,200	-	5,408,200
TOTAL REVENUES - ALL FUNDS	**24,647,724**	**23,189,294**	**374,709**	**23,564,003**	**19,917,745**	**19,616,900**	**$ -**	**$ 19,616,900**
Inter Fund Transfer	70,000	-	-	-	837,921	1,563,269	$ 71,000	$ 1,634,269
TOTAL SOURCES - ALL FUNDS	**46,463,489**	**38,665,774**	**374,709**	**42,296,240**	**39,487,903**	**35,838,529**	**$ 71,000**	**$ 35,909,529**
EXPENDITURES - ALL FUNDS								
Operating Expenditures								
Personnel Services	5,596,164	7,075,681	206,546	7,282,227	5,932,288	6,372,136	$ 20,000	$ 6,392,136
Operating Expenses	12,691,734	14,245,184	393,628	14,638,812	12,167,392	14,047,032	51,000	14,098,032
Total Operating Expenditures	18,287,898	21,320,865	600,174	21,921,039	18,099,680	20,419,168	71,000	20,490,168
Capital Outlay	7,181,599	3,365,500	-	3,365,500	4,582,285	1,833,000	-	1,833,000
Debt Service								
Principal	855,100	674,289	-	674,289	687,540	578,243	-	578,243
Interest	711,043	632,848	-	632,848	622,117	534,728	-	534,728
Total Debt Service	1,566,143	1,307,137	-	1,307,137	1,309,657	1,112,971	-	1,112,971
TOTAL EXPENDITURES - ALL FUNDS	**27,035,640**	**25,993,502**	**600,174**	**26,593,676**	**23,991,622**	**23,365,139**	**$ 71,000**	**$ 23,436,139**
Other Financing Uses	544,160	-	-	-	-	-	-	-
Transfer for Capital Outlay	151,452	-	-	-	-	-	-	-
Transfer of Fund Balance	-	-	-	-	837,921	1,563,269	71,000	1,634,269
Fund Balance								
Restricted Fund Balance	4,643,682	1,363,220	-	3,437,653	2,862,980	1,882,722	-	1,882,722
Committed Fund Balance	3,505,472	135,913	-	1,718,560	2,050,218	845,506	-	845,506
Assigned Fund Balance	4,700,000	4,700,000	-	4,700,000	4,700,000	4,700,000	-	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	(225,465)	5,846,351	5,045,162	3,481,893	**(71,000)**	3,410,893
Total Fund Balance	**18,732,237**	**12,672,272**	**(225,465)**	**15,702,564**	**14,658,360**	**10,910,121**	**(71,000)**	**10,839,121**
TOTAL EXPENDITURES, TRANSFERS, RESERVES & BALANCES ALL FUNDS	**46,463,489**	**38,665,774**	**374,709**	**42,296,240**	**39,487,903**	**35,838,529**	**$ 71,000**	**$ 35,909,529**

Village of Palmetto Bay
Summary of Funds

SUMMARY OF FUND BALANCES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
GENERAL FUND								
BEGINNING FUND BALANCE	**$ 11,102,456**	**$ 10,984,406**	**$ -**	**$ 10,583,083**	**$ 10,583,083**	**$ 9,745,162**	**$ -**	**$ 9,745,162**
Revenues	15,025,976	15,259,094	374,709	15,633,803	14,053,642	14,208,700	-	14,208,700
Transfer In	-	-	-	-	837,921	1,563,269	71,000	1,634,269
Expenditures								
Personnel	3,105,238	3,407,582	206,546	3,614,128	3,366,604	3,700,932	20,000	3,720,932
Operating	10,732,215	10,648,190	393,628	11,041,818	10,510,370	11,254,582	51,000	11,305,582
Capital Outlay	-	-	-	-	-	-	-	-
Debt Service								
Principal	441,782	457,142	-	457,142	457,142	337,521	-	337,521
Interest	570,502	557,447	-	557,447	557,447	478,934	-	478,934
TOTAL EXPENDITURES	**14,849,737**	**15,070,361**	**600,174**	**15,670,535**	**14,891,563**	**15,771,969**	**71,000**	**15,842,969**
Other Financing Uses	544,160	-	-	-	-	-	-	-
Transfer for Capital Outlay	151,452	-	-	-	-	-	-	-
Transfer of Fund Balance	-	-	-	-	837,921	1,563,269	71,000	1,634,269
Fund Balance		-	-	-	-			
Restricted Fund Balances	-	-	-	-	-	-	-	-
Commited Fund Balances	-	-	-	-	-	-	-	-
Assigned Fund Balance	4,700,000	4,700,000	-	4,700,000	4,700,000	4,700,000	-	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	(225,465)	5,846,351	5,045,162	3,481,893	(71,000)	3,410,893
ENDING GENERAL FUND BALANCE	**$ 10,583,083**	**$ 11,173,139**	**$ (225,465)**	**$ 10,546,351**	**$ 9,745,162**	**$ 8,181,893**	**$ (71,000)**	**$ 8,110,893**
SPECIAL REVENUE FUND								
BEGINNING FUND BALANCE	**$ 10,643,309**	**$ 4,492,074**	**$ -**	**$ 8,149,154**	**$ 8,149,154**	**$ 4,913,198**	**$ -**	**$ 4,913,198**
Revenues	9,621,748	7,930,200	-	7,930,200	5,864,103	5,408,200	-	5,408,200
Transfer and Other Financing Sources	70,000	-	-	-	-	-	-	-
Expenditures								
Personnel	2,490,926	3,668,099	-	3,668,099	2,565,684	2,671,204	-	2,671,204
Operating	1,959,519	3,596,994	-	3,596,994	1,657,022	2,792,450	-	2,792,450
Capital Outlay	7,181,599	3,365,500	-	3,365,500	4,582,285	1,833,000	-	1,833,000
Debt Service								
Principal	413,318	217,147	-	217,147	230,398	240,722	-	240,722
Interest	140,541	75,401	-	75,401	64,670	55,794	-	55,794
TOTAL EXPENDITURES	**12,185,903**	**10,923,141**	**-**	**10,923,141**	**9,100,059**	**7,593,170**	**-**	**7,593,170**
Fund Balance								
Restricted Fund Balances	4,643,682	1,363,220	-	3,437,653	2,862,980	1,882,722	-	1,882,722
Commited Fund Balances	3,505,472	135,913	-	1,718,560	2,050,218	845,506	-	845,506
ENDING SPECIAL REVENUE FUND BALANCE	**$ 8,149,154**	**$ 1,499,133**	**$ -**	**$ 5,156,213**	**$ 4,913,198**	**$ 2,728,228**	**$ -**	**$ 2,728,228**
TOTAL FUND BALANCE - ALL FUNDS	**$ 18,732,237**	**$ 12,672,272**	**$ (225,465)**	**$ 15,702,564**	**$ 14,658,360**	**$ 10,910,121**	**$ (71,000)**	**$ 10,839,121**

SUMMARY OF FUND BALANCES								
Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
SPECIAL REVENUE FUND								
BEGINNING FUND BALANCE	**$10,643,309**	**$4,492,074**	**$0**	**$8,149,154**	**$8,149,154**	**$4,913,198**	**$ -**	**$ 4,913,198**
Revenues	9,621,748	7,930,200	-	7,930,200	5,864,103	5,408,200	-	5,408,200
Transfer In	70,000	-	-	-	-	-	-	-
TOTAL FUNDING SOURCES	**20,335,057**	**12,422,274**	**-**	**16,079,354**	**14,013,257**	**10,321,398**	**-**	**10,321,398**
Expenditures								
Personnel								
Public Services	346,752	426,815	-	426,815	381,651	442,228	-	442,228
Transit	107,538	106,625	-	106,625	108,951	112,054	-	112,054
Stormwater	420,275	539,306	-	539,306	398,134	410,279	-	410,279
Building and Permitting	1,558,234	2,568,441	-	2,568,441	1,666,177	1,679,731	-	1,679,731
Alarm Registration	58,127	26,912	-	26,912	10,771	26,912	-	26,912
Total Personnel	**2,490,926**	**3,668,099**	**-**	**3,668,099**	**2,565,684**	**2,671,204**	**-**	**2,671,204**
Operating								
Capital Projects	-	-	-	-	-	-	-	-
Art In Public Places	20,000	-	-	-	5,000	5,000	-	5,000
Parks Impact Fees and Grants	-	-	-		-	-	-	-
Public Services	248,384	286,100	-	286,100	251,580	185,600	-	185,600
CITT-Transportation	127,819	101,000	-	101,000	66,000	372,500	-	372,500
Transportation Grants and Fuel Taxes	64,728	800,000	-	800,000	8,386	500,000	-	500,000
CITT-Transit	169,592	622,974	-	622,974	250,968	265,000	-	265,000
Stormwater	115,501	355,000	-	355,000	341,701	566,250	-	566,250
Building and Permitting	1,207,270	1,419,420	-	1,419,420	719,280	883,300	-	883,300
Alarm Registration	4,725	12,500	-	12,500	12,907	12,800	-	12,800
Public Safety Impact Fees & Grants	1,500	-	-	-	1,200	2,000	-	2,000
Total Operating	**1,959,519**	**3,596,994**	**-**	**3,596,994**	**1,657,022**	**2,792,450**	**-**	**2,792,450**
Capital Outlay								
Capital Projects	1,923,599	1,937,500	-	1,937,500	1,490,000	1,200,000	-	1,200,000
Art In Public Places	-	300,000	-	300,000	-	-	-	-
Parks Impact Fees and Grants	157,558	-	-	-	350,000	100,000	-	100,000
Public Services	-	-	-	-	-	-	-	-
CITT-Transportation	469,233	550,000	-	550,000	600,000	420,000	-	420,000
Transportation Grants and Fuel Taxes	4,531,344	-	-	-	1,923,173	-	-	-
CITT-Transit	-	-	-	-	169,112	-	-	-
Stormwater	53,365	300,000	-	300,000	50,000	100,000	-	100,000
Building and Permitting	-	28,000	-	28,000	-	13,000	-	13,000
Alarm Registration	-	-	-		-	-	-	-
Public Safety Impact Fees & Grants	46,500	250,000	-	250,000	-	-	-	-
Total Capital Outlay	**7,181,599**	**3,365,500**	**-**	**3,365,500**	**4,582,285**	**1,833,000**	**-**	**1,833,000**
Debt Principal								
CITT-Transportation	389,624	127,643	-	127,643	140,894	148,107	-	148,107
Stormwater	23,694	89,504	-	89,504	89,504	92,615	-	92,615
Total Debt Principal	413,318	217,147	-	217,147	230,398	240,722	-	240,722
Debt Interest								
CITT-Transportation	38,502	39,145	-	39,145	28,414	22,634	-	22,634
Stormwater	102,039	36,256	-	36,256	36,256	33,160	-	33,160
Total Interest	140,541	75,401	-	75,401	64,670	55,794	-	55,794
Total Debt	**553,859**	**292,548**	**-**	**292,548**	**295,068**	**296,516**	**-**	**296,516**
TOTAL EXPENDITURES	**12,185,903**	**10,923,141**	**-**	**10,923,141**	**9,100,059**	**7,593,170**	**-**	**7,593,170**
Restricted Fund Balances	4,643,682	1,363,220	-	3,437,653	2,862,980	1,882,722	-	1,882,722
Commited Fund Balances	3,505,472	135,913	-	1,718,560	2,050,218	845,506	-	845,506
ENDING SPECIAL REVENUE FUND BALANCE	**$8,149,154**	**$1,499,133**	**$0**	**$5,156,213**	**$4,913,198**	**$2,728,228**	**$ -**	**$ 2,728,228**

SUMMARY OF FUND BALANCES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
GENERAL FUND								
BEGINNING FUND BALANCE	**$ 11,102,456**	**$ 10,984,406**	**$ -**	**$ 10,583,083**	**$ 10,583,083**	**$ 9,745,162**	**$ -**	**$ 9,745,162**
REVENUES	15,025,976	15,259,094	374,709	15,633,803	14,053,642	14,208,700	-	14,208,700
Transfer In	-	-	-	-	837,921	1,563,269	71,000	1,634,269
EXPENDITURES								
Personnel								
Village Council	156,782	159,199	976	160,175	155,794	154,885	-	154,885
Village Manager	387,683	349,916	223,922	573,838	510,881	344,324	-	344,324
Village Clerk	166,995	237,841	(12,965)	224,876	213,434	227,619	-	227,619
Village Attorney	-	-	115,450	115,450	111,992	142,676	-	142,676
Finance Department	292,033	349,911	(9,906)	340,005	341,392	412,782	-	412,782
Human Resources & Communications	192,603	233,200	(36,324)	196,876	175,045	318,907	-	318,907
Planning & Zoning (Comm. & Econ. Dev.)	83,131	-	86,779	86,779	86,879	235,761	-	235,761
General Government	-	-	-	-	-	-	-	-
Facilities Maintenance (Public Services)	660,152	1,063,220	(346,025)	717,195	667,250	290,623	-	290,623
Police Services	-	-	-	-	-	-	-	-
Parks & Recreation	1,165,859	1,014,295	184,639	1,198,934	1,103,936	1,573,355	20,000	1,593,355
Total Personnel	**3,105,238**	**3,407,582**	**206,546**	**3,614,128**	**3,366,604**	**3,700,932**	**20,000**	**3,720,932**
Operating								
Village Council	9,097	13,500	-	13,500	4,332	6,000	-	6,000
Village Manager	25,103	17,500	3,176	20,676	11,504	6,500	-	6,500
Village Clerk	83,736	39,000	2,500	41,500	24,771	112,250	-	112,250
Village Attorney	168,042	160,000	(107,998)	52,002	155,537	150,000	-	150,000
Finance Department	44,736	56,750	38,400	95,150	80,821	79,000	-	79,000
Human Resources & Communications	64,221	65,500	29,000	94,500	66,732	74,500	-	74,500
Planning & Zoning (Comm. & Econ. Dev.)	-	-	368,960	368,960	320,158	200,000	-	200,000
General Government	860,376	818,000	89,040	907,040	733,243	862,500	(44,000)	818,500
Facilities Maintenance (Public Services)	546,188	462,050	64,750	526,800	356,507	662,400	(25,000)	637,400
Police Services	8,080,397	8,309,000	(50,000)	8,259,000	8,273,551	8,537,500	-	8,537,500
Parks & Recreation	850,319	706,890	(44,200)	662,690	483,215	563,932	120,000	683,932
Total Operating	**10,732,215**	**10,648,190**	**393,628**	**11,041,818**	**10,510,370**	**11,254,582**	**51,000**	**11,305,582**
Capital Outlay	-	-		-	-	-	-	-
Debt Service								
Principal	441,782	457,142	-	457,142	457,142	337,521	-	337,521
Interest	570,502	557,447	-	557,447	557,447	478,934	-	478,934
Total Debt	**1,012,284**	**1,014,589**		**1,014,589**	**1,014,589**	**816,455**	**-**	**816,455**
TOTAL EXPENDITURES	**$ 14,849,737**	**$ 15,070,361**		**$ 15,670,535**	**$ 14,891,563**	**$ 15,771,969**	**$ 71,000**	**$ 15,842,969**
Other Financing Uses	544,160	-	-	-	-	-	-	-
Transfer for Capital Outlay	151,452	-	-	-	-	-	-	-
Transfer of Fund Balance	-	-	-	-	837,921	1,563,269	71,000	1,634,269
Fund Balance								
Restricted Fund Balances	-	-	-	-	-	-	-	-
Commited Fund Balances	-	-	-	-	-	-	-	-
Assigned Fund Balance	4,700,000	4,700,000	-	4,700,000	4,700,000	4,700,000	-	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	(225,465)	5,846,351	5,045,162	3,481,893	(71,000)	3,410,893
ENDING GENERAL FUND BALANCE	**$ 10,583,083**	**$ 11,173,139**	**$ (225,465)**	**$ 10,546,351**	**$ 9,745,162**	**$ 8,181,893**	**$ (71,000)**	**$ 8,110,893**

GENERAL FUND SUMMARY

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING GENERAL FUND BALANCE	**$ 11,102,456**	**$ 10,984,406**		**$ 10,583,083**	**$ 10,583,083**	**$ 9,745,162**		**$ 9,745,162**
REVENUES								
Ad Valorem Taxes @ 2.2350 mills @ 95%	6,311,243	6,483,132	-	6,483,132	6,434,295	6,894,470	-	6,894,470
Utility Taxes	3,408,468	3,320,000	220,000	3,540,000	3,195,000	3,130,000	-	3,130,000
Franchise Fees	795,525	835,732	-	835,732	835,732	850,000	-	850,000
Licenses and Permits	314,066	330,000	237,000	567,000	222,945	315,000	-	315,000
Intergovernmental Revenue	2,385,311	2,414,000	-	2,414,000	2,153,127	1,904,000	-	1,904,000
Fines and Forfeitures	394,402	217,500	27,889	245,389	230,866	108,500	-	108,500
Charges for Services	802,203	988,750	(120,746)	868,004	474,406	592,750	-	592,750
Interest Income	63,449	60,000	(15,276)	44,724	60,000	50,000	-	50,000
Other	551,309	609,980	25,842	635,822	447,271	363,980	-	363,980
TOTAL REVENUES	**$ 15,025,976**	**$ 15,259,094**	**$ 374,709**	**$ 15,633,803**	**$ 14,053,642**	**$ 14,208,700**	**$ -**	**$ 14,208,700**
Transfer from Fund Balance	-	-	-	-	837,921	1,563,269	71,000	1,634,269
TOTAL SOURCES	**$ 26,128,432**	**$ 26,243,500**	**$ 374,709**	**$ 26,216,886**	**$ 25,474,646**	**$ 25,517,131**	**$ 71,000**	**$ 25,588,131**
EXPENDITURES								
Operating								
Village Council	165,879	172,699	976	173,675	160,125	160,885	-	160,885
Village Manager	412,786	367,416	227,098	594,514	522,385	350,824	-	350,824
Village Clerk	250,731	276,841	(10,465)	266,376	238,206	339,869	-	339,869
Village Attorney	168,042	160,000	7,452	167,452	267,529	292,676	-	292,676
Finance Department	336,769	406,661	28,494	435,155	422,213	491,782	-	491,782
Human Resources & Communications	256,824	298,700	(7,324)	291,376	241,777	393,407	-	393,407
Planning & Zoning (Comm. & Econ. Dev.)	83,131	-	455,739	455,739	407,037	435,761	-	435,761
General Government	860,376	818,000	89,040	907,040	733,243	862,500	(44,000)	818,500
Facilities Maintenance (Public Services)	1,206,340	1,525,270	(281,275)	1,243,995	1,023,757	953,023	(25,000)	928,023
Police Services	8,080,397	8,309,000	(50,000)	8,259,000	8,273,551	8,537,500	-	8,537,500
Parks & Recreation	2,016,178	1,721,185	140,439	1,861,624	1,587,151	2,137,287	140,000	2,277,287
Total Operating	**$ 13,837,453**	**$ 14,055,772**	**$ 600,174**	**$ 14,655,946**	**$ 13,876,974**	**$ 14,955,514**	**$ 71,000**	**$ 15,026,514**
DEBT								
Principal	441,782	457,142	-	457,142	457,142	337,521	-	337,521
Interest	570,502	557,447	-	557,447	557,447	478,934	-	478,934
Total Debt	**$ 1,012,284**	**$ 1,014,589**	**$ -**	**$ 1,014,589**	**$ 1,014,589**	**$ 816,455**	**$ -**	**$ 816,455**
TOTAL EXPENDITURES	**$ 14,849,737**	**$ 15,070,361**	**$ 600,174**	**$ 15,670,535**	**$ 14,891,563**	**$ 15,771,969**	**$ 71,000**	**$ 15,842,969**
Other Financing Uses	544,160	-	-	-	-	-	-	-
Transfer for Capital Outlay	151,452	-		-	-	-		-
Transfer of Fund Balance	-	-		-	837,921	1,563,269	71,000	1,634,269
FUND BALANCE								
Restricted Fund Balance	-	-		-	-	-		-
Committed Fund Balance	-	-		-	-	-		-
Assigned Fund Balance Categories:		-		-	-	-		-
Declared Emergencies	650,000	650,000		650,000	650,000	650,000		650,000
Community Growth	500,000	500,000		500,000	500,000	500,000		500,000
Revenue Volatility	1,000,000	1,000,000		1,000,000	1,000,000	1,000,000		1,000,000
Litigation Reserve	350,000	350,000		350,000	350,000	350,000		350,000
Asset Repair or Replacement and Maintenc	2,200,000	2,200,000		2,200,000	2,200,000	2,200,000		2,200,000
Unassigned General Fund Balance	5,883,083	6,473,139	(225,465)	5,846,351	5,045,162	3,481,893	(71,000)	3,410,893
TOTAL FUND BALANCE	**$ 10,583,083**	**$ 11,173,139**	**$ (225,465)**	**$ 10,546,351**	**$ 9,745,162**	**$ 8,181,893**	**$ (71,000)**	**$ 8,110,893**
TOTAL EXPENDITURES, TRANSFERS, RESERVES & BALANCES	**$ 26,128,432**	**$ 26,243,500**	**$ 374,709**	**$ 26,216,886**	**$ 25,474,646**	**$ 25,517,131**	**$ 71,000**	**$ 25,588,131**

Village of Palmetto Bay
General Fund Revenue

GENERAL FUND REVENUES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Ad-Valorem Taxes								
Ad Valorem Taxes @ 2.2350 mills @ 95%	6,169,601	6,382,132		$ 6,382,132	$ 6,330,410	$ 6,793,470		$ 6,793,470
Ad Valorem Taxes - Delinquent	136,160	100,000		100,000	100,000	100,000		100,000
Ad Valorem Taxes - Interest	5,482	1,000		1,000	3,885	1,000		1,000
Total Ad-Valorem Taxes	**6,311,243**	**6,483,132**	**-**	**6,483,132**	**6,434,295**	**6,894,470**	**-**	**6,894,470**
Utility Taxes								
Utility Taxes - Electric	2,194,712	2,000,000	370,000	2,370,000	2,000,000	2,000,000		2,000,000
Utility Taxes - Water	265,654	260,000		260,000	270,000	270,000		270,000
Utility Taxes - Gas	44,308	60,000		60,000	55,000	60,000		60,000
Unified Communications Services Tax	903,794	1,000,000	(150,000)	850,000	870,000	800,000		800,000
Total Utility Taxes	**3,408,468**	**3,320,000**	**220,000**	**3,540,000**	**3,195,000**	**3,130,000**	**-**	**3,130,000**
Franchise Fees								
Franchise Fee - Electric	795,525	835,732	-	835,732	835,732	850,000		850,000
Total Franchise Fees	**795,525**	**835,732**	**-**	**835,732**	**835,732**	**850,000**	**-**	**850,000**
Licenses and Permits								
County Local business tax	33,164	30,000		30,000	30,000	30,000		30,000
Village Local business tax	64,209	60,000		60,000	60,000	60,000		60,000
Zoning Application Processing	184,080	215,000	185,000	400,000	94,067	200,000		200,000
Administrative Variances	3,087	-	8,000	8,000	4,071	-		-
Sidewalk Café Permits	4,000	3,000		3,000	600	3,000		3,000
Site Paln Reviews	187	-	52,000	52,000	25,242	-		-
Certificate Of Use	23,699	20,000	(8,000)	12,000	7,545	20,000		20,000
Golf Cart Registration	1,640	2,000		2,000	1,420	2,000		2,000
Total Licenses & Permits	**314,066**	**330,000**	**237,000**	**567,000**	**222,945**	**315,000**	**-**	**315,000**
Intergovernmental Revenues								
State Revenue Sharing	465,247	460,000		460,000	400,000	400,000		400,000
Alcoholic Beverage Licenses	4,188	4,000		4,000	3,127	4,000		4,000
Local Government 1/2 Cent Sales Tax	1,915,876	1,950,000		1,950,000	1,750,000	1,500,000		1,500,000
Total Intergovernmental Revenues	**2,385,311**	**2,414,000**	**-**	**2,414,000**	**2,153,127**	**1,904,000**	**-**	**1,904,000**
Charges For Services								
Lobbyist registration	9,800	5,000		5,000	6,370	5,000		5,000
Election qualifying fees	-	-		-	-	1,000		1,000
Passport Service	18,385	50,000	160	50,160	16,497	25,000		25,000

Village of Palmetto Bay
General Fund Revenue

GENERAL FUND REVENUES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Police Services	9,460	8,000	2,000	10,000	5,160	4,000		4,000
Coral Reef Park (CRP) Rentals								
CRP Summer Camp Registration	99,271	150,000	(100,000)	50,000	-	100,000		100,000
CRP League Fees	8,792	6,000	1,500	7,500	7,840	3,000		3,000
CRP Concession sales	48	-		-		-		-
CRP Film location fee	1,380	800	1,160	1,960	940	400		400
CRP Tennis Camp	40,854	25,000	(15,178)	9,822	3,044	12,500		12,500
CRP After School Care	6,450	6,000	(600)	5,400	2,055	3,000		3,000
CRP Rec Room Rentals	4,834	-	203	203	51	-		-
CRP Oak Hammock 1 Rental	4,935	7,000	(1,020)	5,980	2,545	3,500		3,500
CRP Oak Hammock 2 Rental	3,150	4,000	(1,480)	2,520	1,313	2,000		2,000
CRP Oak Hammock 3 Rental	1,890	2,250	1,740	3,990	1,523	1,000		1,000
CRP Oak Hammock 4 Rental	679	700	1,400	2,100	840	350		350
CRP Gazebo Rental	8,322	7,000	1,880	8,880	2,775	3,500		3,500
CRP Ballfield Rental	(4,301)	1,000	(120)	880	395	500		500
CRP Tournament Ballfield Rental	-	-		-	-	-		-
CRP Open Field Rental	-	-		-	-	-		-
CRP Meditation Garden Rental	290	200	540	740	185	-		-
CRP Tennis Court Rental	38,547	40,000	11,271	51,271	28,906	35,000		35,000
CRP Racquetball Court Rental	1,165	1,000	(381)	619	873	-		-
CRP Tennis Group Lessons	70,875	80,000	(13,560)	66,440	33,128	60,000		60,000
CRP Tennis Private Lessons	87,924	90,000	(13,142)	76,858	54,396	70,000		70,000
CRP Miscellaneous Rental	1,114	2,000	11,668	13,668	9,022	1,000		1,000
CRP Tennis Social	771	1,500	(1,500)	-	-	-		-
Palmetto Bay Park (PBP) Rentals								
PBP Concession Sales	1,181	-	92	92	92	-		-
PBP Summer Camp Registration	405	-		-		-		-
PBP League fees	3,546	4,000	36,145	40,145	26,355	25,000		25,000
PBP Film location fee	-	-		-		-		-
PBP Rec Room Rentals	10,468	7,000	(1,150)	5,850	2,282	3,500		3,500
PBP Tournament/Field Rentals	3,383	9,000	(9,000)	-	240	4,500		4,500
PBP Pavilion North Rental	2,220	3,000	(780)	2,220	740	1,500		1,500
PBP Pavilion South Rental	1,017	1,500	(20)	1,480	555	750		750
PBP Ballfield Rental	720	500	(100)	400	2,180	250		250

Village of Palmetto Bay
General Fund Revenue

GENERAL FUND REVENUES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
PBP Miscellaneous Rental	1,743	1,500	15,997	17,497	7,379	-		-
PBP Pavilion Playground	4,520	6,000	(80)	5,920	2,035	-		-
Thalatta Estate Park (TE) Rentals								
TE Film location fee	4,640	3,500	340	3,840	2,120	3,500		3,500
TE League fee	495	-		-		-		-
TE Covered Terrace Rental	1,550	-	(1,000)	(1,000)	(1,000)	-		-
TE Outdoor Terrace Rental	15,776	20,000	23,300	43,300	12,063	10,000		10,000
TE Waterside Ceremony Rental	1,760	-	5,400	5,400	1,253	-		-
TE Garden Lawn Rental	-	-		-		-		-
TE Package Rental	201,485	275,000	(75,000)	200,000	178,248	135,000		135,000
TE Catering Permit	16,063	18,000	(5,310)	12,690	5,593	9,000		9,000
TE Security Service Charges	17,154	28,000	711	28,711	10,919	14,000		14,000
TE Valet Service Charges	26,550	45,000	814	45,814	18,997	20,000		20,000
TE Miscellaneous Rental	41,771	50,000	(15,096)	34,904	8,105	25,000		25,000
TE Education Room	800	1,000	(1,000)	-	-	-		-
TE-Parking	15,300	23,000	5,800	28,800	11,400	10,000		10,000
Other Charges for Services	1,473	500	(500)	-		-		-
Ludovici Park (LP) Film location fee	-	-		-		-		-
LP League fee	9,460	500	1,500	2,000	1,140	-		-
LP Community Room Rental	3,350	3,500	4,400	7,900	2,475	-		-
LP Amphitheater Rental	-	-	450	450	450	-		-
LP Grass Rental	600	600	(600)	-	-	-		-
LP Pavilion Rental	100	200	(200)	-	-	-		-
LP Park Rental	-	-	0	-	-	-		-
LP Miscellaneous Rental	38	-	76	76	76	-		-
PCH Program/Activity Registration	-	-	605	605	151	-		-
PCH Miscellaneous Rental	-	-	3,720	3,720	1,500	-		-
PCH community Room Rental	-	-	3,200	3,200	1,200	-		-
Total Charges for Services	**802,203**	**988,750**	**(120,746)**	**868,004**	**474,406**	**592,750**	**-**	**592,750**
Fines and Forfeitures				-				-
Fines & Forfeitures - Parking Tickets	96,508	90,000		90,000	90,000	45,000		45,000
School Crossing Guards	38,757	27,500		27,500	27,000	13,500		13,500
Fines - Code Compliance	259,137	100,000	27,889	127,889	113,866	50,000		50,000
Total Fines & Forfeitures	**394,402**	**217,500**	**27,889**	**245,389**	**230,866**	**108,500**	**-**	**108,500**

Village of Palmetto Bay
General Fund Revenue

GENERAL FUND REVENUES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Interest Earnings								
Interest Earnings	63,449	60,000	(15,276)	44,724	60,000	50,000		50,000
Total Interest Earnings	**63,449**	**60,000**	**(15,276)**	**44,724**	**60,000**	**50,000**	**-**	**50,000**
Other								
Miscellaneous Rent	75,000	75,000		75,000	75,000	75,000		75,000
Library Rent	108,981	108,980		108,980	108,980	108,980		108,980
Concession Rent - PBP		-		-	481	-		-
Concession Rent - CRP		-	1,124	1,124	1,124	-		-
Donations	15,000	-		-	-	-		-
Sponsorships - General Events	44,724	25,000		25,000	32,200	-		-
General Government Miscellaneous Incor	261,663	166,000		166,000	47,000	150,000		150,000
Convenience Fees	24,503	25,000		25,000	10,685	30,000		30,000
Summer Camp Sales	396	-		-	-	-		-
Vendor Fees	4,468	-	3,541	3,541	1,957	-		-
School Board Reimbursement-School Safety		210,000		210,000	151,225	-		-
Utility Reimbursement -Library	16,574	-	21,177	21,177	18,619	-		-
Total Other	**551,309**	**609,980**	**25,842**	**635,822**	**447,271**	**363,980**	**-**	**363,980**
General Fund Revenues Sub-Total	**15,025,976**	**15,259,094**	**374,709**	**15,633,803**	**14,053,642**	**14,208,700**	**-**	**14,208,700**
Transfer & Other Financing Sources								
Transfer In	-	-		-		1,563,269	71,000	1,634,269
Total Transfer & Other Financing Sources	**-**	**-**		**-**		**1,563,269**	**71,000**	**1,634,269**
TOTAL GENERAL FUND REVENUE	**15,025,976**	**15,259,094**	**374,709**	**15,633,803**	**14,053,642**	**15,771,969**	**71,000**	**15,842,969**

VILLAGE COUNCIL BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages-Council	80,841	81,900	-	$ 81,900	81,900	$ 81,900		$ 81,900
Payroll Taxes	7,772	7,651	124	7,775	7,505	6,151		6,151
Retirement Contributions	7,950	8,148	(148)	8,000	7,433	9,684		9,684
Health & Life Insurance	24,198	25,500	500	26,000	22,423	24,450		24,450
Health Allowance	36,021	36,000	500	36,500	36,533	32,700		32,700
Total Personnel	**156,782**	**159,199**	**976**	**160,175**	**155,794**	**154,885**	**-**	**154,885**
Travel & Meetings	3,636	7,500	-	7,500	2,467	-		-
Community Contributions	-	-	-	-	0	-		-
Office Supplies	2,988	2,500	-	2,500	400	2,500		2,500
Publications, Subscriptions & Memberships	600	1,000	-	1,000	630	1,000		1,000
Professional Development	1,873	2,500	-	2,500	835	2,500		2,500
Total Operating	**9,097**	**13,500**	**-**	**13,500**	**4,332**	**6,000**	**-**	**6,000**
TOTAL VILLAGE COUNCIL	**165,879**	**172,699**	**976**	**173,675**	**160,125**	**$ 160,885**	**$ -**	**$ 160,885**

OFFICE OF THE VILLAGE MANAGER BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	277,987	247,589	149,514	$ 397,103	$ 334,119	$ 228,425		$ 228,425
Other Wages	3,623	4,000	61,000	65,000	68,290	4,000		4,000
Regualr Overtime	93	-	8,188	8,188	-	-		-
Payroll Taxes	18,532	19,327	5,220	24,547	27,511	17,474		17,474
Retirement Contributions	39,624	37,000	-	37,000	37,586	35,458		35,458
Health & Life Insurance	47,824	42,000	-	42,000	43,375	58,967		58,967
Total Personnel	**387,683**	**349,916**	**223,922**	**573,838**	**510,881**	**344,324**	**-**	**344,324**
Temporary Administrative Support Services	-	-	8,176	8,176	8,177	-		-
Travel & Per Diem	13,859	10,000	(5,000)	5,000	803	-		-
Expense Reimbursement Allowance	-	1,000	-	1,000	277	-		-
Operating Supplies	1,829	1,500	-	1,500	372	1,500		1,500
Publications, Subscriptions & Memberships	4,748	1,500	-	1,500	751	1,500		1,500
Professional Development	4,667	3,500	-	3,500	1,124	3,500		3,500
Total Operating	**25,103**	**17,500**	**3,176**	**20,676**	**11,504**	**6,500**	**-**	**6,500**
TOTAL VILLAGE MANAGER	**412,786**	**367,416**	**227,098**	**594,514**	**522,385**	**$ 350,824**	**$ -**	**$ 350,824**

OFFICE OF THE VILLAGE CLERK BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	117,660	$ 161,695	-	$ 161,695	154,314	$ 156,582		$ 156,582
Other Wages	2,558	4,000	(2,745)	1,255	1,256	-		-
Regular Overtime	959		-		113	-		
Payroll Taxes	9,465	11,247	-	11,247	11,805	11,978		11,978
Retirement Contributions	15,446	22,029	(10,220)	11,809	18,574	23,179		23,179
Health & Life Insurance	20,907	38,870	-	38,870	27,372	35,880		35,880
Total Personnel	**166,995**	**237,841**	**(12,965)**	**224,876**	**213,434**	**227,619**	**-**	**227,619**
Travel & Per Diem	2,444	3,000	-	3,000	704	-		-
Postage	589	-	2,500	2,500	1,689	1,250		1,250
Ordinance Codification	4,997	5,000	-	5,000	350	5,000		5,000
Legal Advertisement	44,944	25,000	-	25,000	20,440	32,000		32,000
Election Costs	22,079	-	-	-	20	70,000		70,000
Operating Supplies	1,568	1,000	-	1,000	998	1,000		1,000
Passport Supplies	5,660	3,500	-	3,500	381	1,500		1,500
Publications, Subscriptions & Memberships	385	500	-	500	75	500		500
Professional Development	1,070	1,000	-	1,000	115	1,000		1,000
Total Operating	**83,736**	**39,000**	**2,500**	**41,500**	**24,771**	**112,250**	**-**	**112,250**
TOTAL VILLAGE CLERK	**250,731**	**276,841**	**(10,465)**	**266,376**	**238,206**	**$ 339,869**	**$ -**	**$ 339,869**

OFFICE OF THE VILLAGE ATTORNEY BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	-	$ -	$ 100,000	$ 100,000	$ 93,600	$ 104,000		$ 104,000
Other Wages	-	-		-	-	-		$ -
Regular Overtime	-	-		-	-	-		$ -
Payroll Taxes	-	-	7,650	7,650	7,160	7,956		$ 7,956
Retirement Contributions	-	-	7,800	7,800	11,232	18,720		$ 18,720
Health & Life Insurance	-	-	-	-	-	12,000		$ 12,000
Total Personnel	-	-	115,450	115,450	111,992	142,676	-	142,676
Professional Services - General Legal	102,370	130,000	(90,000)	$ 40,000	33,500	$ 25,000		$ 25,000
Professional Services - Zoning Applications	14,718	-	2,002	2,002	2,002	-		-
Professional Services - Code Enforcement	-	-	-	-	-	-		-
Professional Services - Litigation Reserve	50,954	30,000	(20,000)	10,000	120,000	125,000		125,000
Professional Development	-	-	-	-	35	-		-
Total Operating	168,042	160,000	(107,998)	52,002	155,537	150,000	-	150,000
TOTAL VILLAGE ATTORNEY	**168,042**	**160,000**	**7,452**	**167,452**	**267,529**	**292,676**	**-**	**292,676**

DIVISION OF HUMAN RESOURCES & COMMUNICATIONS BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	130,841	158,991	(24,000)	$ 134,991	120,181	$ 234,056	$ (25,000)	$ 209,056
Part-Time Salaries & Wages	-	-	-	-	-	-	25,000	25,000
Other Wages	-	-	-	-	-	-		-
Payroll Taxes	9,565	12,156	-	12,156	9,193	17,905	-	17,905
Retirement Contributions	15,622	19,079	-	19,079	14,421	25,086	-	25,086
Health & Life Insurance	36,575	42,974	(12,324)	30,650	31,250	41,860	-	41,860
Total Personnel	**192,603**	**233,200**	**(36,324)**	**196,876**	**175,045**	**318,907**	**-**	**318,907**
Professional Services	4,374	5,000	-	5,000	4,760	-		-
Temporary Administrative Support Services	11,747	-	24,000	24,000	22,274	-		-
Travel & Per Diem	2,238	2,000	-	2,000	284	-		-
Recruitment	737	2,000	-	2,000	795	2,000		2,000
TV & Video Production	35,044	45,000	5,000	50,000	34,929	60,000		60,000
Operating Supplies	1,953	2,000	-	2,000	-	2,500		2,500
Publications, Subscriptions & Memberships	284	1,000	-	1,000	942	1,000		1,000
Professional Development	1,183	1,000	-	1,000	859	2,000		2,000
Personnel Training- Village-wide	6,661	7,500	-	7,500	1,889	7,000		7,000
Total Operating	**64,221**	**65,500**	**29,000**	**94,500**	**66,732**	**74,500**	**-**	**74,500**
TOTAL HUMAN RESOURCES & COMMUNICATIONS	**256,824**	**298,700**	**(7,324)**	**291,376**	**241,777**	**$ 393,407**	**$ -**	**$ 393,407**

DEPARTMENT OF FINANCE BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	204,329	247,043	-	$ 247,043	247,152	$ 291,670		$ 291,670
Part-Time Salaries & Wages	8,916		329	329	329	-		-
Other Wages	2,893	4,000	610	4,610	4,609	4,000		4,000
Payroll Taxes	15,685	18,898	-	18,898	18,898	22,312		22,312
Retirement Contributions	24,067	29,645	-	29,645	29,645	35,000		35,000
Health & Life Insurance	36,143	50,325	(10,845)	39,480	40,759	59,800		59,800
Total Personnel	**292,033**	**349,911**	**(9,906)**	**340,005**	**341,392**	**412,782**	**-**	**412,782**
Independent Audit	37,600	50,000	38,400	88,400	78,400	75,000		75,000
Travel & Per Diem	4,722	4,000	-	4,000	2,206	-		-
Publications, Subscriptions & Memberships	820	750	-	750	200	1,000		1,000
Professional Development	1,594	2,000	-	2,000	15	3,000		3,000
Total Operating	**44,736**	**56,750**	**38,400**	**95,150**	**80,821**	**79,000**	**-**	**79,000**
TOTAL FINANCE DEPARTMENT	**336,769**	**406,661**	**28,494**	**435,155**	**422,213**	**$ 491,782**	**$ -**	**$ 491,782**

PLANNING & ZONING BUDGET (COMMUNITY & ECON. DEV.)

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	64,165		66,363	$ 66,363	$ 67,124	$ 178,300		$ 178,300
Other Wages	34		-	-	-	-		-
Payroll Taxes	4,620		5,077	5,077	4,812	13,640		13,640
Retirement Contributions	7,412		7,864	7,864	7,755	21,396		21,396
Health & Life Insurance	6,900		7,475	7,475	7,188	22,425		22,425
Total Personnel	**83,131**	**-**	**86,779**	**86,779**	**86,879**	**235,761**	**-**	**235,761**
General Legal	-		15,000	15,000	35,084	15,000		15,000
Zoning Applications	-		25,000	25,000	-	35,000		35,000
Professional Services - Land Dev. Code	-		300,000	300,000	251,037	-		-
Professional Services - General	-		12,000	12,000	-	100,000		100,000
Professional Services - Studies/Master Plan	-		2,000	2,000	-	-		-
Administractive Temp				-	16,940	-		-
Travel & Per Diem	-		3,000	3,000	-	-		-
Postage	-		2,500	2,500	5,607	5,000		5,000
Legal Advertising	-		4,000	4,000	4,454	25,000		25,000
Office Supplies	-		-	-	3,496	11,000		11,000
Operating Supplies	-		2,000	2,000	3,540	2,000		2,000
Publications, Subscriptions & Memberships	-		960	960	-	1,000		1,000
Professional Development	-		2,500	2,500	-	6,000		6,000
Total Operating	**-**	**-**	**368,960**	**368,960**	**320,158**	**200,000**	**-**	**200,000**
TOTAL PLANNING & ZONING	**83,131**	**-**	**455,739**	**455,739**	**407,037**	**435,761**	**-**	**435,761**

GENERAL GOVERNMENT BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Workers Compensation Insurance	26,163	30,500	2,680	33,180	33,180	35,000		35,000
Unemployment Insurance	(394)	1,000	-	1,000	0	1,000		1,000
Professional Services - Consulting	48,758	30,000	45,000	75,000	48,292	50,000		50,000
Professional Services - Technical Support	12,557	8,500	-	8,500	11,661	15,000		15,000
Professional Services - Web Hosting & Maint.	15,342	39,000	-	39,000	10,997	39,000		39,000
Professional Services - State Lobbyist	10,000	10,000	-	10,000	0	-		-
Temporary Administrative Support Services	24,735	-	1,000	1,000	1,427	-		-
Legislative Travel	21,663	12,000	-	12,000	4,866	12,000		12,000
Telephone Communications	29,173	28,000	-	28,000	37,796	30,000		30,000
Internet Service	13,463	18,000	-	18,000	14,620	20,000		20,000
Postage	2,923	2,000	-	2,000	1,971	2,000		2,000
Delivery	1,174	1,000	-	1,000	649	1,000		1,000
Electric	32,671	30,000	2,000	32,000	23,701	35,000		35,000
Water	10,372	4,500	-	4,500	3,528	5,000		5,000
Photocopies	20,644	18,000	2,000	20,000	16,274	22,000		22,000
Lease Vehicles	-	81,000	-	81,000	40,000	35,000		35,000
Insurance- General Liability	60,327	68,000	12,000	80,000	77,632	80,000	(16,000)	64,000
Insurance - Automobile	2,091	2,500	-	2,500	2,342	2,500		2,500
Insurance - Property	150,214	165,000	-	165,000	166,235	185,000	(38,000)	147,000
Printing and Binding	9,042	4,000	-	4,000	10,797	5,000		5,000
Village Branding/Promotion	44,735	-	5,000	5,000	4,126	-		-
Sponsorships/Donations	11,300	-	5,000	5,000	1,650	5,000	10,000	15,000
Village Committees	200	-	5,000	5,000	0	-		-
Financial Fees/Interest Payments/Credit Cards	31,241	30,000	860	30,860	23,818	30,000		30,000
Office Supplies	21,613	20,000	-	20,000	13,933	20,000		20,000
Operating Supplies	78,896	75,000	-	75,000	49,061	75,000		75,000
Equipment and Furniture: non-capital outlay	20,590	20,000	-	20,000	11,746	20,000		20,000
Publications, Subscriptions & Memberships	8,435	8,000	500	8,500	4,498	8,000		8,000
Software Support	101,126	112,000	8,000	120,000	106,173	130,000		130,000
Reserve for Contingencies	51,322	-	-	-	12,270	-		-
Total Operating	**860,376**	**818,000**	**89,040**	**907,040**	**733,243**	**862,500**	**(44,000)**	**818,500**
Library Bond- Principal	77,618	77,508	-	77,508	77,508	77,394		77,394
Library Bond- Interest	24,495	22,664	-	22,664	22,664	20,836		20,836
2010 Bond- Principal	355,000	370,000	-	370,000	370,000	250,000		250,000
2010 Bond- Interest	543,688	532,840	-	532,840	532,840	456,550		456,550
QNIP Principal	9,164	9,634	-	9,634	9,634	10,127		10,127
QNIP Interest	2,319	1,943	-	1,943	1,943	1,548		1,548
New Principal	-	-		-	-	-		-
New Interest	-	-		-		-		-
Total Debt	**1,012,284**	**1,014,589**	**-**	**1,014,589**	**1,014,589**	**816,455**	**-**	**816,455**
Hurricane/Extra Ordinary Expenditures	-	-		-		-		-
TOTAL DEBT AND OTHER FINANCING USES	**-**	**-**	**-**	**-**		**-**	**-**	**-**
TOTAL GENERAL GOVERNMENT	**1,872,660**	**1,832,589**	**89,040**	**1,921,629**	**1,747,832**	**1,678,955**	**(44,000)**	**1,634,955**

DIVISION OF FACILITIES MAINTENANCE BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Salaries & Wages	394,563	677,827	(257,167)	420,660	410,555	192,915		192,915
Part-Time Salaries & Wages	46,918	-	67,167	67,167	46,353	-		-
Other Wages	4,087	3,000	(1,000)	2,000	5,994	-		-
Overtime	13,681	10,000	(5,000)	5,000	1,115	-		-
Payroll Taxes	34,680	51,854	(14,536)	37,318	34,495	14,758		14,758
Retirement Contributions	46,177	81,339	(30,839)	50,500	48,100	23,150		23,150
Health & Life Insurance	120,046	239,200	(104,650)	134,550	120,639	59,800		59,800
Total Personnel	**660,152**	**1,063,220**	**(346,025)**	**717,195**	**667,250**	**290,623**	**-**	**290,623**
VILLAGE HALL								
Janitorial Service	9,753	6,000	-	6,000	28,958	35,000		35,000
Waste Haulers	4,403	750	-	750	3,563	7,000		7,000
Alarm Monitoring	4,795	45,000	4,750	49,750	2,027	3,000		3,000
Travel & Per Diem	-	750	-	750	0	-		-
Landscape Maintenance	61,465	32,500	-	32,500	25,180	50,000		50,000
Facility Maintenance - General	48,852	60,000	-	60,000	38,619	80,000		80,000
Facility Maintenance - Repairs	11,872	15,000	-	15,000	1,630	25,000		25,000
Pest Control	510	500	-	500	510	500		500
Repairs and Maintenance - Vehicle	1,950	6,500	-	6,500	2,257	3,500		3,500
Repairs and Maintenance - Equipment	7,330	5,000	-	5,000	1,154	9,500		9,500
Office Supplies	92	500	-	500	408	1,000		1,000
Operating Supplies	10,260	9,000	-	9,000	2,343	11,000		11,000
Uniforms	-	1,000	-	1,000	-	1,000		1,000
Vehicle Operation	12,613	20,000	-	20,000	5,993	15,000		15,000
Equipment and Furniture: non-capital outlay	-	2,000	-	2,000	-	3,500		3,500
Publications, Subscriptions & Memberships	-	500	-	500	-	1,000		1,000
Professional Development	-	1,000	-	1,000	-	1,500		1,500
TOTAL VILLAGE HALL	**173,895**	**206,000**	**4,750**	**210,750**	**112,642**	**247,500**	**-**	**247,500**
CORAL REEF PARK								
Waste Haulers	22,699	20,000	4,000	24,000	17,544	22,000	(10,000)	12,000
Landscape Maintenance	54,850	25,000	18,000	43,000	36,421	55,000		55,000
Facility Maintenance - General	54,840	35,000	15,000	50,000	35,570	60,000		60,000
Pest Control	600	550	-	550	600	600		600
Repairs and Maintenance - Equipment	8,553	10,000	-	10,000	7,480	15,000		15,000
TOTAL COARL REEF PARK	141,542	90,550	37,000	127,550	97,614	152,600	(10,000)	142,600
PALMETTO BAY PARK								
Waste Haulers	20,092	21,000	-	21,000	13,450	22,000	(10,000)	12,000
Landscape Maintenance	42,437	17,000	7,500	24,500	24,452	25,000		25,000
Facility Maintenance - General	51,468	43,000	6,000	49,000	43,182	60,000		60,000
Pest Control	432	400	-	400	432	400		400
Repairs and Maintenance - Equipment	8,727	5,000	-	5,000	15,990	15,000		15,000
TOTAL PALMETTO BAY PARK	123,156	86,400	13,500	99,900	97,506	122,400	(10,000)	112,400
WAYSIDE DOG PARK								
Waste Haulers	7,695	7,500	500	8,000	5,690	7,500		7,500
Landscape Maintenance	1,138	4,000	(1,000)	3,000	572	7,000		7,000
Facility Maintenance - General	3,556	8,000	(3,000)	5,000	3,255	8,000		8,000
TOTAL WAYSIDE DOG PARK	12,389	19,500	(3,500)	16,000	9,517	22,500	-	22,500
THALATTA ESTATES								
Waste Haulers	7,544	8,000	5,000	13,000	7,973	12,000	(5,000)	7,000
Landscape Maintenance	9,299	7,500	4,500	12,000	3,147	12,000		12,000
Facility Maintenance - General	21,366	15,000	-	15,000	11,354	40,000		40,000
Pest Control	466	500	-	500	456	500		500
Repairs and Maintenance - Equipment	1,893	2,500	-	2,500	2,322	6,500		6,500
TOTAL THALATTA ESTATES	40,568	33,500	9,500	43,000	25,252	71,000	(5,000)	66,000
LUDOVICI PARK								
Waste Haulers	2,085	-	1,000	1,000	-	-		-
Landscape Maintenance	14,083	2,000	-	2,000	1,682	3,000		3,000
Facility Maintenance - General	110	13,000	-	13,000	4,970	30,000		30,000
Pest Control	-	100	-	100	120	150		150
TOTAL LUDOVICI PARK	16,278	15,100	1,000	16,100	6,772	33,150	-	33,150
PERRINE COMMUNITY HOUSE								
Janitorial	644	-	2,500	2,500	2,057	2,250		2,250
Waste Haulers	-	500	-	500	0	500		500
Landscape Maintenance	600	5,000	-	5,000	4,200	5,000		5,000
Facility Maintenance - General	37,116	5,000	-	5,000	947	5,000		5,000
Pest Control	-	500	-	500	0	500		500
TOTAL PERRINE COMMUNITY HOUSE	38,360	11,000	2,500	13,500	7,204	13,250	-	13,250
Total Operating	**546,188**	**462,050**	**64,750**	**526,800**	**356,507**	**662,400**	**(25,000)**	**637,400**

DIVISION OF FACILITIES MAINTENANCE BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
TOTAL FACILITIES MAINTENANCE	1,206,340	1,525,270	(281,275)	1,243,995	1,023,757	953,023	(25,000)	928,023

PALMETTO BAY POLICING UNIT BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Patrol Services	$ 7,967,600	$ 8,185,000	$ -	$ 8,185,000	$ 8,162,695	$ 8,410,000		$ 8,410,000
School Crossing Guards	80,334	95,000	(50,000)	45,000	83,237	100,000		100,000
Travel and Per Diem	7,639	2,000	-	2,000	2,001	2,000		2,000
Photocopies	2,511	3,200	-	3,200	1,881	3,500		3,500
Maintenance - Equipment	1,646	2,500	-	2,500	1,083	2,500		2,500
Printing and Binding	112	200	-	200	32	500		500
Officer Friendly Program	3,341	5,000	-	5,000	5,171	5,000		5,000
Office Supplies	2,437	4,000	-	4,000	6,059	4,000		4,000
Operating Supplies	8,867	5,000	-	5,000	9,764	5,000		5,000
Uniforms	-	1,000	-	1,000	1,048	1,500		1,500
Equipment and Furniture: non-capital outlay	4,435	750	-	750	0	750		750
Books, Publications, Subscriptions & Memberships	275	750	-	750	50	750		750
Professional Development	1,200	1,500	-	1,500	530	2,000		2,000
Contingency	-	3,100	-	3,100	0	-		-
TOTAL POLICE SERVICES	**$ 8,080,397**	**$ 8,309,000**	**$ (50,000)**	**$ 8,259,000**	**$ 8,273,551**	**$ 8,537,500**	$ -	$ 8,537,500

DEPARTMENT OF PARKS AND RECREATION BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Park Administration								
Salaries & Wages	110,095	190,486	(75,000)	115,486	120,674	394,775		394,775
Other Wages	1,556	1,000	1,000	2,000	1,938	1,000		1,000
Overtime	1,372	-	-	-	929	-		-
Payroll Taxes	8,644	8,835	-	8,835	9,400	30,199		30,199
Retirement Contributions	12,820	13,858	-	13,858	13,912	41,571		41,571
Health & Life Insurance	26,030	26,910	-	26,910	27,930	95,680		95,680
Total Personnel	**160,517**	**241,089**	**(74,000)**	**167,089**	**174,782**	**563,225**	**-**	**563,225**
Professional Services	2,115	500	-	500	-	-		-
Temporary Administrative Support Services	-	1,500	-	1,500	-	-		-
Travel & Per Diem	10,077	1,000	-	1,000	-	-		-
Printing and Binding	20,934	20,000	-	20,000	2,620	-		-
Special Events	203,130	135,000	(45,000)	90,000	88,750	15,000		15,000
Operating Supplies	-	1,000	-	1,000	494	1,000		1,000
Uniforms	6,987	4,000	-	4,000	960	3,000		3,000
Equipment and Furniture: non-capital outlay	2,291	-	-		-			
Publications, Subscriptions & Memberships	1,594	1,000	-	1,000	1,620	500		500
Professional Development	308	1,000	-	1,000	-	1,000		1,000
Total Operating	**247,436**	**165,000**	**(45,000)**	**120,000**	**94,444**	**20,500**	**-**	**20,500**
TOTAL PARK ADMINISTRATION	**407,953**	**406,089**	**(119,000)**	**287,089**	**269,226**	**583,725**	**-**	**583,725**
Coral Reef Park								
Salaries & Wages	95,495	96,536	-	96,536	112,612	74,595		74,595
Part-Time Salaries & Wages	87,707	97,287	43,262	140,549	90,342	136,835		136,835
Summer Camp Payroll	70,493	72,000	(72,000)	-	0	72,000		72,000
Other wages	2,335	2,000	1,024	3,024	3,024	-		-
Overtime	679	-	1,000	1,000	845	-		-
Payroll Taxes	19,575	20,216	(280)	19,936	15,549	21,682		21,682
Retirement Contributions	11,090	15,309	(3,725)	11,584	11,527	8,951		8,951
Health & Life Insurance	22,356	23,173	(7,993)	15,180	16,453	17,192		17,192
Total Coral Reef Park Personnel	**309,730**	**326,521**	**(38,712)**	**287,809**	**250,352**	**331,255**	**-**	**331,255**
Security Services	16,307	10,000	10,000	20,000	19,038	-	90,000	90,000
Alarm Monitoring	2,818	2,000	-	2,000	2,574	2,000		2,000
Telephone	3,888	4,000	750	4,750	2,518	2,200		2,200
Electric	20,637	20,000	-	20,000	14,436	20,000		20,000
Water	3,071	3,500	-	3,500	2,999	3,500		3,500
Equipment/Supply Rental	30,978	27,365	-	27,365	14,561	27,365		27,365
Operating Supplies	38,386	28,000	-	28,000	22,951	28,000		28,000
Furniture & Equipment - Non Capital	6,524	5,000	-	5,000	0	5,000		5,000
Summer Camp Supplies	40,890	35,000	(35,000)	-	0	35,000		35,000
Total Coral Reef Park Operating	**163,499**	**134,865**	**(24,250)**	**110,615**	**79,077**	**123,065**	**90,000**	**213,065**
TOTAL CORAL REEF PARK	**473,229**	**461,386**	**(62,962)**	**398,424**	**329,429**	**454,320**	**90,000**	**544,320**
Coral Reef Park Tennis Facility								
Salaries & Wages	1,284	-	10	10	4,805	-		-
Part-Time Salaries & Wages	59,233	58,409	-	58,409	47,855	54,317		54,317
Tennis Camp Payroll	4,951	3,000	27,500	30,500	30,500	27,500		27,500
Other wages	-	-	-	-		-		-
Overtime	477	-	-	-	480	-		-
Payroll Taxes	5,045	4,100	-	4,100	4,344	6,259		6,259
Retirement Contributions	-	-	-	-	-	-		-
Health & Life Insurance	-	-	-	-	-	-		-
Total Coral Reef Park Tennis Personnel	**70,990**	**65,509**	**27,510**	**93,019**	**87,984**	**88,076**	**-**	**88,076**
Tennis Coaches	110,933	120,000	-	120,000	74,151	120,000		120,000
Tennis Coaches-After School	2,910	7,500	-	7,500	2,520	7,500		7,500
Tennis Coaches-Camp	18,840	5,000	15,000	20,000	1,380	5,000		5,000
Internet	3,521	3,000	-	3,000	3,491	3,000		3,000
Electric	10,699	10,000	-	10,000	8,587	10,000		10,000
Operating Supplies	785	1,000	-	1,000	235	1,000		1,000
Tennis Camp Supplies	363	500	-	500	0	500		500
Total Coral Reef Park Tennis Operating	**148,051**	**147,000**	**15,000**	**162,000**	**90,363**	**147,000**	**-**	**147,000**
TOTAL TENNIS FACILITY	**219,041**	**212,509**	**42,510**	**255,019**	**178,347**	**235,076**	**-**	**235,076**
Palmetto Bay Park								
Salaries & Wages	123,621	56,792	29,390	86,182	136,189	62,987		62,987
Part-Time Salaries & Wages	140,248	72,319	78,753	151,072	97,117	149,520		149,520
Other wages	800	-	1,000	1,000	884	-		-
Overtime	1,505	-	1,000	1,000	772	-		-
Payroll Taxes	20,406	14,325	3,825	18,150	17,952	16,256		16,256
Retirement Contributions	14,481	9,765	576	10,341	14,897	7,558		7,558
Health & Life Insurance	15,988	14,750	-	14,750	15,665	17,192		17,192
Total Palmetto Bay Park Personnel	**317,049**	**167,951**	**114,544**	**282,495**	**283,477**	**253,513**	**-**	**253,513**
Security Services	11,524	10,000	6,000	16,000	15,263	-	30,000	30,000
Alarm Monitoring	1,969	2,100	-	2,100	2,137	2,200		2,200
Telephone	3,329	4,000	-	4,000	2,161	1,500		1,500
Internet	757	-	-	-	2,466	1,500		1,500
Electric	31,264	31,000	-	31,000	20,203	30,000		30,000
Water	2,678	3,000	-	3,000	2,003	3,000		3,000
Operating Supplies	29,119	20,000	-	20,000	25,380	20,000		20,000
Furniture & Equipment - Non Capital	11,881	500	-	500	0	500		500
Concession Supplies	-	1,000	-	1,000	0	-		-
Tournament/League	492	1,000	24,000	25,000	17,921	22,000		22,000

DEPARTMENT OF PARKS AND RECREATION BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
Total Palmetto Bay Park Operating	**93,013**	**72,600**	**30,000**	**102,600**	**87,533**	**80,700**	**30,000**	**110,700**
TOTAL PALMETTO BAY PARK	**410,062**	**240,551**	**144,544**	**385,095**	**371,009**	**334,213**	**30,000**	**364,213**
Perrine Wayside Park								
Internet	1,527	1,650	-	1,650	1,546	1,650		1,650
Electric	3,262	3,000	-	3,000	3,010	3,000		3,000
Water	99	500	-	500	248	500		500
Park Operating	7,430	7,500	-	7,500	2,398	9,500		9,500
Furniture & Equipment - Non Capital	-	-	-	-	-	-		-
TOTAL PERRINE WAYSIDE PARK	**12,318**	**12,650**	**-**	**12,650**	**7,202**	**14,650**	**-**	**14,650**
Thalatta Estate Park								
Salaries & Wages	95,427	56,447	69,321	125,768	104,962	111,374		111,374
Part-Time Salaries & Wages	41,989	28,464	20,500	48,964	31,743	47,628	20,000	67,628
Other Wages	2,223	-	2,003	2,003	2,003	-		-
Overtime	1,041	-	1,532	1,532	1,949	-		-
Payroll Taxes	10,717	6,325	7,042	13,367	10,640	12,163		12,163
Retirement Contributions	11,207	6,500	8,592	15,092	12,040	13,364		13,364
Health & Life Insurance	24,360	16,435	22,434	38,869	24,874	24,667		24,667
Total Thalatta Estate Park Personnel	**186,964**	**114,171**	**131,424**	**245,595**	**188,211**	**209,196**	**20,000**	**229,196**
Valet Services	28,246	35,500	(15,500)	20,000	19,965	35,000		35,000
Security Services	17,686	22,000	(11,000)	11,000	12,485	22,000		22,000
Waste Haulers	744	-	-	-	0	-		-
Alarm Monitoring	1,239	2,200	3,000	5,200	1,457	2,200		2,200
Telephone	3,220	3,000	2,050	5,050	2,667	2,000		2,000
Internet	3,390	3,200	-	3,200	4,212	3,500		3,500
Electric	11,532	11,000	-	11,000	8,862	11,000		11,000
Water	974	1,200	-	1,200	857	1,200		1,200
Equipment Rental	4,760	3,500	-	3,500	1,620	3,500		3,500
Parking Rental	19,280	24,000	200	24,200	17,100	24,000		24,000
Advertising/Marketing	6,778	-	-	-	836	1,000		1,000
Community Educational Classes/Lectures	4,920	4,000	5,000	9,000	1,580	7,000		7,000
Operating Supplies	14,599	10,000	-	10,000	10,146	10,000		10,000
Furniture & Equipment - Non Capital	14,064	5,000	-	5,000	0	1,500		1,500
Total Thalatta Estate Park Operating	**131,432**	**124,600**	**(16,250)**	**108,350**	**81,787**	**123,900**	**-**	**123,900**
TOTAL THALATTA ESTATES	**318,396**	**238,771**	**115,174**	**353,945**	**269,998**	**333,096**	**20,000**	**353,096**
EAF Comm. Room & Ludovici Park								
Salaries & Wages	57,634	50,629	8,716	59,345	62,990	71,241		71,241
Part-Time Salaries & Wages	34,355	22,725	7,878	30,603	25,972	30,779		30,779
Other wages	1,275	-	1,257	1,257	1,257	-		-
Overtime	953	-	1,275	1,275	1,627	-		-
Payroll Taxes	7,190	6,400	481	6,881	6,953	7,804		7,804
Retirement Contributions	6,742	5,800	1,321	7,121	7,120	8,549		8,549
Health & Life Insurance	12,460	13,500	2,945	16,445	13,211	9,717		9,717
Total Ludovici Park Personnel	**120,609**	**99,054**	**23,873**	**122,927**	**119,130**	**128,090**	**-**	**128,090**
Alarm Monitoring	1,500	1,800	-	1,800	1,552	1,800		1,800
Telephone	1,929	1,800	-	1,800	2,518	1,500		1,500
Internet	1,919	2,000	-	2,000	2,038	2,000		2,000
Electric	20,877	18,000	-	18,000	14,391	16,000		16,000
Water	5,435	4,000	-	4,000	10,778	4,000		4,000
Operating Supplies	1,180	800	-	800	84	5,500		5,500
Furniture & Equipment - Non Capital	-	1,000	-	1,000	0	-		-
Total Ludovici Park Operating	**32,840**	**29,400**	**-**	**29,400**	**31,362**	**30,800**	**-**	**30,800**
TOTAL LUDOVICI PARK	**153,449**	**128,454**	**23,873**	**152,327**	**150,492**	**158,890**	**-**	**158,890**
Perrine Community House								
Security Services	1,055	5,000	**(3,700)**	1,300	1,255	-		-
Alarm Monitoring	971	750	**-**	750	1,824	750		750
Telephone	-	-	**-**	-	0	1,000		1,000
Internet	1,243	3,025	**-**	3,025	0	-		-
Electric	1,956	1,400	**-**	1,400	1,593	3,250		3,250
Water	331	6,100	**-**	6,100	358	1,500		1,500
Rent	5,312	4,000	**-**	4,000	5,150	6,317		6,317
Community Educational Classes/Lectures	1,951	500		500	228	7,000		7,000
Operating Supplies	3,834	**-**		-	1,039	3,500		3,500
Furniture & Equipment - Non Capital	5,077	**-**		-	0	-		-
TOTAL PERRINE COMMUNITY HOUSE	**21,730**	**20,775**	**(3,700)**	**17,075**	**11,447**	**23,317**	**-**	**23,317**
TOTAL PARKS & RECREATION	**2,016,178**	**1,721,185**	**140,439**	**1,861,624**	**1,587,151**	**2,137,287**	**140,000**	**2,277,287**

Village of Palmetto Bay
Special Revenue Summary

SPECIAL REVENUE FUND SUMMARY

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING SPECIAL REVENUE FUND BALANCES	**$ 10,643,309**	**$ 4,492,074**	**$ -**	**$ 8,149,154**	**$ 8,149,154**	**$ 4,913,198**	**$ -**	**$ 4,913,198**
REVENUES								
Capital Projects	$ 63,212	$ 440,000	$ -	$ 440,000	$ 22,905	$ -	$ -	$ -
Art In Public Places	33,519	-	-	-	326	-	-	-
Parks Impact Fees and Grants	491,530	-	-	-	350,000	-	-	-
Public Services	576,736	554,000	-	554,000	443,305	534,500	-	534,500
CITT-Transportation	917,030	750,000	-	750,000	750,000	600,000	-	600,000
Transportation Grants and Fuel Taxes	4,358,475	911,200	-	911,200	1,627,768	131,200	-	131,200
CITT-Transit	268,444	415,000	-	415,000	291,200	242,500	-	242,500
Stormwater	699,373	810,000	-	810,000	660,000	860,000	-	860,000
Building and Permitting	2,020,870	4,000,000	-	4,000,000	1,658,183	3,000,000	-	3,000,000
Alarm Registration	48,707	50,000	-	50,000	40,193	40,000	-	40,000
Public Safety Impact Fees and Grants	143,852	-	-	-	20,223	-	-	-
TOTAL REVENUES	**$ 9,621,748**	**$ 7,930,200**	**$ -**	**$ 7,930,200**	**$ 5,864,103**	**$ 5,408,200**	**$ -**	**$ 5,408,200**
Transfer In - General Fund - Capital Projects	**70,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL SOURCES	**$ 20,335,057**	**$ 12,422,274**	**$ -**	**$ 16,079,354**	**$ 14,013,257**	**$ 10,321,398**	**$ -**	**$ 10,321,398**
EXPENDITURES								
Capital Projects	1,923,599	1,937,500	-	1,937,500	1,490,000	1,200,000	-	1,200,000
Art In Public Places	20,000	300,000	-	300,000	5,000	5,000	-	5,000
Parks Impact Fees and Grants	157,558	-	-	-	350,000	100,000	-	100,000
Public Services	595,136	712,915	-	712,915	633,231	627,828	-	627,828
CITT-Transportation	1,025,178	817,788	-	817,788	835,308	963,241	-	963,241
Transportation Grants and Fuel Taxes	4,596,072	800,000	-	800,000	1,931,559	500,000	-	500,000
CITT-Transit	277,130	729,599	-	729,599	529,031	377,054	-	377,054
Stormwater Utility Program	714,874	1,320,066	-	1,320,066	915,595	1,202,304	-	1,202,304
Building and Permitting	2,765,504	4,015,861	-	4,015,861	2,385,457	2,576,031	-	2,576,031
Alarm Registration Program	62,852	39,412	-	39,412	23,678	39,712	-	39,712
Public Safety Impact Fees and Grants	48,000	250,000	-	250,000	1,200	2,000	-	2,000
TOTAL EXPENDITURES	**$ 12,185,903**	**$ 10,923,141**	**$ -**	**$ 10,923,141**	**$ 9,100,059**	**$ 7,593,170**	**$ -**	**$ 7,593,170**
COMMITTED SPECIAL REVENUE FUND BALANCES	**3,505,472**	**135,913**	**-**	**1,718,560**	**2,050,218**	**845,506**	**-**	**845,506**
RESTRICTED SPECIAL REVENUE FUND BALANCES	**4,643,682**	**1,363,220**	**-**	**3,437,653**	**2,862,980**	**1,882,722**	**-**	**1,882,722**
TOTAL SPECIAL REVENUE FUNDS BALANCES	**8,149,154**	**1,499,133**	**-**	**5,156,213**	**4,913,198**	**2,728,228**	**-**	**2,728,228**
TOTAL EXPENDITURES AND FUND BALANCES	**$ 20,335,057**	**$ 12,422,274**	**$ -**	**$ 16,079,354**	**$ 14,013,257**	**$ 10,321,398**	**$ -**	**$ 10,321,398**

SPECIAL REVENUE FUND - DEPARTMENT OF PUBLIC SERVICES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING FUND BALANCE								
8 CENT FUEL TAX	**40,601**	**29,601**		**81,041**	**81,041**	**50,581**		**50,581**
1 TO 6 CENT LOCAL OPTION GAS TAX (LOGT)	**260,506**	**329,434**		**242,252**	**242,252**	**140,736**		**140,736**
PUBLIC SERVICES	**13,385**	**-**		**10,950**	**10,950**	**-**		**-**
TOTAL BEGINNING FUND BALANCE	**314,492**	**359,035**		**334,243**	**334,243**	**191,317**	**-**	**191,317**
REVENUES								
8 Cent Fuel Tax	138,625	139,000		139,000	119,540	$ 140,000	$ -	$ 140,000
1 to 6 Cent Local Option Gas Tax	428,259	415,000		415,000	323,765	350,000		350,000
Public Services	4,077	-		-	-	-		
Interest	5,775	-		-	-	-		-
TOTAL REVENUES	**576,736**	**554,000**		**554,000**	**443,305**	**$ 490,000**	**$ -**	**$ 490,000**
Intragovernmental Transfer In	38,151	47,500		47,000	47,000	44,500		44,500
TOTAL SOURCES	**929,379**	**960,535**		**935,243**	**824,548**	**725,817**	**-**	**725,817**
EXPENDITURES								
Personnel								
Salaries & Wages	257,648	300,492		300,492	285,701	$ 310,032		$ 310,032
Other Wages	16	-		-	2,985	-		-
Overtime	525	-		-	100	4,000		4,000
Overtime Special Events	-	-		-	-	-		-
Payroll Taxes	19,139	22,988		22,988	21,274	23,717		23,717
Retirement Contributions	30,012	36,060		36,060	33,511	37,204		37,204
Health & Life Insurance	39,412	67,275		67,275	38,080	67,275		67,275
Total Personnel	**346,752**	**426,815**		**426,815**	**381,651**	**442,228**	**-**	**442,228**
Operating								
Workers Compensation	14,209	15,000		15,000	18,020	20,000		20,000
Professional Services	21,785	70,000		70,000	10,000	-		-
Administrative Temp	68,560	-		-	-	-		-
Janitorial	789	-		-	2,510	3,000		3,000
Waste Haulers	9,038	10,000		10,000	11,500	12,000		12,000
Alarm Monitoring	430	1,200		1,200	1,000	1,200		1,200
Travel & Per Diem	16	1,500		1,500	-	-		-
Vehicle Lease	-	20,000		20,000	-	15,000		15,000
Telephone	5,518	6,000		6,000	8,760	3,000		3,000
internet service	2,605	3,000		3,000	1,900	2,100		2,100
Postage	18	150		150	50	100		100
Electric	2,204	2,250		2,250	4,385	7,200		7,200
Electric-Street lights	41	12,000		12,000	100	1,500		1,500
Water	731	5,000		5,000	750	1,000		1,000
Photocopy Machine	1,187	2,000		2,000	2,650	3,000		3,000
Insurance	18,285	20,000		20,000	27,100	35,000		35,000
Landscape Maintenance	27,639	60,000		60,000	62,950	12,000		12,000
Landscape Maintenance-US1	-	-		-	50,855	-		-
Repairs and Maintenance - Facility	2,459	2,500		2,500	750	3,000		3,000
Repairs and Maintenance - Pest Control	288	500		500	300	500		500
Repairs and Maintenance - Vehicle	15,782	7,500		7,500	15,000	10,000		10,000
Repairs and Maintenance - Equipment	9,484	7,500		7,500	6,000	15,000		15,000
Office Supplies	1,028	2,000		2,000	500	2,000		2,000
Operating Supplies	26,458	25,000		25,000	15,000	20,000		20,000
Uniforms	2,933	1,000		1,000	250	1,500		1,500
Vehicle Operation	14,790	10,000		10,000	10,000	15,000		15,000
Equipment and Furniture: non-capital outlay	410	500		500	500	500		500
Publications, Subscriptions & Memberships	1,224	500		500	250	500		500
Professional Development	473	1,000		1,000	500	1,500		1,500
Total Operating	**248,384**	**286,100**		**286,100**	**251,580**	**185,600**	**-**	**185,600**
Capital Outlay								
Capital Equipment	-	-		-	-	-		
Vehicles	-	-		-	-	-		-
Total Capital Projects	**-**	**-**		**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**595,136**	**712,915**		**712,915**	**633,231**	**627,828**	**-**	**627,828**
ENDING FUND BALANCE								
8 CENT FUEL TAX	**81,041**	**18,601**		**70,041**	**50,581**	**40,581**		**40,581**
1 TO 6 CENT LOCAL OPTION GAS TAX	**242,252**	**229,019**		**152,287**	**140,736**	**57,408**		**57,408**
PUBLIC SERVICES	**10,950**	**-**		**-**	**-**			
TOAL ENDING FUND BALANCE	**334,243**	**247,620**		**222,328**	**191,317**	**97,989**	**-**	**97,989**
TOTAL EXPENDITURES AND FUND BALANCE	**$ 929,379**	**$ 960,535**		**$ 935,243**	**$ 824,548**	**$ 725,817**	**$ -**	**$ 725,817**

SPECIAL REVENUE FUND - CITT TRANSPORTATION BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING PUBLIC WORKS FUND BALANCE	**773,938**	**362,777**		**635,249**	**635,249**	**$ 512,441**	**$ -**	**$ 512,441**
REVENUES								
CITT-Half Cent Transportation Tax	826,692	750,000		750,000	750,000	600,000		600,000
Interest	9,053	-		-		-		-
Intragovernmental Transfer In	81,285	-		-		-		-
TOTAL REVENUES	**917,030**	**750,000**		**750,000**	**750,000**	**$ 600,000**	**$ -**	**$ 600,000**
TOTAL SOURCES	**1,690,968**	**1,112,777**		**1,385,249**	**1,385,249**	**1,112,441**	**-**	**1,112,441**
EXPENDITURES								
Maintenance				-				
Road Paving and Repair	65,363	50,000		50,000	15,000	150,000		150,000
Landscape-Roads	-	-		-	-	53,000		53,000
Landscape-US1	-	-		-	-	52,000		52,000
Traffic Signals and Signs	44,449	26,000		26,000	26,000	30,000		30,000
Side Walks	18,007	25,000		25,000	25,000	50,000		50,000
Total Maintenance	**127,819**	**101,000**		**101,000**	**66,000**	**335,000**	**-**	**335,000**
Capital Projects								
Engineering/Architectural	382,039	250,000		250,000	150,000	-		-
Side Walks	-	100,000		100,000	-	170,000		170,000
Traffic Signals and Signs	-	-		-	-	-		-
Traffic Calming	87,194	200,000		200,000	450,000	250,000		250,000
Total Capital Projects	**469,233**	**550,000**		**550,000**	**600,000**	**420,000**	**-**	**420,000**
Liabilities to Miami-Dade County								
Principal	134,017	127,643		127,643	140,894	148,107		148,107
Interest Expense	33,912	39,145		39,145	28,414	22,634		22,634
Signage Program Loan				-		-		
Principal	255,607	-		-	-	-		-
Interest Expense	4,590	-		-	-	-		-
Total Debt	**428,126**	**166,788**		**166,788**	**169,308**	**170,741**	**-**	**170,741**
TOTAL EXPENDITURES	**1,025,178**	**817,788**		**817,788**	**835,308**	**925,741**	**-**	**925,741**
Intragovernmental Transfer Out	30,541	37,500		37,500	37,500	37,500		37,500
Restricted CITT Transportation Ending balance	635,249	257,489		529,961	512,441	149,200	-	149,200
TOTAL EXPENDITURES AND FUND BALANCE	**$ 1,690,968**	**$ 1,112,777**		**$ 1,385,249**	**$ 1,385,249**	**$ 1,112,441**	**$ -**	**$ 1,112,441**

SPECIAL REVENUE FUND - TRANSPORTATION FUEL TAXES AND GRANTS BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING FUND BALANCE								
1 TO 5 CENT LOCAL OPTION GAS TAX (NLOGT)	326,225	261,225		494,138	494,138	659,170		659,170
PARKING FINE PROGRAM-ADA	4,875	4,875		4,953	4,953	4,953		4,953
FUEL TAX REFUND	6,628	7,828		9,403	9,403	10,603		10,603
IMPACT FEES	-	16,000		480,907	480,907	9,541		9,541
PALMER TRINITY	50,000	50,000		50,000	50,000	51,641		51,641
STREET SIGN LOAN	889,568	-		298	298	-		-
TOTAL BEGINNING FUND BALANCE	**1,277,296**	**339,928**		**1,039,699**	**1,039,699**	**735,908**	**-**	**735,908**
REVENUES								
1 to 5 Cent Local Option Gas Tax	164,346	160,000		160,000	160,000	$ 130,000		$ 130,000
Parking Fines ADA Program	-	-		-	-	-		-
Fuel Tax Refund	2,648	1,200		1,200	1,200	1,200		1,200
Impact Fees	478,373	750,000		750,000	7,800	-		-
Interest	12,972	-		-	9,582	-		-
GRANTS				-		-		-
MPO Safe Routes to School	61,920	-		-	-	-		-
GOB-Main Street	3,617,708	-		-	1,440,800	-		-
Miami Dade-MPO	20,508	-		-	8,386	-		
Urban Forestry-US1 Beautification	-	-		-	-	-		-
				-				
TOTAL REVENUES	**4,358,475**	**911,200**		**911,200**	**1,627,768**	**$ 131,200**	**$ -**	**$ 131,200**
TOTAL SOURCES	**5,635,771**	**1,251,128**		**1,950,899**	**2,667,467**	**867,108**	**-**	**867,108**
EXPENDITURES								
Maintenance								
Professional Services	64,728	-		-	-	250,000		250,000
Side Walks	-	-		-	-	-		-
Road Paving and Repair	-	800,000		800,000	-	250,000		250,000
Traffic Calming	-	-		-	-	-		-
Traffic Signals and Signs	-	-		-	-	-		-
Easements/Swales	-	-		-	8,386	-		-
Total Maintenance	**64,728**	**800,000**		**800,000**	**8,386**	**500,000**	**-**	**500,000**
Capital Projects								
Side Walks	-	-		-	-	-		-
Traffic Calming	20,508	-		-	-	-		-
Safe Routes to Schools Grant	-	-		-	-	-		-
Main Street	4,510,836	-		-	1,923,173	-		-
US1 Beautification	-	-		-	-	-		-
Total Capital Projects	**4,531,344**	**-**		**-**	**1,923,173**	**-**	**-**	**-**
TOTAL EXPENDITURES	**4,596,072**	**800,000**		**800,000**	**1,931,559**	**500,000**	**-**	**500,000**
ENDING FUND BALANCE								
1 TO 5 CENT LOCAL OPTION GAS TAX	494,138	371,225		371,225	659,170	289,170		289,170
PARKING FINE PROGRAM-ADA	4,953	4,875		4,875	4,953	4,953		4,953
FUEL TAX REFUND	9,403	9,028		9,028	10,603	11,803		11,803
IMPACT FEES	480,907	16,000		16,000	9,541	9,541		9,541
PALMER TRINITY	50,000	50,000		50,000	51,641	51,641		51,641
STREET SIGN LOAN	298	-		-	-	-		-
TOAL ENDING FUND BALANCE	**1,039,699**	**451,128**		**451,128**	**735,908**	**367,108**	**-**	**367,108**
TOTAL EXPENDITURES AND FUND BALANCE	**$ 5,635,771**	**$ 1,251,128**		**$ 1,251,128**	**$ 2,667,467**	**$ 867,108**	**$ -**	**$ 867,108**

SPECIAL REVENUE FUND SUMMARY- TRANSIT BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING TRANSIT FUND BALANCE	**533,020**	**325,396**		**516,724**	**516,724**	**$ 269,393**		**$ 269,393**
REVENUES								
CITT-Half Cent Transportation Tax	206,840	190,000		190,000	190,000	$ 140,000	$ -	$ 140,000
Interest	7,964	-		-	-	-		-
Transfer In/Grants	53,640	225,000		225,000	101,200	102,500		102,500
TOTAL REVENUES	**268,444**	**415,000**		**415,000**	**291,200**	**$ 242,500**	**$ -**	**$ 242,500**
TOTAL SOURCES	**801,464**	**740,396**		**931,724**	**807,924**	**$ 511,893**	**$ -**	**$ 511,893**
EXPENDITURES								
Personnel								
Salaries & Wages	63,195	64,175		64,175	64,175	$ 66,156		$ 66,156
Overtime	2,089	1,000		1,000	1,219	3,000		3,000
Payroll Taxes	4,910	3,850		3,850	4,860	5,060		5,060
Retirement Contributions	7,583	7,700		7,700	7,685	7,938		7,938
Health & Life Insurance	29,761	29,900		29,900	31,012	29,900		29,900
Total Personnel	**107,538**	**106,625**		**106,625**	**108,951**	**112,054**	**-**	**112,054**
Operating								
Workers' Compensation	1,815	3,800		3,800	2,302	2,500		2,500
Professional Services	9,810	10,000		10,000	-	10,000		10,000
Travel & Per Diem	-	-		-	-	-		-
Rental Facilities	4,200	107,200		107,200	2,400	5,000		5,000
Insurance-General Liability	2,477	3,000		3,000	3,145	3,500		3,500
Insurance-Auto	3,004	4,000		4,000	2,121	2,500		2,500
Repairs and Maintenance - Vehicle	15,155	10,000		10,000	12,500	17,000		17,000
Operating Supplies	1,381	1,000		1,000	3,500	6,500		6,500
Uniforms	-	750		750	-	1,000		1,000
Bus Operations	28,670	20,000		20,000	10,000	10,000		10,000
On Demand Service	103,080	463,224		463,224	215,000	200,000		200,000
Professional Development	-	-		-	-	-		-
Total Operating	**169,592**	**622,974**		**622,974**	**250,968**	**258,000**	**-**	**258,000**
Capital Improvements	-	-			169,112	-		-
TOTAL EXPENDITURES	**277,130**	**729,599**		**729,599**	**529,031**	**$ 370,054**	**$ -**	**$ 370,054**
Intragovernmental Transfer Out	7,610	9,500		9,500	9,500	7,000		7,000
Restricted Transit Fund Balance	516,724	1,297		192,625	269,393	134,839	-	134,839
TOTAL EXPENDITURES AND FUND BALANCE	**801,464**	**740,396**		**931,724**	**807,924**	**$ 511,893**	**$ -**	**$ 511,893**

SPECIAL REVENUE FUND - STORMWATER UTILITY FUND

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING STORMWATER FUND BALANCE	**760,515**	**657,561**		**745,014**	**745,014**	**$ 489,419**	**$ -**	**$ 489,419**
REVENUES								
Stormwater Utility Fees	686,836	810,000		810,000	660,000	$ 860,000	$ -	$ 860,000
Interest	12,537	-		-		-		-
Grants				-		-		
SFWMD	-	-		-		-		-
TMDL	-	-		-		-		-
TOTAL REVENUES	**699,373**	**810,000**		**810,000**	**660,000**	**$ 860,000**	**$ -**	**$ 860,000**
TOTAL SOURCES	**1,459,888**	**1,467,561**		**1,555,014**	**1,405,014**	**$ 1,349,419**	**$ -**	**$ 1,349,419**
EXPENDITURES								
Personnel								
Salaries & Wages	283,021	365,589		365,589	278,896	$ 284,175		$ 284,175
Part time wages	19,801	-		-	6,570	-		-
Other Wages	5,479	-		-	332	-		-
Payroll Taxes	22,600	27,967		27,967	21,712	21,739		21,739
Retirement Contributions	34,700	43,870		43,870	32,667	34,100		34,100
Health & Life Insurance	54,674	101,880		101,880	57,957	70,265		70,265
Total Personnel	**420,275**	**539,306**		**539,306**	**398,134**	**410,279**	**-**	**410,279**
Operating				-				
Workers Compensation	2,430	2,750		2,750	3,082	3,500		3,500
Professional Services	1,947	2,500		2,500	11,050	2,500		2,500
Engineering/Architectural	11,985	5,000		5,000	89,500	105,000		105,000
Administrative temp	-	-		-	-	-		-
Travel & Per Diem	-	-		-	-	-		-
Postage	197	150		150	250	250		250
Insurance	7,127	7,500		7,500	17,918	20,000		20,000
Landscape Maintenance	280	200,000		200,000	75,000	200,000		200,000
Drainage Maintenance	49,407	100,000		100,000	125,000	187,500		187,500
Canal maintenance	34,969	30,000		30,000	13,081	39,000		39,000
NPDES Permit Fees	6,001	6,000		6,000	4,820	6,000		6,000
Operating Supplies	886	500		500	1,500	1,000		1,000
Uniforms	53	100		100	-	500		500
Publications, Subscriptions & Memberships	219	500		500	500	500		500
Professional Development	-	-		-	-	500		500
Total Operating	**115,501**	**355,000**		**355,000**	**341,701**	**566,250**	**-**	**566,250**
Drainage Improvements	**53,365**	**300,000**		**300,000**	**50,000**	**100,000**		**100,000**
Debt								
Miami Dade Debt				-				
Principal	23,694	89,504		89,504	89,504	92,615		92,615
Interest	102,039	36,256		36,256	36,256	33,160		33,160
Total Debt	**125,733**	**125,760**		**125,760**	**125,760**	**125,775**	**-**	**125,775**
TOTAL EXPENDITURES	**714,874**	**1,320,066**		**1,320,066**	**915,595**	**$ 1,202,304**	**$ -**	**$ 1,202,304**
Restricted Stormwater Fund Balance	745,014	147,495		234,948	489,419	147,115	-	147,115
TOTAL EXPENDITURES AND FUND BALANCE	**1,459,888**	**1,467,561**		**1,555,014**	**1,405,014**	**$ 1,349,419**	**$ -**	**$ 1,349,419**

SPECIAL REVENUE FUND - BUILDING & PERMITTING BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING BUILDING & PERMITTING	**$ 1,045,392**	**$ 64,579**		**$ 300,758**	**$ 300,758**	**$ (426,516)**	**$ -**	**$ (426,516)**
REVENUES								
Building Permits	1,950,990	4,000,000		4,000,000	1,658,183	3,000,000	-	3,000,000
Lot Clearing	59,737			-				
Interest	10,143	-		-		-		-
TOTAL REVENUES	**2,020,870**	**4,000,000**		**4,000,000**	**1,658,183**	**3,000,000**	**-**	**3,000,000**
TOTAL SOURCES	**3,066,262**	**4,064,579**		**4,300,758**	**1,958,941**	**2,573,484**	**-**	**2,573,484**
EXPENDITURES								
Personnel				-				
Salaries & Wages	1,100,837	1,813,482		1,813,482	1,168,536	1,175,411	-	1,175,411
Part-Time Salaries & Wages	1,429	-		-	-	-		-
Other Wages	12,883	10,000		10,000	30,167	5,000		5,000
Overtime	1,218	-		-	74	-		-
Payroll Taxes	82,260	138,730		138,730	90,577	89,919	-	89,919
Retirement Contributions	134,439	217,617		217,617	139,012	141,049	-	141,049
Health & Life Insurance	225,168	388,612		388,612	237,811	268,352	-	268,352
Total Personnel	**1,558,234**	**2,568,441**		**2,568,441**	**1,666,177**	**1,679,731**	**-**	**1,679,731**
Operating								
Workers Compensation	6,178	7,000		7,000	7,835	8,800		8,800
Professional Services-Legal General	-	60,000		60,000	-	10,000		10,000
Professional Services-Legal Zoning	43,221	45,000		45,000	-	-		-
Professional Services-Legal Code Enforcement	-	-		-	-	-		-
Professional Services-Legal Litigation	4,796	5,000		5,000	-	-		-
Special Master	12,500	15,000		15,000	12,300	15,000		15,000
Professional Services-Consultants	333,312	250,000		250,000	-	-		-
Professional Services-Techical Support	2,612	5,000		5,000	950	-		-
Temporary Administrative Support Services	37,365	33,000		33,000	29,423	-		-
Janitorial	-	-		-	3,218	3,600		3,600
Professional Services-Public Safety	125,000	150,000		150,000	150,000	150,000		150,000
Outsource - Building and Permitting/Inspectors	381,951	375,000		375,000	312,655	275,000		275,000
Travel & Per Diem	4,817	2,000		2,000	12	-		-
Telephone Service	2,041	2,000		2,000	1,825	2,000		2,000
Internet	894	1,000		1,000	1,080	1,000		1,000
Postage	12,725	12,000		12,000	11,884	6,000		6,000
Recording Fees	1,311	1,000		1,000	551	1,300		1,300
Electric	2,625	2,800		2,800	2,635	3,000		3,000
Water	35	100		100	-	100		100
Photocopier	6,477	5,000		5,000	7,167	9,000		9,000
Rent	75,000	75,000		75,000	75,000	75,000		75,000
General Liability	36,601	42,000		42,000	17,321	15,000		15,000
Automobile	1,978	2,000		2,000	2,635	2,500		2,500
Property	15,996	18,500		18,500	21,863	20,000		20,000
Lot Clearing	25,808	26,000		26,000	7,913	33,000		33,000
Facility Maintenance - General	-	-		-	1,016	500		500
Vehicle Maintenance	5,206	7,000		7,000	668	2,500		2,500
Printing and Binding	581	1,000		1,000	1,961	2,000		2,000
legal Advertising	1,892	2,600		2,600	540	-		-
General Office Supplies	15,832	14,000		14,000	12,051	11,000		11,000
Operating Supplies	4,671	4,000		4,000	2,290	2,000		2,000
Uniforms and Badges	2,596	4,000		4,000	-	4,000		4,000
Vehicle Operations	6,859	8,000		8,000	3,326	8,000		8,000
Equipment and Furniture: non-capital outlay	9,429	32,500		32,500	5,938	15,000		15,000
Books, Publications, Subscriptions & Memberships	769	7,120		7,120	320	3,500		3,500
Software Support	23,699	200,000		200,000	24,903	200,000		200,000
Professional Development	2,493	4,800		4,800	-	4,500		4,500
Total Operating	**1,207,270**	**1,419,420**		**1,419,420**	**719,280**	**883,300**	**-**	**883,300**
Capital Outlay	-	28,000		28,000	-	13,000		13,000
TOTAL EXPENDITURES	**2,765,504**	**4,015,861**		**4,015,861**	**2,385,457**	**2,576,031**	**-**	**2,576,031**
Restricted Building & Permitting Balance	300,758	48,718		284,897	(426,516)	(2,547)	-	(2,547)
TOTAL EXPENDITURES AND FUND BALANCE	**$ 3,066,262**	**$ 4,064,579**		**$ 4,300,758**	**$ 1,958,941**	**$ 2,573,484**	**$ -**	**$ 2,573,484**

SPECIAL REVENUE FUND - CAPITAL PROJECTS BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING CAPITAL PROJECTS FUND BALANCE	**4,848,582**	**1,500,262**		**3,058,195**	**3,058,195**	**$ 1,591,100**	**$ -**	**$ 1,591,100**
REVENUES								
Interest Income	63,212	-		-	22,905	$ -	$ -	$ -
Miscellenous Income	-	440,000		440,000	-	-	-	-
Grants	-	-		-	-	-	-	-
TOTAL REVENUES	**63,212**	**440,000**		**440,000**	**22,905**	**$ -**	**$ -**	**$ -**
Transfer In/Debt Proceeds	70,000	-		-	-	-	-	-
TOTAL SOURCES	**4,981,794**	**1,940,262**		**3,498,195**	**3,081,100**	**$ 1,591,100**	**$ -**	**$ 1,591,100**
CAPITAL OUTLAY								
General Government								
Furniture & Equipment	91,487	290,000		290,000	15,000	200,000		200,000
Downtown Redevelopment	94,388	1,000,000		1,000,000	5,000	-		-
Multimodal Center	-	-		-	-	-		-
Land	-	-		-	-	-		-
Capital Improvements	-	-		-	-	-		-
Transportation		-		-	-	-		-
Public Works	1,593,219	557,500		557,500	1,000,000	1,000,000	-	1,000,000
Culture/ Recreation				-		-		
Coral Reef Park	128,898	40,000		40,000	400,000	-	-	-
Palmetto Bay Park	8,967	-		-	15,000	-	-	-
Perrine Wayside Park	-	-		-	25,000	-		-
Ludovici Park	-	-		-	25,000	-		-
Veterans Park	-	-		-	-	-	-	
The Woods	-	-		-	-	-	-	
Thalatta Estate Park	6,640	50,000		50,000	5,000	-	-	-
TOTAL CAPITAL OUTLAY	**1,923,599**	**1,937,500**		**1,937,500**	**1,490,000**	**$ 1,200,000**	**$ -**	**$ 1,200,000**
Committed Capital Projects Fund Balance	3,058,195	2,762		1,560,695	1,591,100	391,100	-	391,100
TOTAL EXPENDITURES AND FUND BALANCE	**4,981,794**	**1,940,262**		**3,498,195**	**3,081,100**	**$ 1,591,100**	**$ -**	**$ 1,591,100**

SPECIAL REVENUE FUND - ART IN PUBLIC PLACES

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING AIPP FUND BALANCE	**426,511**	**421,824**		**440,030**	**440,030**	**$ 435,356**	**$ -**	**$ 435,356**
REVENUES								
AIPP Fees	33,048	-		-		$ -	$ -	$ -
Interest	471	-		-	326			
TOTAL REVENUES	**33,519**	**-**		**-**	**326**	**$ -**	**$ -**	**$ -**
TOTAL SOURCES	**460,030**	**421,824**		**440,030**	**440,356**	**$ 435,356**	**$ -**	**$ 435,356**
EXPENDITURES								
Operating Supplies	20,000	-		-	5,000	$ 5,000		$ 5,000
Art Works	-	300,000		300,000	-	-		-
TOTAL EXPENDITURES	**20,000**	**300,000**		**300,000**	**5,000**	**$ 5,000**	**$ -**	**$ 5,000**
Committed AIPP Fund Balance	440,030	121,824		140,030	435,356	430,356	**-**	**430,356**
TOTAL EXPENDITURES AND FUND BALANCE	**460,030**	**421,824**		**440,030**	**440,356**	**$ 435,356**	**$ -**	**$ 435,356**

SPECIAL REVENUE FUND - PARK IMPACT FEES & GRANTS BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING PARKS IMPACT FEES & GRANTS FUND BAL.	**423,939**	**125,007**		**757,911**	**757,911**	**$ 757,911**	**$ -**	**$ 757,911**
REVENUES								
Park Impact Fees	442,588			-	-	$ -	$ -	$ -
Interest	4,072			-				
Grants								
Land and Water Conservation	-			-	200,000	-		-
Upland Invasive Plant Management				-		-		-
Miami Association of Realtors				-		-		-
Florida Recreation Development				-	-	-		-
Park Recycling Infrastucture				-		-		-
Recreation Trails Program	44,870			-	150,000	-		-
TOTAL REVENUES	**491,530**	**-**		**-**	**350,000**	**$ -**	**$ -**	**$ -**
TOTAL SOURCES	**915,469**	**125,007**		**757,911**	**1,107,911**	**$ 757,911**	**$ -**	**$ 757,911**
CAPITAL OUTLAY								
Park Improvements	112,688			-		$ -		$ -
Grants				-		-		
Veterans Park	-			-	-	-		-
Ludovici Park	-			-	-	-		-
Perrine Wayside Park	-			-	-	-		-
Thalatta Estate Park	-			-	-	100,000		100,000
Palmetto Bay Park	-			-		-		
Coral Reef Park	44,870			-	350,000	$ -		$ -
TOTAL CAPITAL OUTLAY	**157,558**	**-**		**-**	**350,000**	**$ 100,000**	**$ -**	**$ 100,000**
Restricted Park Impact Fees & Grant Fund Balance	757,911	125,007		757,911	757,911	657,911	-	657,911
TOTAL EXPENDITURES AND FUND BALANCE	**915,469**	**125,007**		**757,911**	**1,107,911**	**$ 757,911**	**$ -**	**$ 757,911**

SPECIAL REVENUE FUND - ALARM REGISTRATION PROGRAM

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING ALARM REGISTRATION FUND BALANCE	**21,392**	**739**		**7,247**	**7,247**	**$ 23,762**		**$ 23,762**
REVENUES								
Alarm Registration Program	48,707	50,000		50,000	40,193	$ 40,000	$ -	$ 40,000
Interest	-	-		-	-	-	-	-
TOTAL REVENUES	**48,707**	**50,000**		**50,000**	**40,193**	**$ 40,000**	**$ -**	**$ 40,000**
TOTAL SOURCES	**70,099**	**50,739**		**57,247**	**47,440**	**$ 63,762**	**$ -**	**$ 63,762**
EXPENDITURES								
Personnel				-				
Salaries & Wages	37,542	25,000		25,000	7,778	$ 25,000		$ 25,000
Other Wages	-	-		-		-	-	-
Payroll Taxes	3,687	1,912		1,912	595	1,912		1,912
Retirement Contributions	4,505	-		-	933	-		-
Health & Life Insurance	12,393	-		-	1,465	-		-
Total Personnel	**58,127**	**26,912**		**26,912**	**10,771**	**26,912**	**-**	**26,912**
Operating								
Professional Services	940	700		700	1,240	1,500		1,500
Travel and Per diem	-	-		-	-	-		-
Postage	3,564	3,600		3,600	2,675	3,000		3,000
Recording Fees	221	200		200	91	100		100
Operating Supplies	-	8,000		8,000	8,726	8,000		8,000
Publications, Subscriptions & Memberships	-	-		-	175	200		200
Professional Development	-	-		-		-		-
Total Operating	**4,725**	**12,500**		**12,500**	**12,907**	**12,800**	**-**	**12,800**
TOTAL EXPENDITURES	**62,852**	**39,412**		**39,412**	**23,678**	**$ 39,712**	**$ -**	**$ 39,712**
Restricted Alarm Registration Fund Balance	7,247	11,327		17,835	23,762	24,050	-	24,050
TOTAL EXPENDITURES AND FUND BALANCE	**70,099**	**50,739**		**57,247**	**47,440**	**$ 63,762**	**$ -**	**$ 63,762**

SPECIAL REVENUE FUND SUMMARY- PUBLIC SAFETY GRANTS BUDGET

Description	Actual FY 2018-19	Adopted Budget FY 2019-20	Budget Adjustments FY 2019-20	Final Budget FY 2019-20	Estimated Final FY 2019-20	Proposed Budget FY 2020-21	Adjustments 1st Hearing	Tentative Budget FY 2020-21
BEGINNING PUBLIC SAFETY FUND BALANCE	**$ 218,232**	**$ 334,966**		**$ 314,084**	**$ 314,084**	**$ 333,107**	**$ -**	**$ 333,107**
REVENUES								
Police Impact Fees	135,233	-		-	12,508	-		-
L.E.T.T.F. Parking Fees	2,584	-		-	1,418	-		-
Interest	6,035	-		-	6,297	-	-	-
GRANTS	-	-		-		-		-
RadKids	-	-		-	-	-		-
DARE	-	-		-	-	-		-
TOTAL REVENUES	**$ 143,852**	**$ -**		**$ -**	**$ 20,223**	**$ -**	**$ -**	**$ -**
TOTAL SOURCES	**$ 362,084**	**$ 334,966**		**$ 314,084**	**$ 334,307**	**$ 333,107**	**$ -**	**$ 333,107**
EXPENDITURES								
OPERATING								
Professional Services-RadKids	-	-		-	-	-		-
Travel and Per diem	-	-		-	-	-		-
Operating Supplies-DARE	-	-		-	-	-		-
Professional Development-L.E.T.T.F. Parking Fee	1,500	-		-	1,200	2,000		2,000
TOTAL OPERATING	**1,500**	**-**		**-**	**1,200**	**2,000**	**-**	**2,000**
CAPITAL						-		-
LETF	-	-		-	-	-	-	-
Impact Fees	46,500	250,000		250,000	-	-	-	-
Grants	-	-		-	-	-		-
TOTAL CAPITAL	**46,500**	**250,000**		**250,000**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 48,000**	**$ 250,000**		**$ 250,000**	**$ 1,200**	**$ 2,000**	**$ -**	**$ 2,000**
RESTRICTED PUBLIC SAFETY FUND BALANCE	**314,084**	**84,966**		**64,084**	**333,107**	**331,107**	**-**	**331,107**
TOTAL EXPENDITURES AND FUND BALANCE	**$ 362,084**	**$ 334,966**		**$ 314,084**	**$ 334,307**	**$ 333,107**	**$ -**	**$ 333,107**

POSITION SUMMARY		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed (9/1)		FY 20-21 Proposed (9/14)	
	VILLAGE POSITIONS	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**
Village Council	Mayor & Council	5.0	0.0	5.0	0.0	5.0	0.0	5.0	0.0	0.0	0.0
	Total Council Positions	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**	**0.0**	**0.0**
Departments	Office of the Village Manager	0.0	6.0	0.0	6.0	0.0	6.0	0.0	4.0	0.0	4.0
	Office of the Village Attorney	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0	0.0	1.0
	Office of the Village Clerk	0.0	2.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0	3.0
	Finance Department	0.0	6.0	1.0	6.0	0.0	7.0	0.0	6.0	0.0	6.0
	Human Resources & Communications	0.0	4.0	0.0	4.0	1.0	4.0	1.0	4.0	1.0	4.0
	Parks & Recreation	23.0	8.0	24.0	8.0	23.0	8.0	25.0	11.0	26.0	11.0
	Community & Economic Development	0.0	16.0	0.0	16.0	0.0	16.0	0.0	15.0	0.0	15.0
	Public Services	7.0	18.0	6.0	19.0	6.0	21.0	0.0	14.0	0.0	14.0
	Total Village Positions	**30.0**	**60.0**	**31.0**	**62.0**	**30.0**	**66.0**	**26.0**	**58.0**	**27.0**	**58.0**
	CONTRACTUAL POSITIONS	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**
Departments	Office of the Village Attorney	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	Community & Economic Development	6.0	0.0	6.0	0.0	6.0	0.0	6.0	1.0	6.0	1.0
	Palmetto Bay Policing Unit	0.0	45.0	0.0	45.0	0.0	45.0	0.0	45.0	0.0	45.0
	Total Contractual Positions	**7.0**	**45.0**	**7.0**	**45.0**	**6.0**	**45.0**	**6.0**	**46.0**	**6.0**	**46.0**
	SUMMARY	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**
	Total Council Positions	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**
	Total Village Positions	**30.0**	**60.0**	**31.0**	**62.0**	**30.0**	**66.0**	**26.0**	**58.0**	**27.0**	**58.0**
	Total Contractual Positions	**7.0**	**45.0**	**7.0**	**45.0**	**6.0**	**45.0**	**6.0**	**46.0**	**6.0**	**46.0**

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed (9/1)		FY 20-21 Proposed (9/14)	
Parks & Recreation	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**	**PT**	**FT**
Parks and Recreation Director	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Administrative Assistant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Parks and Recreation Manager	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
Parks & Recreation Supervisor	0.0	3.0	0.0	3.0	0.0	3.0	0.0	2.0	0.0	2.0
Special Events Supervisor	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Special Events & Programs Coord.	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0
Park Reservations Specialist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0	1.0	0.0
Recreation Attendant	3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0
Facilities Maint. Superintendent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
Maintenance Worker	0.0	0.0	0.0	0.0	0.0	0.0	2.0	4.0	2.0	4.0
Park Service Aide	20.0	0.0	21.0	0.0	20.0	0.0	20.0	0.0	20.0	0.0
Total Positions	**23.0**	**8.0**	**24.0**	**8.0**	**23.0**	**8.0**	**25.0**	**11.0**	**26.0**	**11.0**

BUDGET MESSAGE

VILLAGE OF PALMETTO BAY
INCORPORATED 2002

September 1, 2020

The Honorable Karyn Cunningham, Mayor
The Honorable John DuBois, Vice Mayor
The Honorable Patrick Fiore, Council Member
The Honorable David Singer, Council Member
The Honorable Marsha Matson, Council Member
The Residents of Palmetto Bay

Dear Mayor, Vice Mayor, Council Members and Residents of Palmetto Bay:

As required by the charter of the Village of Palmetto Bay in Section 4.5, I am pleased to submit the Proposed Operating and Capital Budget for Fiscal year 2020-21. As required by state law, the budget presented is a balanced budget whose projected revenues and other funding sources equal the projected expenditure levels.

Enclosed is the budget for fiscal year 2020-21, with a total of $23,365,139 inclusive of our general and special revenue funds. The budget presented herein, along with our Strategic Plan and our visioning session, provides our residents a snapshot of Council policy and emphasis for the upcoming year. The proposed budget will allow the Village to continue providing quality municipal services and a responsive and efficient staff, and it provides a glimpse of the blueprint for quality leadership from the elected officials.

Last year, the Village Council made history in Palmetto Bay by lowering the millage rate to 2.2000 mills. This proposed budget allocates funding based on the millage rate of 2.2350.

The budget represents an action plan that effectively uses our available resources to their maximum extent while implementing Council goals as established by the Strategic Plan, Council visioning sessions and Council priorities communicated through policy decisions that are established during the prior budget year. Last budget year, the Village allocated resources to further our goals of "building a better Village and improving quality of life" and redistributed our assets in a manner that aligns with Council priorities and the evolving needs of the community. We can plan and expect many things when the

budget is created but we never envisioned the toll that COVID-19 virus would take on a typical budgetary process. On a global scale, the year 2020 has been challenging for both individuals and organizations. With that being said, the Village of Palmetto Bay has not been immune to the significant fiscal impact caused by the Coronavirus. The year 2020 has been challenging for individuals and organizations alike on a global scale. The Village of Palmetto Bay has not been immune to the significant fiscal impact caused by the coronavirus. Aside from the health concerns associated with COVID-19, which are primary in our view, the virus crippled economies worldwide. In the US alone, jobless claims have exceeded the 1 million number mark in August. The Village has not been immune to the impact. Revenues are down from last year and from the estimated figures that built the budget. Expenditures have exceeded estimations, largely due to unbudgeted items that were part of the COVID-19 mitigation.

While cutting expenditures to match our decreasing revenues, staffing levels and funding were reviewed and allocated in a manner that maintains the current level of service for our residents. Priority projects for traffic mitigation and park enhancements remain untouched, but staffing levels have been reduced Village-wide. Despite the current economic environment, this budget was founded on the goals set forth in the Mission and Vision Statements adopted by the Council.

MISSION STATEMENT

The dedicated staff of the Village of Palmetto Bay strives to provide high-quality services that preserve and enhance the quality of life of our residents.

VISION STATEMENT

The Village of Palmetto Bay incorporated to secure public safety and land use control of this suburban community, known for its great schools, parks and recreational opportunities. As development came to south Miami-Dade County, the Village is embracing the need for an urbanized Village center connected to multimodal transportation options and the desire to create an accessible, walkable, bikeable community with entertainment and employment options and an expanding tax base that protects the Village's ability to ensure that the "Village of Parks" remains the best place in Miami to live, work and play!

The budget was prepared based on the priorities set forth by the Council in the approved Strategic Plan and the last visioning session held with Council members in January 2019, along with other Council initiatives and priorities. Our Strategic Plan was adopted in February 2019 to serve as a guide for planning and budgeting purposes.

Strategic Plan

Strategic planning is a systematic process that helps set clear goals for the future and determines how to best achieve them. Strategic planning requires stepping back from your day-to-day operations and

articulating where the organization is heading by setting long-term goals, objectives and priorities for the future. Its primary purpose is to connect three key areas:

- **Mission** – defining your purpose
- **Vision** – describing what you want to achieve
- **Plan** – outlining how the organization wants to achieve its ultimate goals

Strategic planning is necessary to ensure that everyone is working toward a common goal. An effective strategic plan clearly identifies the actions that will contribute to the growth of the service model, aligns resources for optimal results, prioritizes financial needs, engages stakeholders and communicates what needs to be done.

As a recap, below is a list of the seven Key Focus Areas identified in the Strategic Plan, followed by the priorities set forth by the Council during the visioning session:

Key Focus Areas:

- Safe community
- Walkable, bikeable community
- Attractive environment
- Financial stability
- Transparent government
- Lifelong learning
- Environmental stewardship

Visioning session considerations for FY 2019-20 and future years (in no particular order):

- Age-Friendly Initiative
- Community Center
- Legislative Agenda
- Franjo Road/Park Drive Transformation
- Community Safety
- Tree Trimming
- Transit Station/Multimodal Center

A strategic plan identifies specific tasks, milestones and the steps to implement priorities over a period of three to five years. It differs from a budget in that the budget focuses on a shorter term, usually no more than a year, and serves a specific goal. However, the budget must always be tied to the goals established or modified by Council action throughout the year. This budget has been prepared using these principles and recognizing other studies, plans and our comprehensive plan.

Below is a detailed discussion of each portion of the Plan.

Goal 1: Safe Community

The goal of maintaining and improving our safety is the most basic of our priorities for the Village. We maintain a safe community through our policing unit by assigning well-trained police officers to the

Village through our contract with Miami-Dade County. The contractual relationship with the county started since incorporation, and the model has proved to be effective and fiscally advantageous to the Village.

Palmetto Bay is committed to the principle of community-driven policing and remaining proactive on immediate concerns related to public safety issues. The community-policing principle focuses on preventing crimes through community outreach and education using prevention programs such as RAD (Resisting Aggression Defensively) for kids and RAD (Rape Aggression Defense) for women. These types of programs have rightfully earned our police officers the trust of the community.

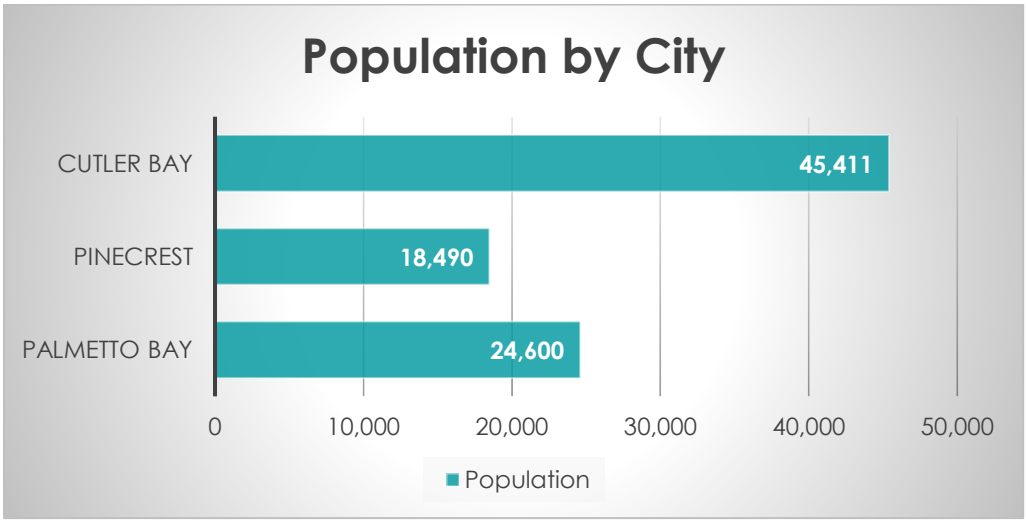
Palmetto Bay spends about 56% of its General Fund budget on public safety. The results are clear, as the Village's crime rate remains relatively low. This is indicated by another drop in our crime rate; in fact, our crime rate has dropped just over 13% in the past four years.

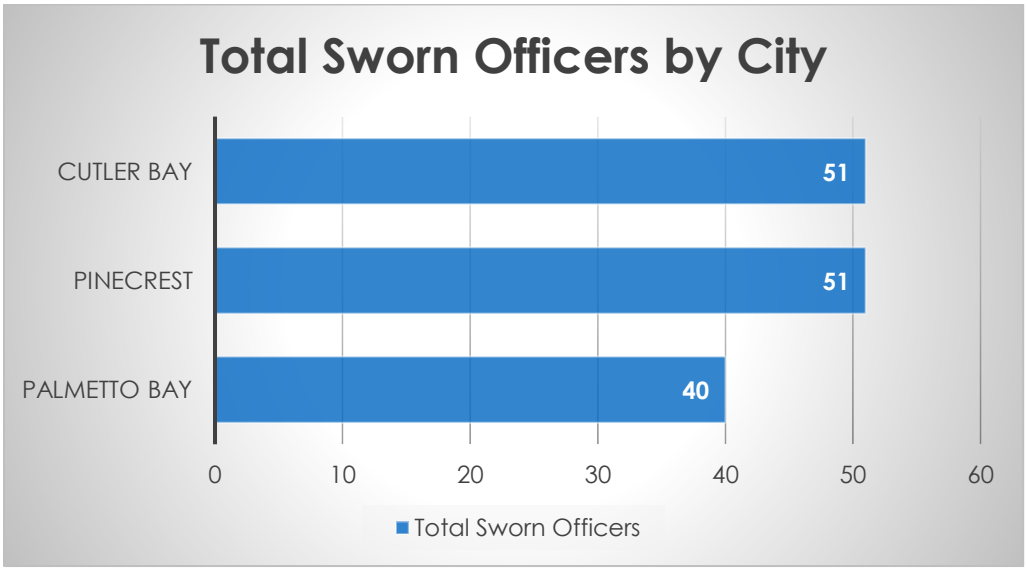
VPB COMPSTAT CRIMES 2016 THROUGH 2019									
Type of Crime Reported	**2016**	**2017**	**+/- %**	**2017**	**2018**	**+/- %**	**2018**	**2019**	**+/- %**
Homicides	1	0	-100	0	0	0	0	0	0
Sexual Batteries	5	3	-40	3	6	100	6	5	-17
Robberies	26	20	-23	20	12	-40	12	12	0
Larcenies (over)	136	118	-13	118	115	-3	115	87	-24
Vehicle Burglaries	267	267	0	267	222	-18	222	192	-15
Residential Burglaries	93	72	-23	72	63	-13	63	57	-10
Auto Thefts	37	29	-22	29	19	-34	19	37	95
Commercial Burglaries	12	26	117	26	21	-19	21	12	-42
Aggravated Assaults/Batteries	3	27	160	27	15	-57	15	12	-22
Totals	580	562	-3	562	473	-17	473	414	-13

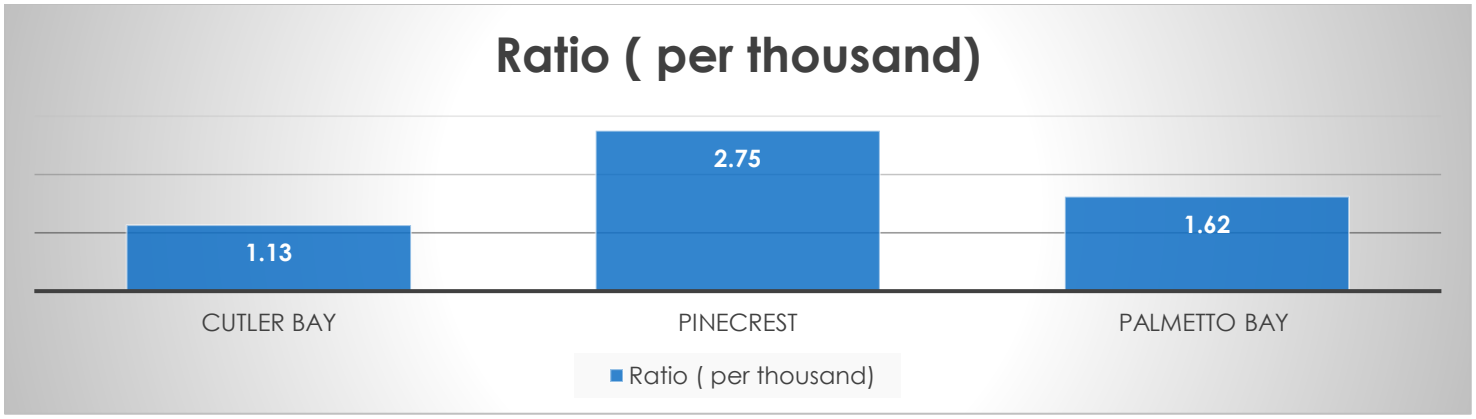
Last year, to ensure the unit continues to operate in this manner, the Village implemented a safety initiative that equipped our officers with the right safety gear. Palmetto Bay purchased Segways to monitor parks and open spaces, along with night vision cameras for patrol cars to assist during nighttime patrolling. Additionally, solar-powered speed limit signage was purchased to monitor speed on Village roads. Last year, the Village also provided funding assistance to help the Miami-Dade County School Board with police presence at our local public schools. The Village may revisit this initiative later in the year once a decision has been made to reopen school facilities. As many are aware, Miami-Dade County Public Schools will remain on virtual status for the start of the new school year on August 31 and will evaluate conditions at the end of September. Depending on the status of coronavirus infections, the district may reopen school buildings or continue the online school model.

In an effort to assess where our policing unit numbers stand compared with those of the other two cities that currently have the same contractual relationship with Miami-Dade County for policing services, staff completed a comparison analysis for all three cities, which include Palmetto Bay, Cutler Bay and Miami Lakes. The analysis compared officer-to-resident ratios, calls for services, response time averages and cost per resident for policing services.

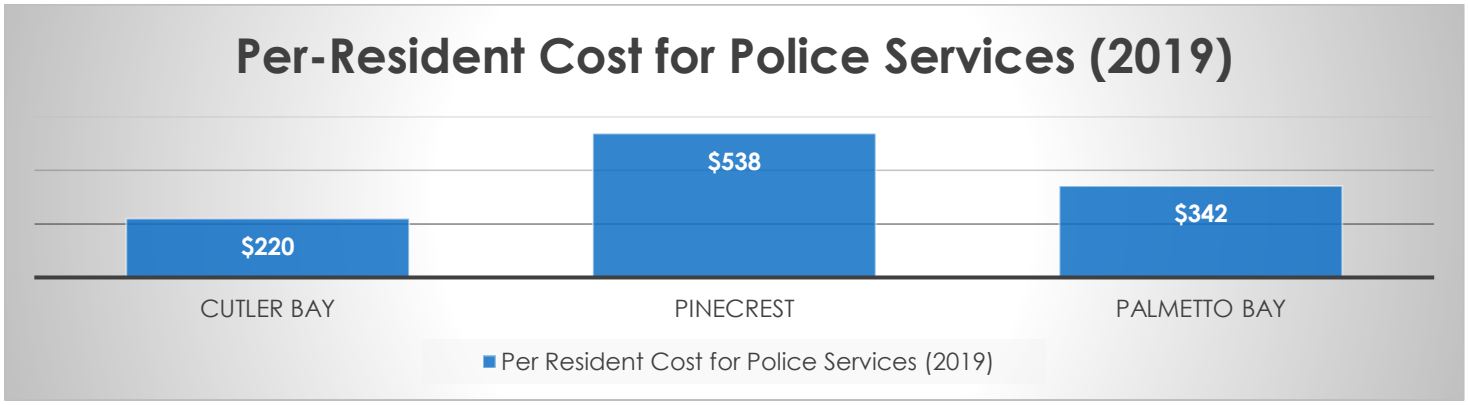
Comparison to Neighboring Cities





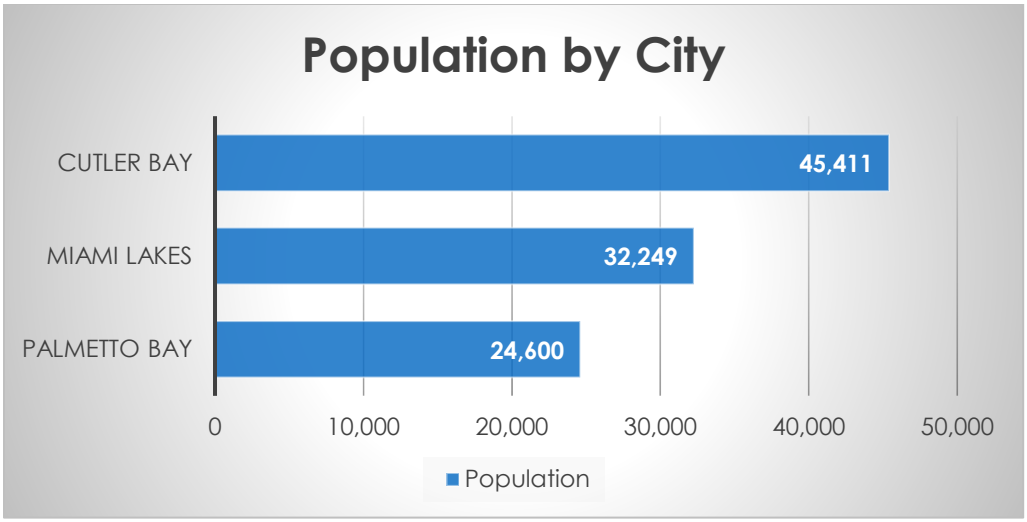


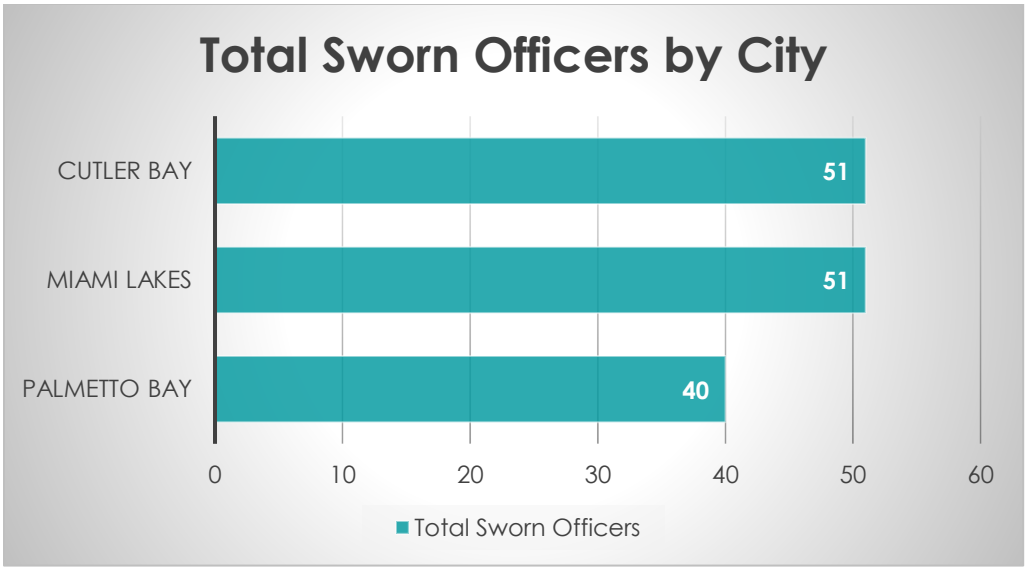
This review of the expenditures of our neighboring cities shows that we fall in the middle of these expenditure levels.

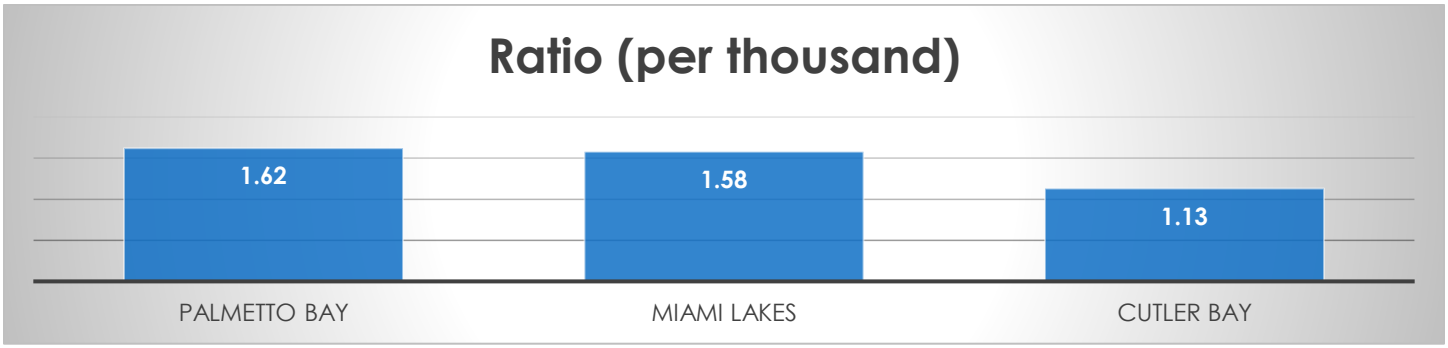


Comparison to Contracting Cities

In terms of officer-to-resident ratio, the analysis showed that Palmetto Bay's is well above the ratios of Cutler Bay and Miami Lakes and well exceeds those of Miami-Dade County, included in the study since our officers are county-employed and are bound by county policies. When compared to Pinecrest (this information is illustrated in the prior tables), the Village lags a bit. However, it is evident that the Village is well positioned in terms of the ratio of police to residents, but this is information that requires monitoring on an annual basis. The Village highly exceeds the required minimum levels set forth in our contract with Miami-Dade County.







An analysis of service calls shows the Village had fewer calls than the other two contracting cities, again reflecting the safety of our community. Service calls and response times are critical factors in determining the service levels to the community in terms of police activity. The table below shows the calls for service for the three contracting municipalities.

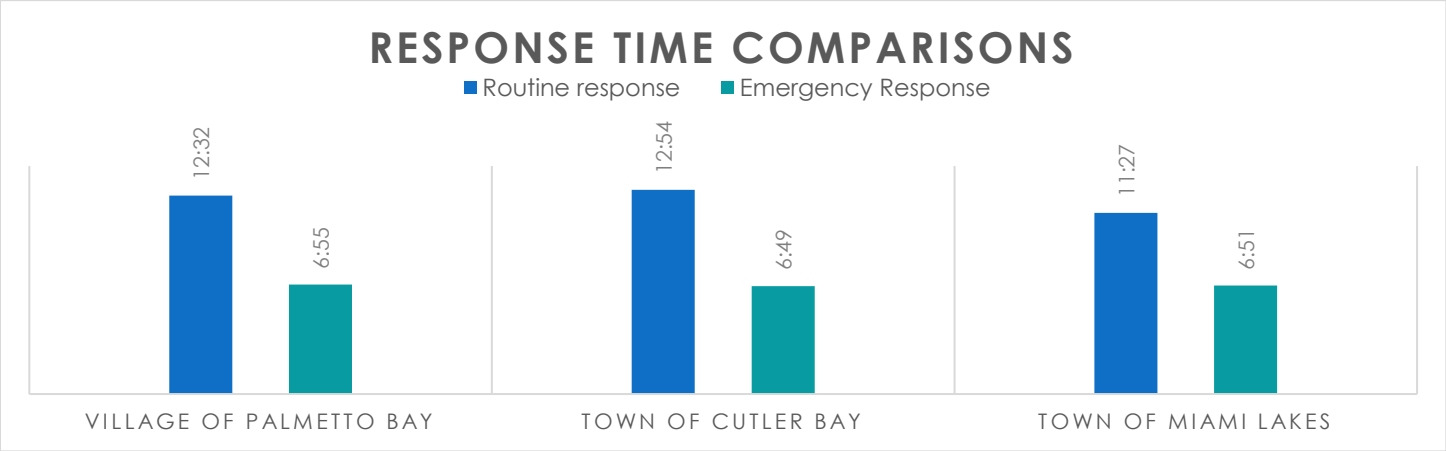
Table I. Calls for Service Comparison

Municipality	Calls for Service 2020 YTD
Village of Palmetto Bay	7,342

Town of Cutler Bay	10,192
Town of Miami Lakes	7,222

Another component measured for the purpose of assessing service levels was response time. As shown below, nonemergency response times are within contractual guidelines and in fact exceed the Council-established goal of 15 minutes on average and far exceed the county goal of 30 minutes.

However, the emergency response time is slightly above the stated goal of 6:30 minutes and is attributable to the traffic, a disconnected grid system and an increase in traffic enforcement instead of patrols. The average response times are substantially lower than the county goal of 8 minutes.



Our policing unit remains committed to protecting the citizens in their homes and to keeping the Village's streets, schools, parks and commercial district safe. This is best accomplished when citizens stay engaged with the police and make their concerns known. We believe the presented budget accomplishes these goals and complies with the Strategic Plan as outlined by Council policy.

Goal 2: Walkable, Bikeable Community

The Strategic Plan commits to building and designing infrastructure for pedestrians and cyclists by disseminating best practices and designing strategies throughout the community, which in turn will promote and increase alternative modes of transit services for our residents and commuters.

The Franjo Road improvement project evolved as a pedestrian-friendly initiative in the main street and mixed-use downtown area of the Village. The goal is to improve connections between commercial, recreational, and residential areas and establishments. The project is nearing completion and should serve as a model for pedestrian and bicycle commuting components.

136th

Other projects that further our goal to establish the Village as a walkable, bikeable community include the Safe Routes to School project, SW Street improvements, and the new trail connections and pedestrian bridge at Coral Reef Park. All of these projects will improve connectivity for pedestrians in one way or another. The Safe Routes to School project is based on building, throughout, sidewalks that connect schools and neighborhoods; the SW 136th Street improvements include the reconstruction of the road from US 1 to Old Cutler Road, including a new

multiuse path; and the new trail connections and pedestrian bridge at Coral Reef Park link missing portions of the existing walking path at the park for full connectivity. The importance of the path at Coral Reef Park is that it directly connects to the Old Cutler Road path through sidewalks and trails along Coral Reef Drive.

Along with the pedestrian and bicycle connectivity projects, the Village is working closely with Miami-Dade County to bring to fruition projects that make our roadways more efficient and provide traffic relief for Village residents. In early August, Miami-Dade County held a meeting to discuss the next steps for the Old Cutler Road Intersection Improvement initiative. The initiative involves the construction of four new traffic circles at the key intersections along Old Cutler Road in Palmetto Bay. The intersections are the following:

Traffic circle in Palmetto Bay

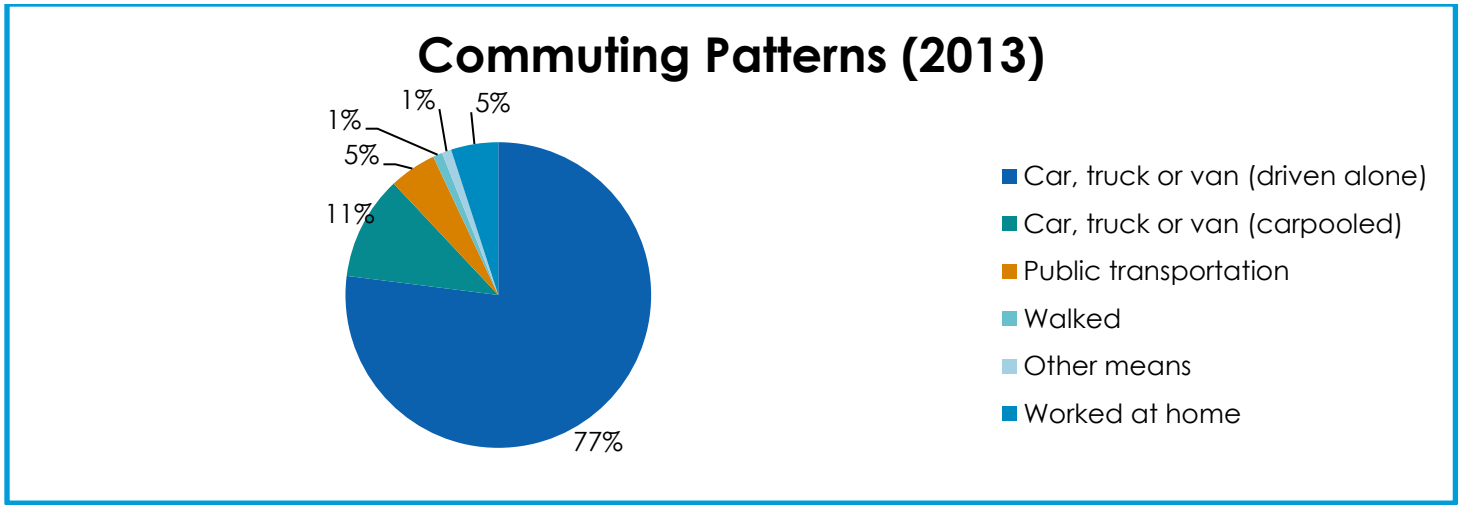
1. Old Cutler Road at SW 67 Avenue
2. Old Cutler Road at SW 136 Street
3. Old Cutler Road at SW 152 Street
4. Old Cutler Road at SW 184 Street

Traffic continues to be a concern in Palmetto Bay. Last year, the Village commissioned a study from Marlin Engineering to look at traffic patterns along Old Cutler Road and develop solutions that assist with the current traffic flow. The engineering firm assessed existing traffic conditions and performed traffic simulations showing present conditions compared to the improved traffic flow that would be achieved with the addition of two-lane traffic circles or roundabouts at the locations identified above.

According to the project schedule provided by Miami-Dade County, the project design is to be completed by spring 2021. The project scope includes the following:

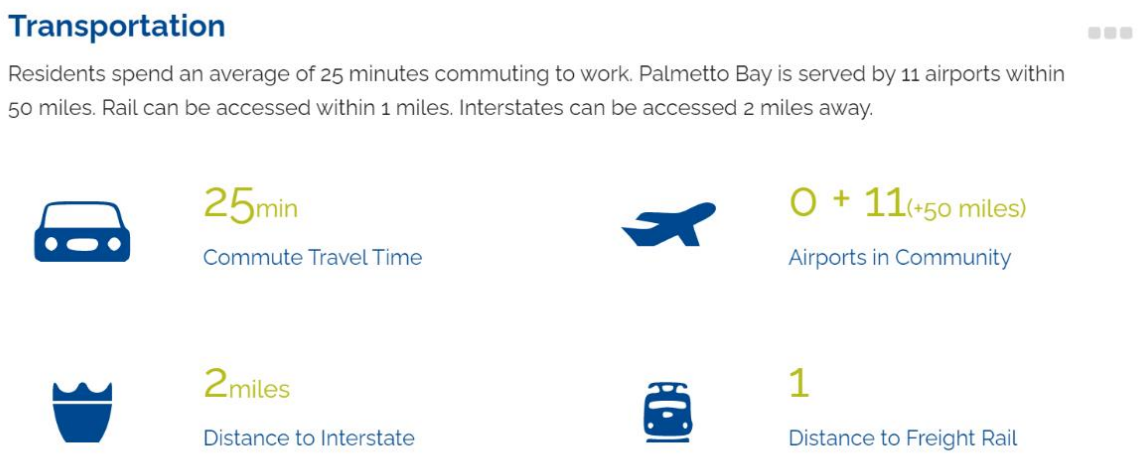
- New roundabouts along Old Cutler Road at the road's intersections with SW 184th Street, SW 152nd Street, SW 67th Avenue, and SW 136th Street
- Roadway reconstruction
- Pedestrian crossings
- Sidewalks/shared use path
- Curb and gutter
- Storm drainage system
- Intersection lighting
- Signing and pavement marking
- Landscaping

Traffic relief continues to be a challenge, not only for the Village of Palmetto Bay; it is a regional issue affecting the whole tri-county area. Close to 80% of our residents are single-seat riders in weekday commutes. Current projections show that less than 5% of our residents use mass transit options. However, it should be noted that mass transit in our county is not a sufficiently effective method of transportation and therefore not always a viable option for commuters traveling to work.



Driving alone remained the top choice for Miami-Dade County commuters. Over the past 10 years, their number grew to 91.2% of workers from 78.2% in 2008. The average travel time to work grew from 29.6 minutes to 32.7 minutes. In Palmetto Bay specifically, the average commute time is 25 minutes, according to a study published by the Beacon Council. It should be noted, however, that the figure shown for the "Worked at home" category is much lower than they are currently, due to the growing number of employees working remotely as a result of the COVID-19 pandemic. Although it is difficult to determine the percentage at this time with any certainty, the figure is likely to be much higher than 7.1%. The work-from-home numbers will probably remain high until the pandemic stabilizes and employers feel more comfortable with employees working on-site.

Illustration 1. Beacon Council Study, Why Miami Dade?, Transportation, 2019



According to the latest census data, the South Miami-Dade population **increased by 36% from 2000 to 2010**. Most employment centers are located outside of Palmetto Bay. This creates the need for local commuters to seek alternative means of travel. The recent reduction in the number of neighborhood schools further aggravates the problem with parents driving longer distances to take their child or children to school. This not only creates more traffic with folks driving outside of their neighborhood area, but also contributes to the travel time. The start of a new school year generally brings 18% more traffic to our local roads. This, coupled with the already long daily commutes for many residents, underscores the need for more and better transit options.

Another idea is to keep residents in our community and reduce travel times by creating a downtown hub that can attract reverse commutes, create jobs and provide for a transportation network that is

friendly, usable and affordable for our residents. Currently, our Village has a limited business environment and limited opportunities. The largest employment centers in the Village are shown below.

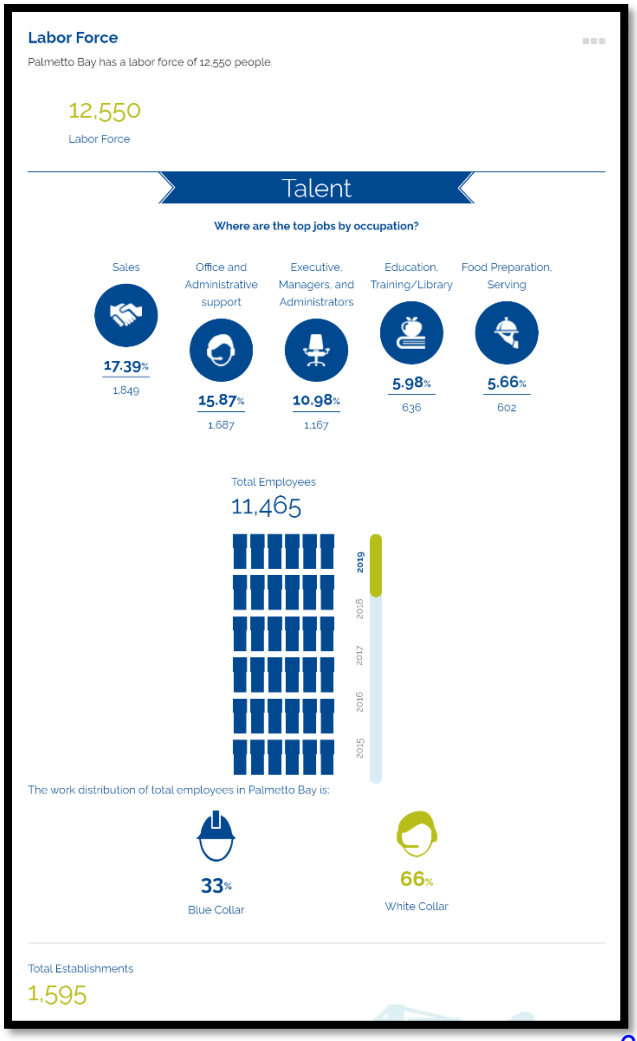
Table 2. Village Employers

Rank	Employer	Number of Employees
1	BUPA	450
2	Miami-Dade Public Schools	432
3	BrandsMart USA	200
4	BCA Financial Services Inc.	184
5	South Motors Auto Dealership	157
6	Publix Supermarket	138
7	Marshalls Store	134
8	Miller's Ale House Restaurant	100
9	Progressive Insurance	91
10	Dadeland Dodge Auto Dealership	70

The labor force in Palmetto Bay has steadily increased over the past 5 years, according to a study published by the Beacon Council in 2019, from 8,275 jobs in 2015 to more than 12,000 currently. As more job opportunities become available locally, cars become much less of a necessity if traveling to work can be accomplished through other modes of transportation.

There has been a significant increase in single-rider trips and pass-through traffic countywide, which is negatively affecting Palmetto Bay residents. The population of Cutler Bay has nearly doubled in recent years, and Homestead has nearly tripled in population since Hurricane Andrew. Factors beyond the Village's control, such as new planned projects and affordability, will continue to attract people to areas south of the Village.

Illustration 2. Beacon Council Study, Why Miami Dade?, 2019



Despite the challenges of the past, the Village Council has implemented numerous initiatives addressing traffic in the past few years; some of these initiatives have been implemented in concert with Miami-Dade County due to jurisdictional requirements. These projects include:

- Temporary speed table program
- Permanent speed table program
- Inter-local agreement with Miami-Dade County on certain traffic calming solutions, inclusive of considering a lower threshold to implement projects
- Traffic circle at SW 168 Street and SW 82 Avenue
- Lower speed limits posted on neighborhood roads
- Temporary restriction of right turns along SW 87 Avenue from SW 184 Street to SW 168 Street

- Updated Traffic Calming Master Plan
- Funded and approved construction of new roads and improvements in the downtown area
- Approved a pilot program for a park-and-ride facility at SW 77 Avenue and SW 152 Street at the St. Richards/ Holy Rosary Catholic Church
- Recently launched a park-and-ride facility at Palmetto Bay Park
- Started an on-demand ride-sharing program (Freebee)
- Funded Old Cutler Road traffic flow improvement studies
- Funded additional traffic enforcement details
- Continuing to push for transit options on the "Transitway"
- Currently seeking real-time signalization improvements on main thoroughfares
- Currently implementing a complete street project for SW 136th Street
- Implementing a pedestrian-friendly project at Franjo Road

This is not an exhaustive list and we understand that more has to be done, and we will continue to prioritize initiatives for the benefit of the residents as resources become available. Unfortunately, what we can do as a municipality is limited, as the county maintains jurisdictional oversight of all cities and must approve all modifications proposed by any municipality.

Goal 3: Attractive Environment

The Village desires to plan and maintain our public assets and create an attractive environment in the Village to improve the quality of life of our residents and create lasting value. To that end, the Village recently completed a roadway assessment of all streets within Palmetto Bay and categorized them according to their current conditions. The assessment also prioritized the roads and identified which ones were in the highest and lowest categories for resurfacing, based on roadway conditions.

This past March, the Village Council allocated $350,000 for the resurfacing of certain roads in Palmetto Bay, as prioritized in the roadway assessment. The total of $170,205 was allocated for the first 12 project locations, with the remaining funds used to resurface another six locations. In total, these 18 locations are nearing completion:

1. SW 92nd Court from 164th Street North to end of cul-de-sac
2. SW 94th Court from 181st Terrace South to dead end
3. SW 77th Court from 173rd Street North to dead end
4. SW 78th Avenue from 170th Street South to dead end
5. SW 169th Terrace from 92nd Avenue East to cul-de-sac
6. SW 80th Avenue from 168th Street North to SW 166th Street
7. SW 78th Court from 166th Street South
8. SW 166th Street from 82nd Avenue to 81st Avenue
9. SW 164th Street from 82nd Avenue
10. SW 84th Avenue from 163rd to 164th Street
11. SW 164th Terrace from Old Cutler East to 72nd Avenue
12. SW 161st Street from 80th Avenue to 162nd Street
13. SW 87th Court from 155th Terrace to SW 87th Avenue
14. SW 73rd Avenue from SW 74th Avenue to SW 144th Street
15. SW 140th Street from 85th Avenue to SW 84th Avenue
16. SW 175th Street from SW 82nd Avenue to SW 79th Place
17. SW 164th Terrace from SW 84th Avenue to SW 82nd Avenue
18. SW 183rd Terrace from SW 83rd Place to SW 83rd Avenue

Roadway Resurfacing Project, During

Roadway Resurfacing Project, After

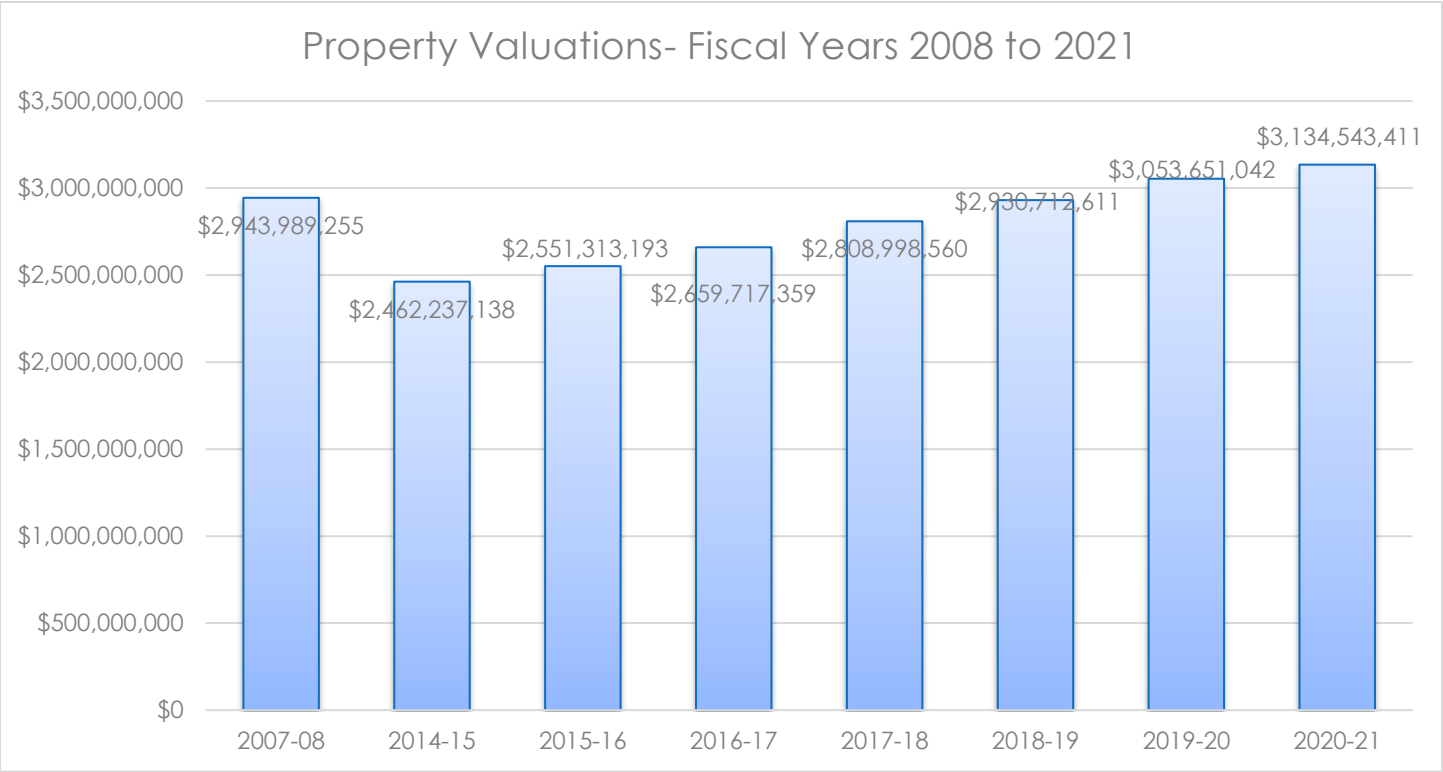
Goal 4: Financial Stability

The Village has improved substantially since the recession; however, as earlier indicated, this year has brought forth a unique and unprecedented challenge with the COVID-19 pandemic. Revenues are lower than anticipated across the board, and expenses have increased in response to the unexpected impact of the novel virus. Due to the downward trend in revenues, except in ad-valorem or property tax revenues, long-range goals of improving roadway network and facility maintenance will need to be deferred as the Village continues to experience budgetary constraints, as county mandates related to the virus are issued, and as new information on the effect of COVID-19 becomes available.

For the previous fiscal year, the Village lowered the millage rate. In fact, the rate has been lowered three times in the past five years with no adverse impact on service levels. Last year, property tax valuation (or ad valorem tax) finally recuperated from the significant dip in the fiscal year following fiscal year 2007-08. Fiscal year 2007-08 marked the highest property valuation in Village history, with a total ad valorem tax base of $2,943,989,255. For the upcoming fiscal year, our valuation has been estimated at $3,134,543,411, which is approximately 4.8% above our highest taxable valuation year of 2007-08. While the Village has been optimistic about increasing property values and while those predictions have been accurate, this year, expectations of a significant increase in valuations are more modest than in recent years. Values are difficult to guesstimate under presently uncertain conditions.

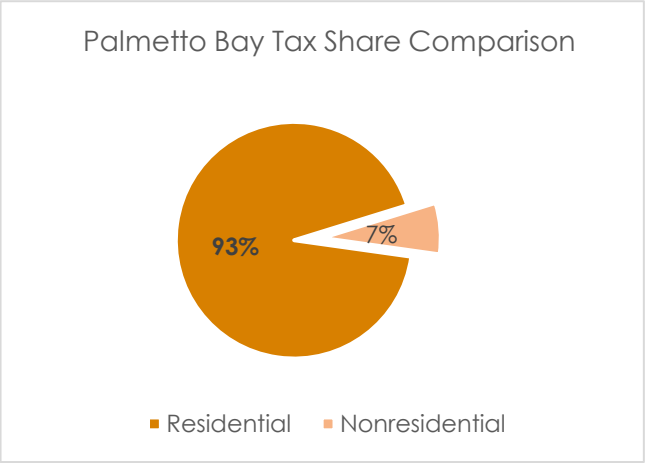
It is important to understand some of the factors that establish our budget and its long-term implications. As required by the Charter of the Village of Palmetto Bay and by state law, the Proposed Operating and Capital Budget for fiscal year 2020-21 is a balanced budget, which means expenses equal projected revenues for our general operating budget. Unfortunately, this year, we are forced to dip into our surplus or unassigned fund balance to cover rising expenditures. The extent of the impact on reserve levels is directly associated with the timeline of the economic downturn dictated by COVID-19. Nevertheless, our residents continue to enjoy the same level of quality of service that they are accustomed to from the Village, provided even during these difficult times.

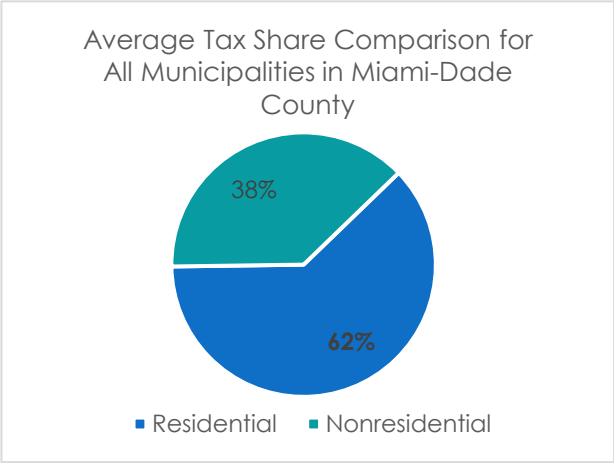
We hope that all who read this budget understand that the budget is a fiscal plan and that it is a resident-driven, Council-led collaboration based on policy directives from Council that utilizes our revenues and available resources to their fullest capacity.



The Village must continue to be vigilant in our expenditures while also looking for new avenues to increase our revenues to keep up with rising costs. The South Florida housing market is beginning to show signs of a slight cooling-off as sales have slowed and price increases have moderated throughout the South Florida region. This trend must be watched in the upcoming year as a potential signal of a market correction, which would affect our revenue stream. Therefore, it is imperative that we diversify our revenue sources.

It is important to note that our residential sector continues to share an oversize share of property taxes for our Village. This unbalanced approach to property taxes places an unfair burden on our residents and could present a potential valuation issue down the road. In Palmetto Bay, the gap in the tax share is significantly greater than in all other cities throughout Miami-Dade County combined. Residents in Palmetto Bay cover 93% of all property tax revenue, while the commercial sector only accounts for 7% of all tax revenue. In contrast, the average for countywide taxes paid by residents is 62%, with businesses encompassing 38% of the total.





An analysis of the tax roll for Palmetto Bay and our two neighboring municipalities to the north and to the south shows the residential sector in Palmetto Bay covers 84% of the ad valorem tax revenues, with the commercial sector contributing 16%. The three municipalities are similar in size and, because they are generally located within the same region, share some of the same challenges. It is important to note, however, that Pinecrest has the largest tax base of the three by a significant amount. The table below compares taxable values.

Table 3. Comparison of Taxable Values with Neighboring Municipalities

Comparisons of Taxable Values					
Municipality	**Single Family Taxable Value**	**Multifamily/Condo Taxable Value**	**Commercial and Other Taxable Value**	**Vacant Land Taxable Value**	**New Construction**
Palmetto Bay	$2,381,869,726	$209,446,986	$629,787,882	$76,875,975	$49,229,652
Cutler Bay	$1,776,769,924	$447,124,199	$437,142,665	$28,838,837	$4,994,589
Pinecrest	$4,101,724,163	$262,240,501	$607,054,744	$128,096,971	$59,024,174

A number of projects that had been previously planned have now been put on hold due to COVID-19. Owners are wary of another possible economic downturn that will affect the real estate market and are therefore holding off on significant redevelopment expenses. Consequently, ad valorem revenues anticipated from these projects will not be realized until later than anticipated. As an option, the Village should consider other forms of revenue besides ad valorem in order to continue to provide the level of services that Palmetto Bay residents expect. These options include implementing a stormwater fee that is comparable to what other neighboring cities are charging, raising the Florida Power & Light (FPL) franchise fees to the same level as that of other cities and implementing a waste hauling fee. These methods do not have any disproportionate impact on homeowners, as these fees are not based on property values.

In contrast with neighboring municipalities, Palmetto Bay does not currently have any policies addressing or regulating waste hauling. Both Pinecrest and Cutler Bay have in place ordinances assessing a waste hauling franchise fee, which allows the municipalities to regulate waste hauling operations in the city, addressing concerns about the company and the hours of operation. Typically, the franchise fee is charged based on a percentage ranging from 0% to 25% of the monthly hauling revenues. The table below shows the amounts collected annually by our neighboring cities. It is recommended that Palmetto Bay consider a similar arrangement, which could generate approximately $100,000 in new revenue from the commercial sector.

Table 4. Waste Hauling Fee Comparison to Neighboring Municipalities

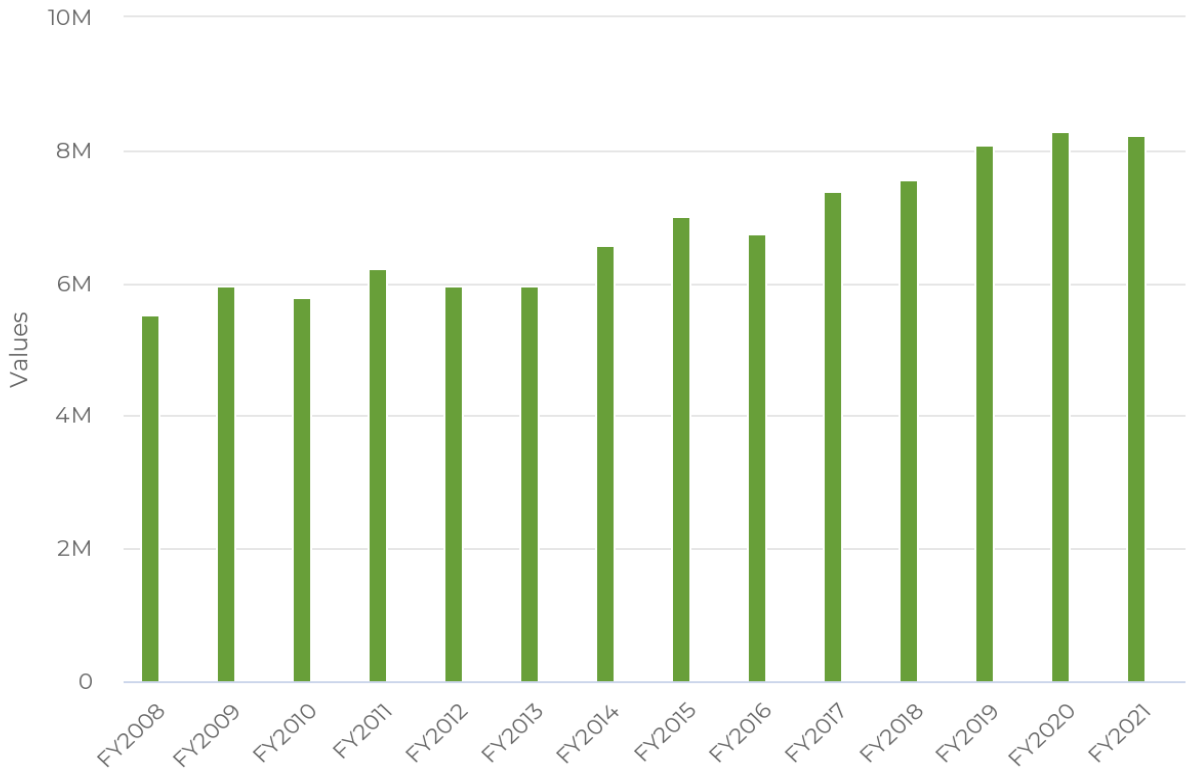
Waste Hauling Fee Comparisons (annual)		
Palmetto Bay	Cutler Bay	Pinecrest
$0	$200,000	$125,000

The franchise agreement for waste hauling fees ensures that companies providing the service in the Village are properly licensed and insured and that hours of operation are adhered to. Additionally, the Village would have access to such information as after-hours contacts, quantity and type of items hauled, schedule of hauling services, routing maps, and cleanup activities before and after a storm. Under the franchise agreement, the Village could require waste haulers to provide a container at municipal facilities free of charge.

The growth in government spending continues to be lower than the cost-of-living increase over the past 10 years. During this time, the staff have lowered costs, deferred maintenance and implemented cost-cutting measures that have continued as a result of the Great Recession of 2008.

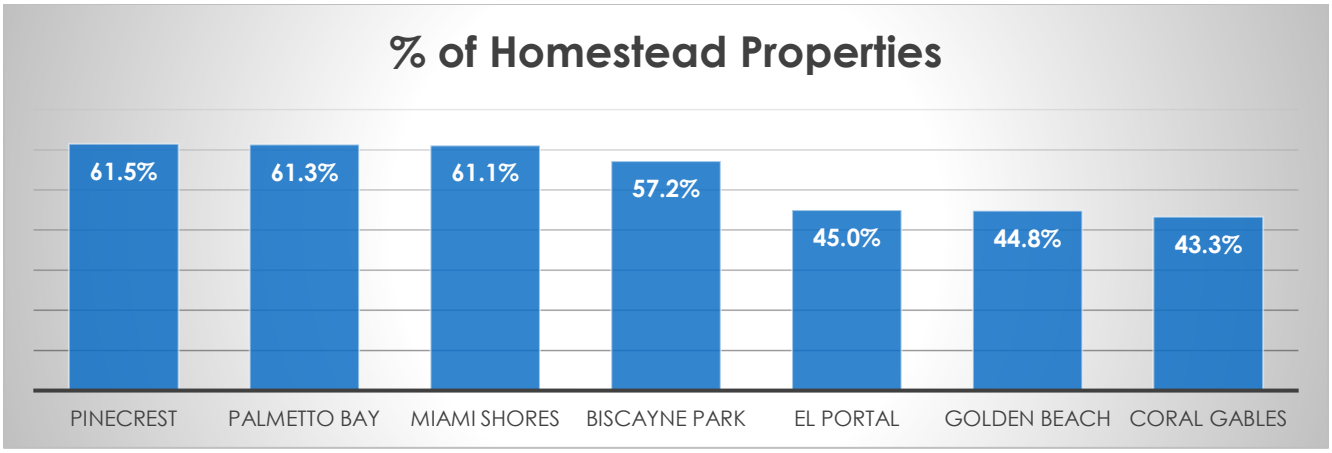
The small increase in government spending is attributed to escalating costs, which have increased by 27% over the past 13 years. Policing services are provided through an interagency agreement between the Village and the Miami-Dade County Police Department.

Policing Unit Expenditures Chart, FY 2008 to FY 2021



Palmetto Bay has managed to control expenses by deferring maintenance costs, seeking co-funding on capital projects through grant programs and implementing other miscellaneous cost cutting measures. Palmetto Bay's largest revenue source is ad-valorem revenues, which are based on property values.

Palmetto Bay is mainly comprised of residential properties that are homesteaded and are therefore subject to a taxable value increase cap of 3%. A homestead exemption of up to $50,000, along with other exemptions available, further reduce the value on which taxes are levied on real estate properties. As a result, growth in annual ad-valorem revenue is limited due to the property value cap and applicable exemptions, keeping the taxable property values low. As shown in the graph below, Palmetto Bay has the second-highest percentage of homesteaded properties in Miami-Dade County.



Despite these economic pressures, our Village staff continues to look for innovative ways to provide the level of service expected by the residents while keeping expenditures under control.

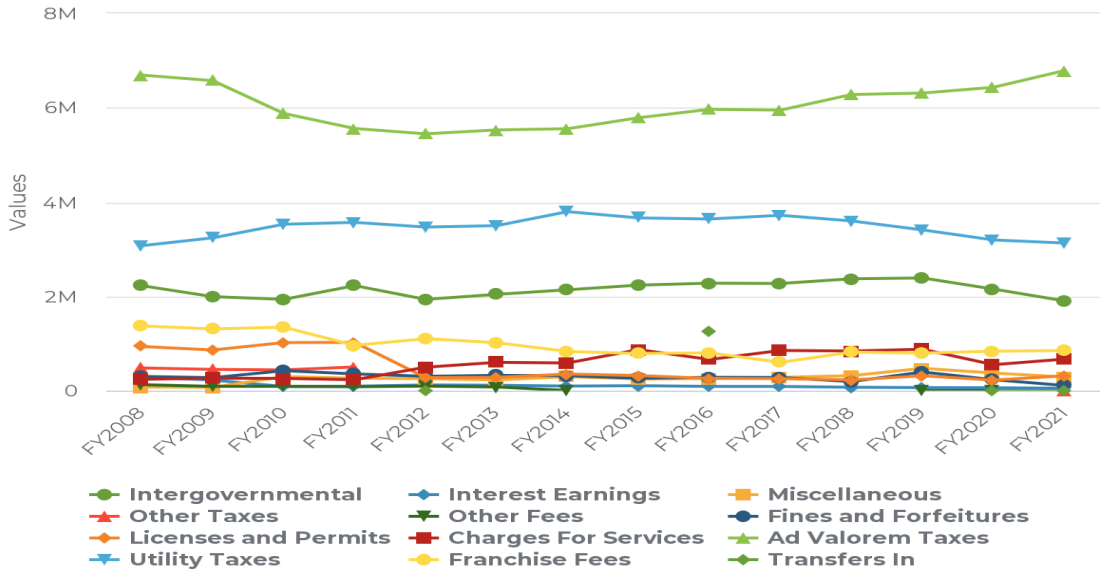
Budgetary Implications

Funding allocated for the upcoming fiscal year addresses the minimum service levels expected by residents. This feat was accomplished under significant fiscal constraints faced by the Village due to the unexpected impact of the COVID-19 pandemic.

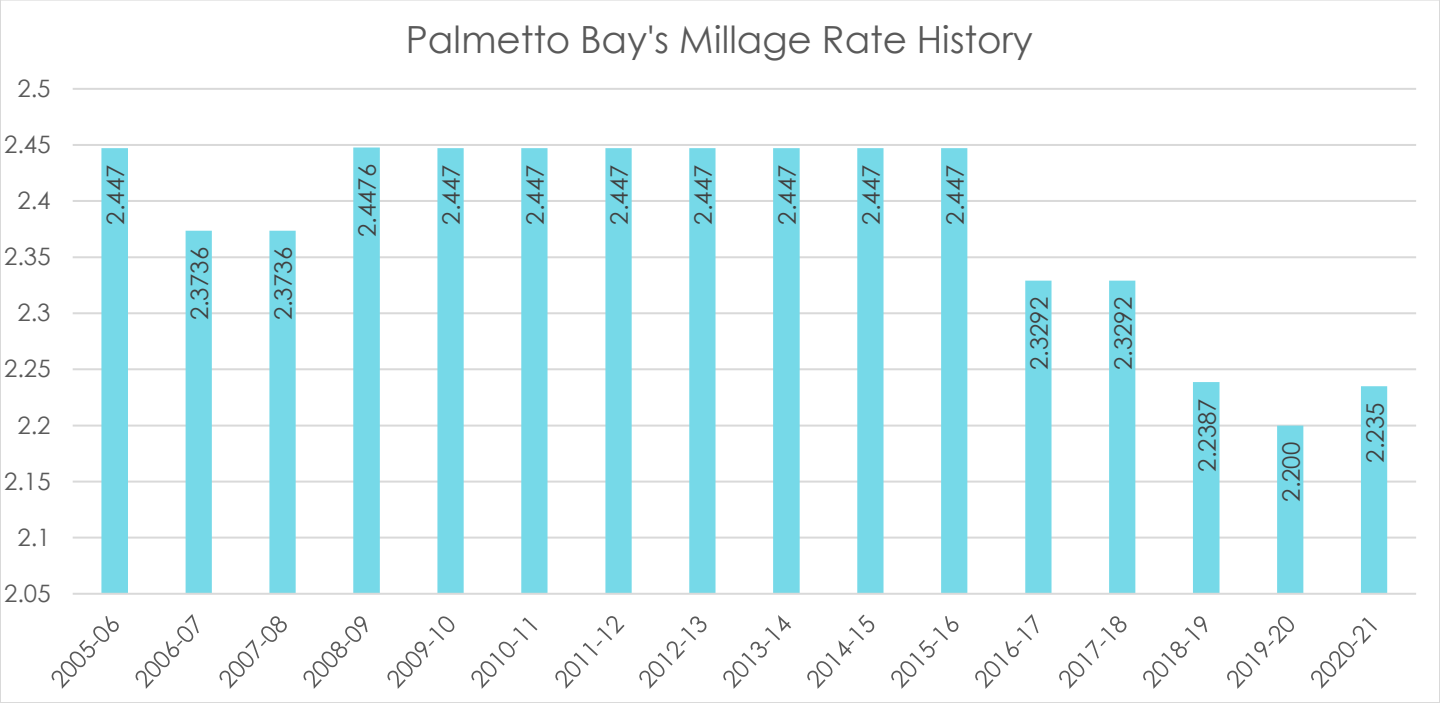
Revenues from utility taxes are projected to be lower than last year's figure by an estimated $410,000. Utility taxes are collected based on electrical, water and gas services and are transmitted to the Village by the state. However, the shortfall was offset by an increase in ad valorem (property) taxes of $411,338. The total projected revenue amount for FY 2020-21 is $14,208,700, a total of $1,425,103 lower than in FY 2019-20. ***This is essentially the total amount that the Village has available for recurring operating expenditures***.

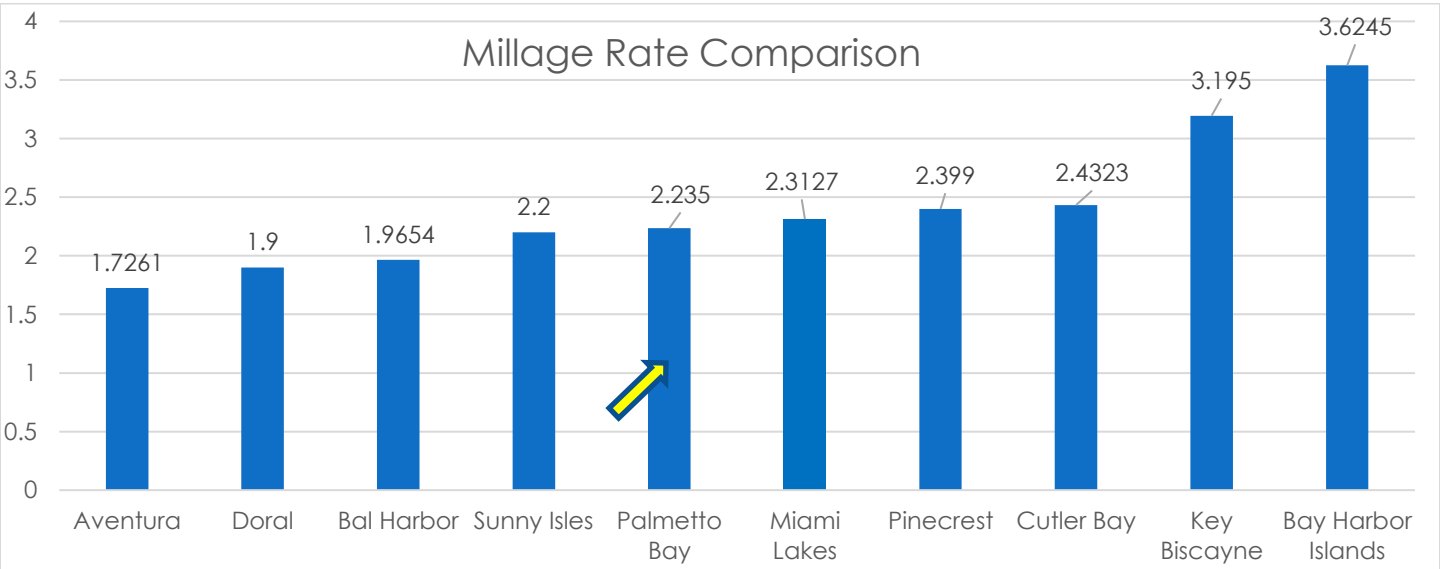
General Fund Revenues: Revenues have been relatively flat, with a decrease of less than 1.8% or $274,538 over the past 10 years, which is substantially lower than the cost-of-living increase of 16% during the same period. Additionally, the Council has lowered the millage rate three times in the past five years, from 2.4470 mills to 2.2000 mills. This represents a decrease of $790,000 annually compared to our current rate. All revenues are currently trending at a constant or are only slightly higher than in prior years.

General Fund Revenue Trend, FY 2008 to FY 2021



Ad Valorem Taxes: Ad valorem taxes, comprising the amount paid by our owners of property minus exempt properties such as schools, churches and property used for governmental purposes, are projected at $6,793,470, representing an increase from fiscal year 2019-20 of $411,338, which is an increase of 6.4%. Property valuations have now recovered all ground lost since the recession of 2007, mostly due to valuations of residential properties, which have increased at a higher rate than those of commercial properties. The difference in revenues is not as dramatic, due to the lowering of the millage rate, which in turn reduces the revenue generated from ad valorem taxes. In fact, our millage rate ties for the fifth lowest among municipalities in the county, even with our high homestead exemption rate and our low commercial tax base. This is a testament to strong financial leadership and policy directives from the Council. If we had maintained the same millage rate, the Village would have had $790,000 more in revenues.





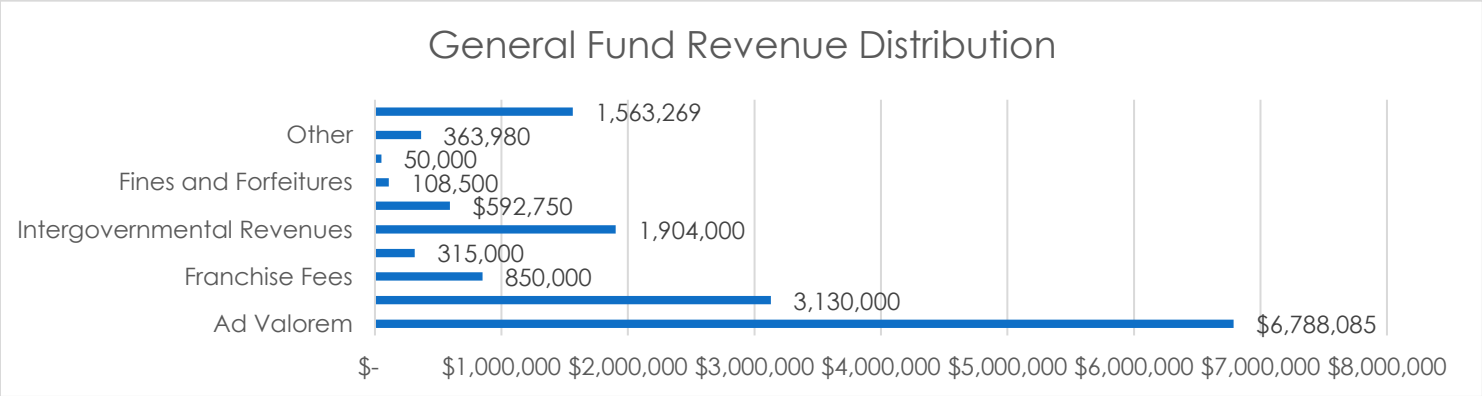
As previously mentioned, due to the uncertainty of the present economic environment and evolving policies concerning COVID-19, developers in general are holding off on launching new projects until

they can better predict economic conditions. This year, the Village experienced a growth in new construction of $38,846,483, up 78% from the prior year. The increase will have a positive effect on General Fund revenues for the next fiscal year. We are optimistic that new development will continue with the adoption of the new Village Downtown Code. Below is a chart showing the status of current projects in the Village.

Table 5. Development Projects in Palmetto Bay

Development Projects in Palmetto Bay			
Project	**Unit**	**Anticipated Value After Construction**	**Status**
Soleste	200	$20,000,000	Approved
Park View	235	$25,000,000	Approved
Opus Care	0	$7,000,000	Approved
Shores	220	$20,000,000	Approved
Audi	0	$50,000,000	Approved
South Dade	52	$8,000,000	Approved
Franjo Medical	0	$12,000,000	Approved
VMU	480	$95,000,000	Pending
Dream Starts	31	$12,000,000	Pending
South Dade Richmond	41	$10,000,000	Pending
PB 181st Residences	53	$12,000,000	Pending
Residences of PB	417	$100,000,000	Pending
NAMA Residences	42	$12,000,000	Pending
Indigo Offices	0	$10,500,000	Pending
Kelly Enterprises	71	$15,000,000	Pending
Hagan Mixed-Use	61	$55,000,000	Pending/On hold
PB Res Ness 2	132	$24,000,000	Pending
PB Res Ness 3	61	$15,000,000	Pending

Palmetto Bay does not control or have any impact on the revenues received from franchise fees, intergovernmental sources or utility taxes. These sources are controlled by the state or the county, and the revenue levels for each city are determined based on a set formula, which is typically driven by population density. The major revenue line items that the Village does control include revenues derived from licenses and permits and those paid through the user fee schedule, otherwise referred to as *charges for services*, primarily in the Parks and Recreation Department. Charges for services (user fees) currently account for 3% of all General Fund revenues. The total revenues projected from charges for services for FY 2020-21 are $275,254 *less* than the estimated final figure for FY 2019-20. The table below shows the revenue distribution for the General Fund:



UNASSIGNED FUND BALANCE AND RESERVES

Through the stewardship of the Village Council and the sound fiscal management of the staff, the Village of Palmetto Bay has continued to enjoy budget surpluses year after year. The Unassigned Fund Balance, or surplus, line item for FY 2020-21 shows a balance of $3,481,893. As the name implies, these funds are unassigned and unrestricted or otherwise available at the discretion of the Council to be invested in projects and initiatives of importance to Palmetto Bay. Consequently, this balance does not include emergency or "rainy day" funds, which are specifically reserved for those purposes.

Reserve fund policies were recently amended to categorize and allocate funding from the surplus for specific purposes in case of an unforeseen event. Under this reserve policy, reserve funding is appropriated as indicated below.

Table 6. Fund Balance Allocations

Category	Current Budget Allocation
Declared Emergencies	$ 650,000
Community Growth	500,000
Litigation Reserves	350,000
Revenue Volatility	1,000,000
Asset Repairs, or Replacement and Maintenance	2,200,000
Unassigned Fund Balance (Surplus)	3,481,893
Total Assigned Funds	**$ 8,181,893**

The new reserve balance policy was established to better manage the expenditure of annual surpluses in a responsible and objective manner. The policy accomplishes three main goals: complying with the existing reserve policy, avoiding future debt and reducing outstanding debt. The final categories and allocations were identified based on recommendations by the Government Finance Officers Association (GFOA) upon the completion of a thorough analysis of the Village's surplus funds and reserves.

Surpluses realized in the General Fund at the end of each fiscal year are to be first allocated to meet the reserve levels set forth in the financial reserve policy. Excess surplus is then to be used for capital replacement programs, refinancing of existing debt, or cash payments for capital improvement program projects. As illustrated in Table E above, total reserves equal $8,181,893, which is equal to 52% of the total General Fund budget.

Our strong fiscal policies have allowed the Village to maintain and boost our bond capacity rating to AAA. One of the strategies recently approved by the Council was the increase in reserves to levels that far exceed those set in GFOA guidelines and the assignment of certain budgetary categories for reserves that provide for better financial security in the event of any potential future challenges.

Table 7. Net Worth Comparison

Net Worth Comparison				
Assets	**2005**	**2017**	**2018**	**2019**
Capital Assets with No Debt	$14,184,649	$33,124,927	$37,879,325	$41,339,531
Restricted	$1,298,518	$4,695,709	$5,584,081	$3,991,720
Unrestricted	$9,894,528	$16,651,125	$13,926,428	$14,980,195
Total	**$25,377,695**	**$54,471,761**	**$57,389,834**	**$60,331,446**

Table 8. Surplus Comparison

Surplus Comparison				
Type	**2005**	**2017**	**2018**	**2019**
Non-spendable	$100	$82,332	$85,383	$96,067
Restricted	$0	$0	$0	$0
Assigned	$0	$0	$0	$0
Unassigned	$5,769,238	$10,638,696	$11,017,071	$10,486,940
Total	**$5,769,338**	**$10,721,028**	**$11,102,454**	**$10,583,007**

Goal 5: Transparent Government

The Council has indicated its desire for a transparent process for our residents to ensure we have an efficient government and an engaged and informed community. This process must do the following:

- Expand reach of information accessibility to residents
- Create public review and access for public records
- Install safeguards to protect assets
- Implement an alert system
- Provide standard operating procedures for all departments

Goal 6: Lifelong Learning

The Village finds that working with the local schools and other partners to develop programs that enhance and facilitate lifelong learning for all ages is an important strategic goal. As part of this, we plan to:

- Develop learning and recreational opportunities particularly for residents with special needs

Goal 7: Environmental Stewardship

The Village is committed to implementing policies geared to the preservation and protection of our environment. This includes protecting our parks and open green spaces, working on a community rating system that improves our stormwater management, continuing our commitment to Green City USA and green building recommendations, and developing strategies that mitigate the effects of sea-level rise. Among the specific actions we plan to take are the following:

- Develop/execute park facility maintenance plan
- Update master plan for complete park system
- Develop a sea-level rise policy
- Pursue Green City USA designation

Budget Approach

Throughout its history, Palmetto Bay has functioned with an operations philosophy that is based on fiscal conservatism. The Village strives to provide high-quality service to residents without burdening its citizens with unnecessary costs or fees. Palmetto Bay residents pay an average of $636 in property taxes to the Village of Palmetto Bay. In exchange, residents receive the equivalent of $1,939 in services provided. A typical tax bill for a Palmetto Bay resident has the following characteristics:

Residential Property Tax Information (2018)	
Average Home Market Value	$466,466
Average Home Taxable Value	$284,191
Millage Rate ($1 for every $1,000 in taxable value)	2.235
Average Annual Tax Paid per Household	**$636**
Average Annual Cost for Village Services per Household	**$1,939**
Difference in Taxes Paid and Services Received	$1,314

Average Taxes Paid by Household for Departmental Services			
Description	**Allocation Percentage**	**Annualized Cost Paid by Household**	**Services Received**
Police Services	54%	$343	$1,047
General Government	14%	$89	$271
Parks and Recreation	6%	$38	$116
Facilities Maintenance (Public Services)	5%	$32	$97
Debt Payment	5%	$32	$97
Finance Department/Information Tech.	3%	$19	$58
Village Manager	3%	$19	$58
Human Resources/Communications	3%	$19	$58
Village Clerk	2%	$13	$39
Village Council	2%	$13	$39
Village Attorney	1%	$13	$39
Total:	**100%**	**$636**	**$ 1,939**

We remind our community that 37% of our revenues come directly from our residents and only 6% from our businesses and commercial properties. The taxes residents pay annually are divided into many different sections, with only 13% of every dollar paid staying in the Village.

Expense Allocation Highlights

As we review the expense side of the equation and in consideration of potential issues and possible funding shortfalls, we provide this recap for your review:

- **Public Safety:** The contractual amount for police services for FY 2020-21 increased by $225,000. This increase is mostly based on adjustments to salaries, benefits and other services provided to us by Miami-Dade County. As expected, the increase on the expense side coupled with the decrease on the revenue side limits the amount that can be spent on other departments and projects.

- **Legal Services:** During the FY 2020 budget year, the Council decided to bring legal services in-house. Legal services are expected to increase by an estimated $132,676 in the Village attorney's budget, which is part of the General Fund. The increase is largely attributed to the potential for litigation related to zoning matters. Consequently, legal fees are also allocated in the Special

Revenue Fund under the Community and Economic Development budget for another $25,000. This creates a total budget of $317,676 for legal services. Aside from the litigation reserve in the Village attorney's budget, the Village has set aside $350,000 in the fund balance. If the litigation reserves are used, the figure would need to be reallocated from the year-end surplus. The reserve is equal to the GFOA-recommended levels, which help us maintain our AAA bond rating.

- **General Fund Revenues:** Revenues have decreased by 1.8% ($274,538) over the past 10 years, which is substantially lower than the cost-of-living increase of 16% during the same period. Additionally, the Council has lowered the millage rate three times in the past five years, from 2.4470 mills to 2.2000 mills. This represents a decrease of $790,000 annually compared to our current rate. The lowering of the millage rate approved by the Council did not affect services in any fashion but was absorbed by managing openings, cutting costs in departments and bringing in vital maintenance items that were previously contracted out. These measures resulted in substantial savings for the residents.

We also analyzed items discussed in the Strategic Plan, in visioning sessions and in meetings with individual Council members on methods we could use to fund some of these items and the expected costs. The items we looked at are as follows:

I. **Street Resurfacing:** Staff commissioned a road network assessment of all Village streets, which was recently completed by an outside consulting firm. All eight miles of roadways were graded and prioritized for future resurfacing. This past fiscal year, a total of $350,000 was invested in the resurfacing of 18 locations. This coming year, we have allocated $250,000 to continue resurfacing the worst-rated streets in the Village.

II. **Sidewalk Construction and Repairs:** The staff is proposing the allocation of $170,000 to complete the sidewalk network in the Village and repair damaged sidewalks on Village-owned streets. This funding level is above and beyond the funding for the Safe Routes to School project. That program is fully funded by both Village funds and grants and is currently awaiting approval from county reviewing agencies.

III. **SW 184th Street Resurfacing/Improvements:** Miami-Dade County is moving forward with this project. The scope of work includes milling and resurfacing, adjustment of valve boxes and manholes, ADA ramps and connectors, pavement markings, and signage. Project completion is anticipated for December 2020.

82nd Avenue Bicycle Lane: Florida Department of Transportation has awarded a grant of $1,000,000 to the Village for the construction of a bicycle lane on SW 82nd Avenue from SW 160th Street to SW 136th Street. Construction funding is allocated by the Transportation Planning Organization for FY 2024. The first phase of the project, which encompassed the portion from SW 168th Street to SW 160th Street, has been completed. The last phase would take the bike lane to SW 136th Street.
The overall transportation revenue anticipated for FY 2020-21 is $1,463,700. However, $554,282 of said total represents personnel costs, leaving a balance of $909,418. Some of the items above are already accounted for in the operating budget, specifically items V and X. Total operating costs allocated for FY 2020-21 are $1,278,600. The revenue deficit needed to meet associated costs for the budget cycle is being funded from prior-year surpluses.

Traffic impact fees adopted by the Council are based on 40% of Miami-Dade County road impact fees. The table below shows the potential revenues generated by the various projects, both approved and pending.

Table 9. Traffic Impact Fees

Anticipated Traffic Impact Fee								
Project	Status	Unit	Fees Charged Per Unit 4 Stories or More	3 Stories or Less	Commercial Per SF	SF Commercial	County Fee	Village Fee (40% of MDC Road Impact fee)
VMU	Pending	480	3,560.70				$ 1,709,136	$ 683,654
Soleste	Completed	200	3,560.70				$ 712,140	$ 284,856
Park View	Approved	235	3,560.70				$ 836,765	$ 334,706
Opus Care	Approved	0	0	0	13.22	16,000.00	$ 211,520	$ 84,608
Shores	Approved	220	3,560.70				$ 783,354	$ 313,342
Audi	Approved	0	0	0	13.22	185,000	$ 2,445,700	$ 978,280
South Dade	Approved	52	3,560.70				$ 185,156	$ 74,063
Franjo Medical	Approved	0	0	0	13.22	77,000	$ 1,017,940	$ 407,176
Dream Starts	Pending	31	3,560.70				$ 110,382	$ 44,153
South Dade Richmond	Pending	41		5,607			$ 229,892	$ 91,957
PB 181st Residences	Pending	53	3,560.70				$ 188,717	$ 75,487
Residences of PB	Pending	417	3,560.70				$ 1,484,812	$ 593,925
NAMA Residences	Pending	42	3,560.70				$ 149,549	$ 59,820
Indigo Offices	Pending	0	0	0	13.22	43,000	$ 568,460	$ 227,384
Kelly Enterprises	Pending	71	3,560.70				$ 252,810	$ 101,124
Hagan Mixed-Use	Pending/On hold	61	3,560.70				$ 217,203	$ 86,881
PB Res Ness 2	Pending	132	3,560.70				$ 470,012	$ 188,005
PB Res Ness 3	Pending	61	3,560.70				$ 217,203	$ 86,881
				Total Approved and Pending			**$ 10,081,614**	**$ 4,032,646**

Aside from the traffic impact fees generated from new projects to invest in traffic improvements, a park impact fee is assessed for future park improvements. Depending on the projects approved by the Council, a total of $3,201,600 may be collected by the Village to invest in park improvement projects.

The park impact fee applies to all new construction as a dedicated source of revenue for park projects. The fee varies based on the development and type of development, but at a minimum, the Village would collect $800 per unit and a maximum of $1,600 per unit plus administration costs.

Table 10. Projected Park Impact Fee Detail

Anticipated Park Impact Fee				
Project	**Status**	**Unit**	**Fee per unit**	**Anticipated Revenue**
VMU	Pending	480	1,600	$768,000
Soleste	Completed	200	1,600	$320,000
Park View	Approved	235	1,600	$376,000
Opus Care	Approved	0	0	$0
Shores	Approved	220	1,600	$352,000
Audi	Approved	0	0	$0
South Dade	Approved	52	1,600	$83,200
Franjo Medical	Approved	0	0	$0
Dream Starts	Pending	31	1,600	$49,600
South Dade Richmond	Pending	41	1,600	$65,600
PB 181st Residences	Pending	53	1,600	$84,800
Residences of PB	Pending	417	1,600	$667,200
NAMA Residences	Pending	42	1,600	$67,200
Indigo Offices	Pending	0	0	$0
Kelly Enterprises	Pending	71	1,600	$113,600
Hagan Mixed-Use	Pending/On hold	61	1,600	$97,600
PB Res Ness 2	Pending	132	1,600	$211,200
PB Res Ness 3	Pending	61	1,600	$97,600
		Total Approved and Pending		**$3,353,600**

Actual revenue projection generated by the Village's Parks Impact Fee cannot be determined at this time, due to the deferral of projects in response to the COVID-19 pandemic. In looking at our budget, we also must consider the cost for capital projects in Parks and Recreation. There are numerous projects that will be completed this fiscal year, while others will be considered in future budgets. These projects are all approved in the Parks Master Plan and are a much-needed quality of life component for our residents. The project summaries are provided below:

I. **Coral Reef Park Recreational Room:** The prior building at Coral Reef Park has been demolished. A new recreational room will be needed in the future based on what residents would like to see in terms of services. In the past, the Village contemplated a building with a nature component, tennis shop and multiuse spaces for the community, of approximately 7,500 to 12,500 square feet. Costs are estimated at between $1,350,000 to $2,187,500, depending on the final programmatic functions of the building. The project should be considered for future years over a multiyear funding period.

II. **Coral Reef Park Playground:** Gradual improvements are recommended for the Allison Pier playground area at Coral Reef Park. The improvements include the addition of new playground equipment, and the anticipated cost is $100,000. Grant opportunities may be available for this project.

III. **Palmetto Bay Park Improvements:** Future funding should be considered for required maintenance items such as walkway replacement, basketball court upgrades, general improvements to the playground area and landscaping throughout the park. These costs are estimated at $225,000.

IV. **Veterans' Park:** Funding is included for an initial preliminary plan; however, long-term funding must be considered to be able to build the facility, which is why the administration supports the adoption of a surplus fund policy that includes set-asides for capital projects and for our reserve funding accounts. This will create a dedicated funding source for any type of capital project for the long-term viability of our Village and provide a guidance and expenditure level maximum for future Councils.

V. **Perrine Wayside Dog Park:** The proposal for the dog park is to make it a place where dog owners can enjoy the facility as much as the dogs do. By building restroom facilities and concessions and by improving the infrastructure of the park, we will ensure a pleasurable experience for our residents and allow them to spend more time in the park comfortably.

Projects that are already fully funded, with a match from the Village and grants, and that are presently being completed include new walkways, a new bridge in Coral Reef Park and resurfacing/improvements to the existing fields at Coral Reef Park.

The summary provided above includes the major projects and initiatives prioritized by the Village. Below is a summary of additional items for the Council's consideration for the next budget cycle.

- **Public Right-of-Way Tree Trimming:** Funding for tree trimming is something that individual Council members have been advocating for. The tree board has also requested that this service be provided to the community. This is a recurring expense that is estimated at between $250,000 and $300,000 annually. There is currently no revenue source available to fund this service. The Village may consider allocating some funding from stormwater funds to help swales drain faster and not clog up our drainage system. However, the revenue side of the fund should be increased to absorb the additional expense by raising stormwater fees to levels comparable to those of our neighboring

cities. An increase has been approved by the Council on first reading and will be presented for final approval in September.

Table 11. Stormwater Fee Comparison

Stormwater Fee Comparisons (2018)			
Annual Payment per Household			
Palmetto Bay (Current)	**Palmetto Bay (Proposed)**	**Pinecrest**	**Cutler Bay**
$48	$72	$120	$48
Projected Annual Revenues			
Palmetto Bay (Current)	**Palmetto Bay (Proposed)**	**Pinecrest**	**Cutler Bay**
$660,000	$810,000	$1,253,690	$1,025,000

It is important to note the following:

- Miami-Dade County currently charges $60 per household.
- Cutler Bay is considering a fee increase.
- No water funding has been received from the state in the past five years.
- The Stormwater Fund cannot continue doing major drainage projects at the current level
- The Village must look toward sea-level rise and related septic tank issues for the future.

These stormwater fees would achieve the goal desired by the Council: to cut trees in swale areas, which impact stormwater runoff into our catch basins, and allow the Stormwater Fund to build up reserves for future drainage projects. Without an increase, this fund will not have enough revenues for expansion of drainage or other services.

- **Facility Maintenance:** The proposed budget does not reduce maintenance for our facilities to the standard expected by the Council and residents. Last budget year saw the implementation of personnel changes that led to an increase in facilities maintenance staffing levels. This year, we are proposing shifting park maintenance personnel to the parks department to ensure that parks are maintained as expected. This shift has been reflected in the budget line items for the Facilities Maintenance Division and the Parks Department.

Summary of FY 2021 Budget Changes

Estimated Assessment	$3,199,000,000
Revenues	$14,208,700
Expenditures	$15,771,969
Surplus/(Shortfall)	$ (1,563,269)

FY 2021 REVENUE CHANGES		Notes:
Ad Valorem	$411,338	Millage is proposed at 2.2350.
Sales Tax	($500,000)	Budget estimates 25% reduction due to COVID-19.
Communication Tax	($200,000)	Legislative actions at State level and revenue trend.
Park Rental	($500,000)	Reduced park rental by 40% due to COVID-19.
Miscellaneous	($246,000)	School police security due to COVID-19.
	($1,034,662)	

SERVICE REDUCTIONS IN BUDGET (as proposed)	
Maintenance Reserve	$90,000
Personnel	$165,000
Special Events	$135,000
Park Security	$120,000
Park Master Plan	$100,000
Salary Survey	$35,000
Travel	$27,500
State Lobbyist	$10,000
Salary Budget	$135,000
	$817,500

Conclusion

The Village ad valorem has increased by 4.8% this year. The Village has reduced millage three times in the past five years with the total reduction of $790,000 in revenues. Although the Village has received the 4.8% ad valorem, other sources of revenue have remained consistently flat over the past 10 years. As a result, the Village budget has become more dependent on revenues from property taxes to fund the services it provides.

The Village is left with few alternatives except for raising the millage rate to be consistent with that of previous years or looking for other sources of revenues. For instance, as mentioned earlier, in previous years, neighboring municipalities implemented a commercial waste hauling fee, which presently generates $100,000 of revenue for those municipalities.

The chart's comparisons of millage rates throughout Miami-Dade County reveals that we maintain one of the lowest rates in Miami-Dade County. However, although we compete with millage with those

other four to five municipalities, the Village fails in comparisons with other fees collected in our neighboring cities, and we compete with them while providing a low millage rate.

A true measure of tax burden to our residents and businesses is the comparison of fees from franchises, business licenses, stormwater and other revenues these municipalities collect that allow them to budget the appropriate level of services their residents require while maintaining a low millage rate.

In this budget we are asking again for the first Stormwater Fee increase in 17 years. Even with the increase from $48.00 to $72.00 annually, the Village is not able to fund all the projects our citizens consistently request to address the flooding on their residential streets.

Going forward, future Councils need to consider additional fixed revenue sources to allow basic services to operate in the Village. If not, the millage rate tax burden will have to increase for our residents, or services provided will continue to be reduced.

The discussion continues.

Respectfully,

Gregory H. Truitt
Interim Village Manager

PROPOSED BUDGET

Village of Palmetto Bay

Village of Palmetto Bay Proposed Budget

Last updated 09/01/20

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INTRODUCTION

Village of Palmetto Bay - Incorporated 2002

Budget Message

September 1, 2020

The Honorable Karyn Cunningham, Mayor
The Honorable John DuBois, Vice Mayor
The Honorable Patrick Fiore, Council Member
The Honorable David Singer, Council Member
The Honorable Marsha Matson, Council Member
The Residents of Palmetto Bay

Dear Mayor, Vice Mayor, Council Members, and Residents of Palmetto Bay:

As required by the charter of the Village of Palmetto Bay in section 4.5, I am pleased to submit the proposed operating and capital budget for Fiscal year 2020-21. As required by state law, the budget presented is a balanced budget that has projected revenues and other funding sources equaling the projected expenditure levels.

Please click the link below to continue to read the Budget Message for the Operating and Capital Budget for Fiscal Year 2020-21.

Guide to Readers

Municipal Operating & Capital Budget

The annual budget for a municipal corporation is a document intended to provide sufficient, meaningful and useful information to its elected officials, staff and to the general public. To that extent, the Annual Budget for the Village of Palmetto Bay, corresponding to Fiscal Year 2020-21 serves four primary purposes:

AS A POLICY GUIDE

The budget document serves as a policy guide in identifying those services that the village will provide during the twelve-month period beginning on October 1st. The document shows financial trends, illustrates how the village performed in the previous twelve-month (fiscal) period and provides information addressing how revenues are acquired.

The village's budget process is conducted within a framework of a comprehensive set of financial management policies, financial trends, and fiscal forecasts. The budget process allows the policy makers an opportunity to review policies and goals that address long-term concerns and evaluate Village services.

AS A COMMUNICATION DEVICE

The annual budget document has been designed to provide budgetary information that is easy to locate and understand by a diverse audience. The Budget Message section provides a condensed and useful analysis of the Village plan and its fiscal components for the upcoming year. Lastly, the document is readily available online on the village website.

AS AN OPERATIONS GUIDE

As an operations guide, indicates how services will be delivered to the community. The departmental sections include relevant information related to the department or division, including their function and budgets. Additionally, each section provides measurable strategic objectives for each organizational unit in the village. The budget also includes an organization chart for the organization as a whole and a three-year analysis of staffing levels for the village, which is illustrated in greater detail for each individual department.

AS A FINANCIAL PLAN

As a financial plan, the budget outlines the cost for village services and identifies the various funding mechanisms to support the expenditures. It also provides information concerning the village's accounting structure and budgetary policies, and explains whether surplus funds are used and how these funds are allocated. Finally, a capital improvement plan is included and debt information is also summarized in the appropriate section.

Mayor & Council

Mayor Karyn Cunningham

Vice Mayor John DuBois

Councilman Patrick Fiore

Councilman David Singer

Councilwoman Marsha Matson

Charter Officers

Interim Village Manager Gregory H. Truitt
Village Attorney John C. Dellagloria, Esq.
Village Clerk Missel Arocha

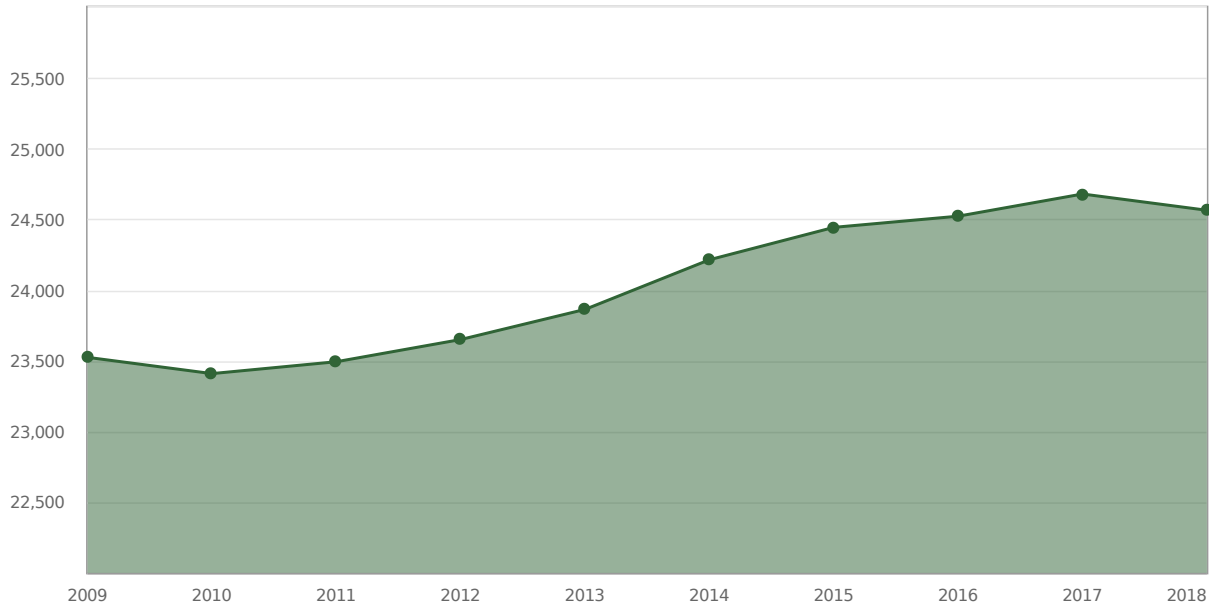
Senior Staff

Police Commander Maria Guerra (Major)
Public Services Director Dionisio Torres
Community & Economic Development Services Director Maria Pineda
Finance Director Desmond Chin, CPA
Human Resources & Communications Director Olga Cadaval
Parks & Recreation Director Fanny Carmona, CPRP
Building Official Wes Maltby, CBO

Population Overview

TOTAL POPULATION 24,564 → **-.5% vs. 2017**

Growth Rank
323 OUT OF 413
Municipalities in Florida

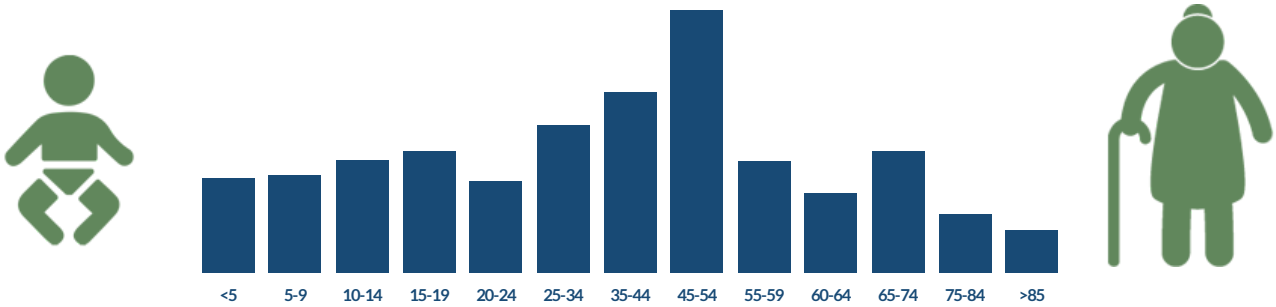


** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

DAYTIME POPULATION
20,762

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

POPULATION BY AGE GROUP



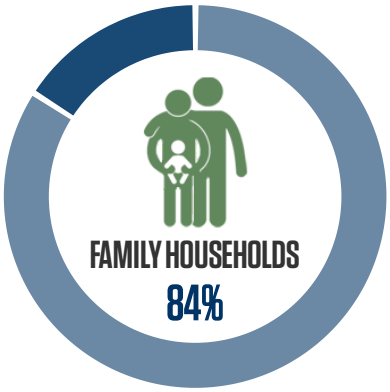
Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

Household Analysis

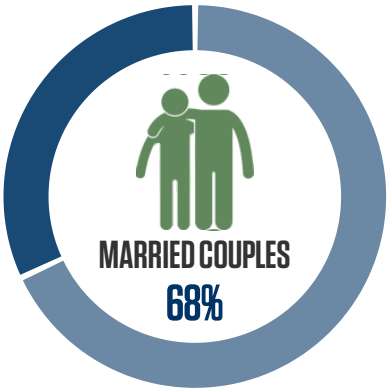
TOTAL HOUSEHOLDS

7,414

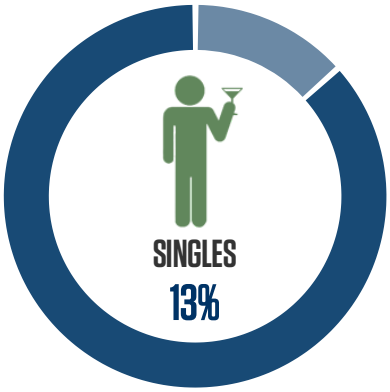
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



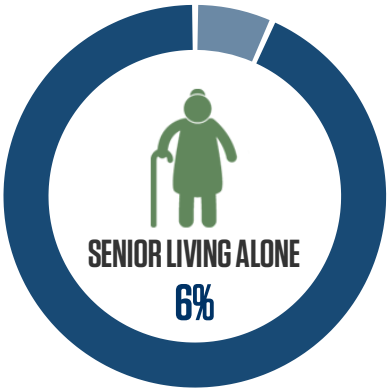
▲ 31% HIGHER THAN STATE AVERAGE



▼ 46% LOWER THAN STATE AVERAGE



▼ 55% LOWER THAN STATE AVERAGE

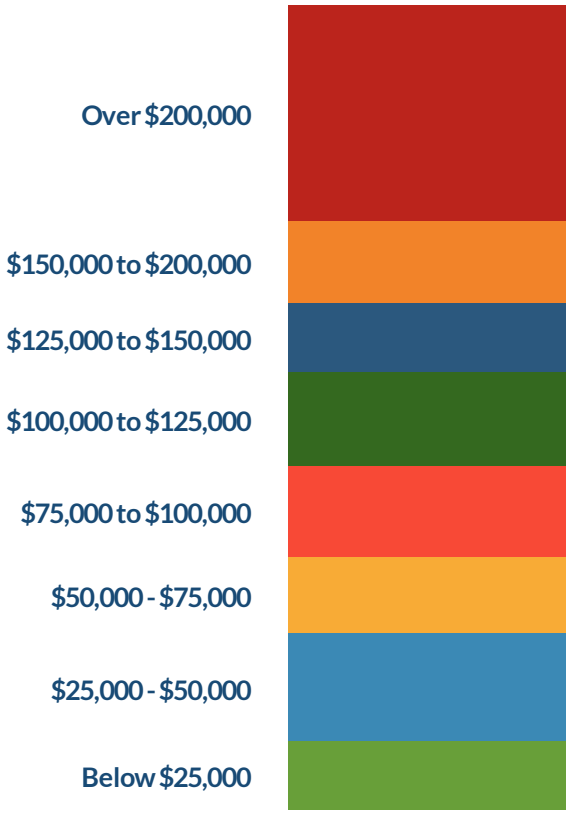


▼ 52% LOWER THAN STATE AVERAGE

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

HOUSEHOLD INCOME



ABOVE $200,000
27%
▲398% HIGHER THAN STATE AVERAGE

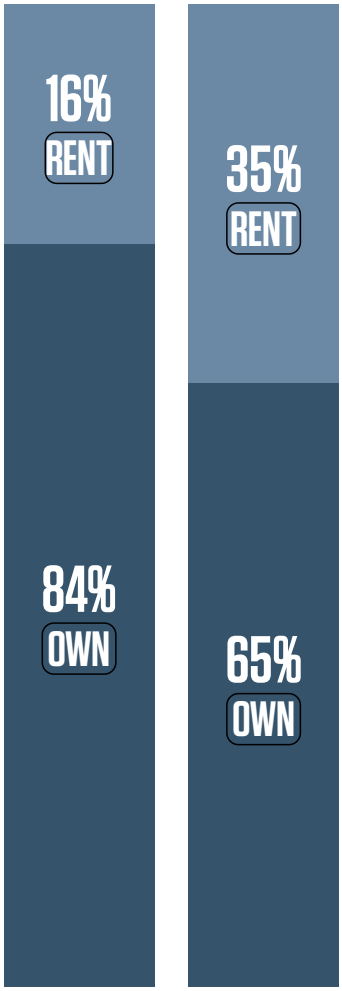
MEDIAN INCOME
$115,709
▲117% HIGHER THAN STATE AVERAGE

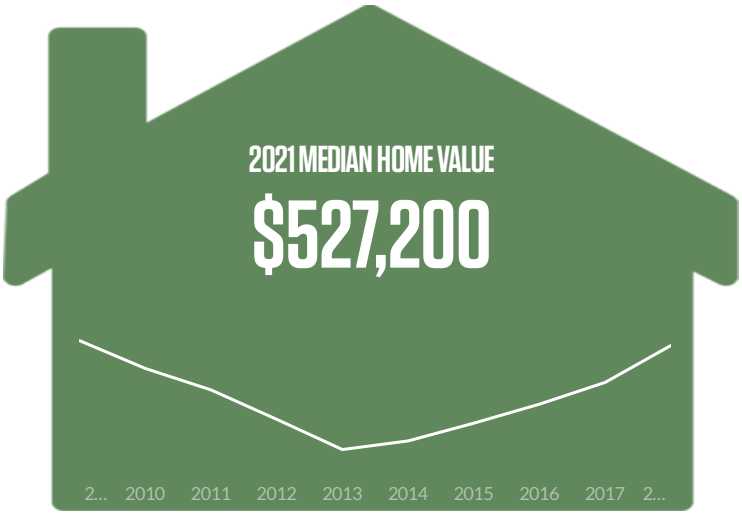
BELOW $25,000
9%
▼61% LOWER THAN STATE AVERAGE

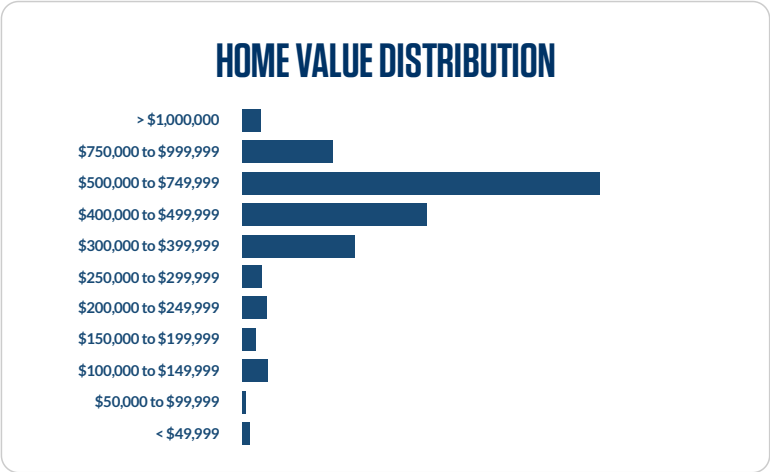
Housing Overview

HOME OWNERS VS RENTERS

Palmetto Bay State Avg.



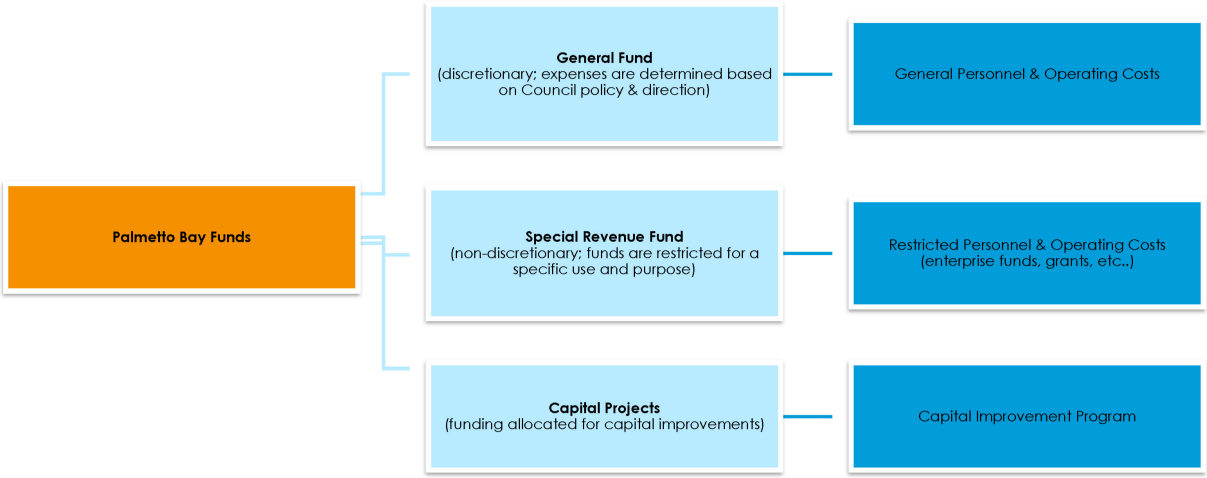


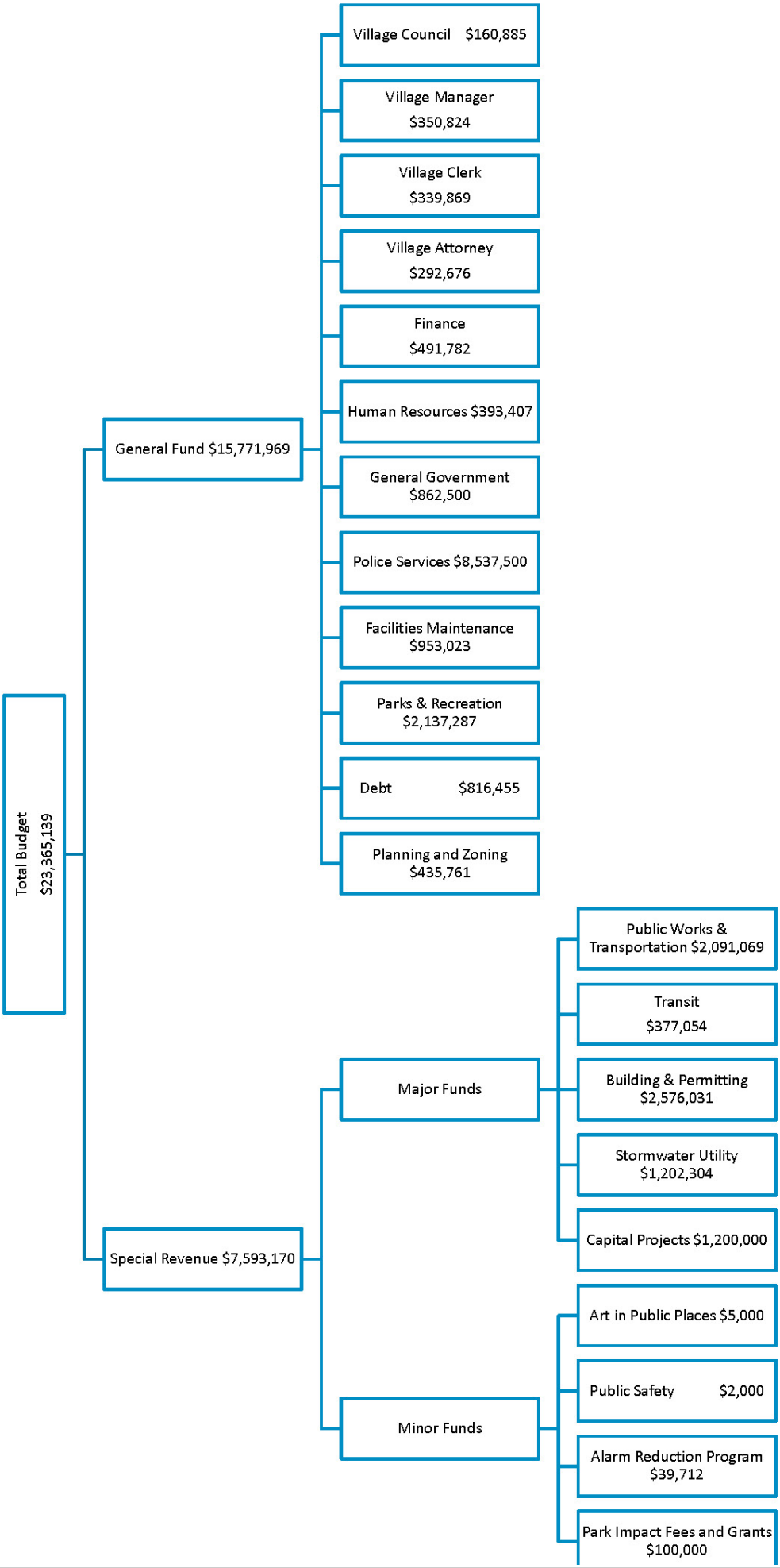


** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Fund Structure

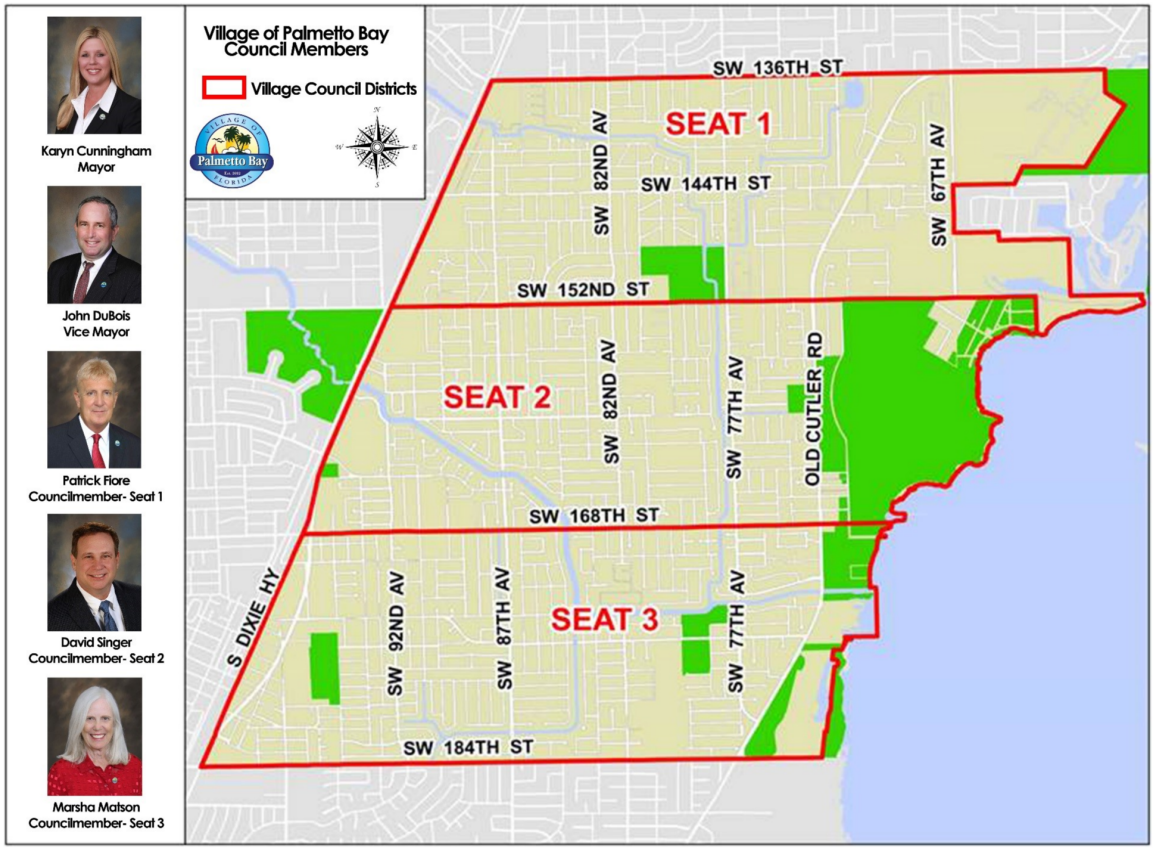
Fund Categories & Their Use




Total Budget
$23,365,139
General Fund $15,771,969
Village Council $160,885
Village Manager
$350,824
Village Clerk
$339,869
Village Attorney
$292,676
Finance
$491,782
Human Resources $393,407
General Government
$862,500
Police Services $8,537,500
Facilities Maintenance
$953,023
Parks & Recreation
$2,137,287
Debt $816,455
Planning and Zoning
$435,761
Special Revenue $7,593,170
Major Funds
Public Works &
Transportation $2,091,069
Transit
$377,054
Building & Permitting
$2,576,031
Stormwater Utility
$1,202,304
Capital Projects $1,200,000
Minor Funds
Art in Public Places $5,000
Public Safety $2,000
Alarm Reduction Program
$39,712
Park Impact Fees and Grants
$100,000

Village Map

The picture below shows the boundaries of the 3 seats in Palmetto Bay in accordance with the Village Charter and their corresponding representative Councilmember along with the Mayor and the Vice Mayor.



About Palmetto Bay

The Village of Palmetto Bay is a vibrant community of more than 23,800 residents who enjoy its beautiful surroundings and family-oriented atmosphere. Situated immediately west of beautiful Biscayne Bay, Palmetto Bay offers unique recreational opportunities and bay access for all to enjoy! Additionally, the Village is home to excellent public schools as well as exceptional private schools.

Residents enjoy the benefits of an extensive park system composed of five Village-operated park facilities offering a myriad of opportunities ranging from active to passive, recreation to preservation, ground activities to water recreation, and an outstanding view of Biscayne Bay. Its commercial corridor along South Dixie Highway is easily and quickly accessible from any location within Village limits. Restaurants, lodging and markets are a few of the service industries available to our residents and visitors.

Incorporating on September 10, 2002, the Village of Palmetto Bay is the 33rd municipality in Miami-Dade County. The Village extends from the centerline of S.W. 136th Street, south to the centerline of S.W. 184th Street, expanding west to the centerline of South Dixie Highway, including the center-island, and east to Biscayne Bay.

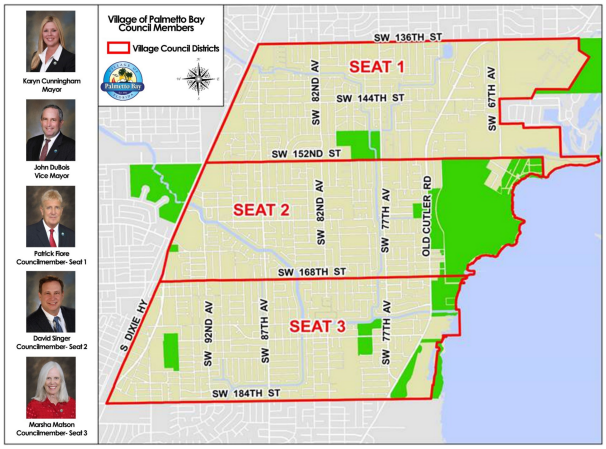
Village Boundaries

Northern Boundary:
Centerline of SW 136 Street and the City of Coral Gables and the Village of Pinecrest

Eastern Boundary:
City of Coral Gables and Biscayne Bay

Southern Boundary:
Centerline of SW 184 Street and the Town of Cutler Bay

Western Boundary:
Centerline of US1 from SW 136 Street, southwesterly to SW 160 Street, then to the centerline of southbound US 1 from SW 160 Street to SW 184 Street.



Parks & Recreational Facilities - Village

- Coral Reef Park

  7895 SW 152 Street

- Palmetto Bay Park

  17535 SW 95 Avenue

- Perrine Wayside Park (Dog Park)

  16425 S. Dixie Highway

- Ludovici Park & Edward and Arlene Feller Community Room

  17641 Old Cutler Road

- Thalatta Estate Park

  17301 Old Cutler Road

Parks & Recreational Facilities - County

- Bill Sadowski Park

  17555 SW 79 Avenue

- Charles Deering Estate at Cutler

  16701 SW 72 Avenue

- Palmetto Bay Branch Library

  17641 Old Cutler Road

Public Schools

- Coral Reef Elementary School- Student Enrollment: 797

  7955 SW 152 ST

- Howard Drive Elementary School- Student Enrollment: 613

  7750 SW 136 ST

- Dr. Henry E. Perrine Academy of the Arts- Student Enrollment: 778

  8851 SW 168 ST

- Southwood Middle School - Student Enrollment: 1426

16301 SW 80 AVE

Private Schools

- Westminster Christian School

  6855 Southwest 152 Street

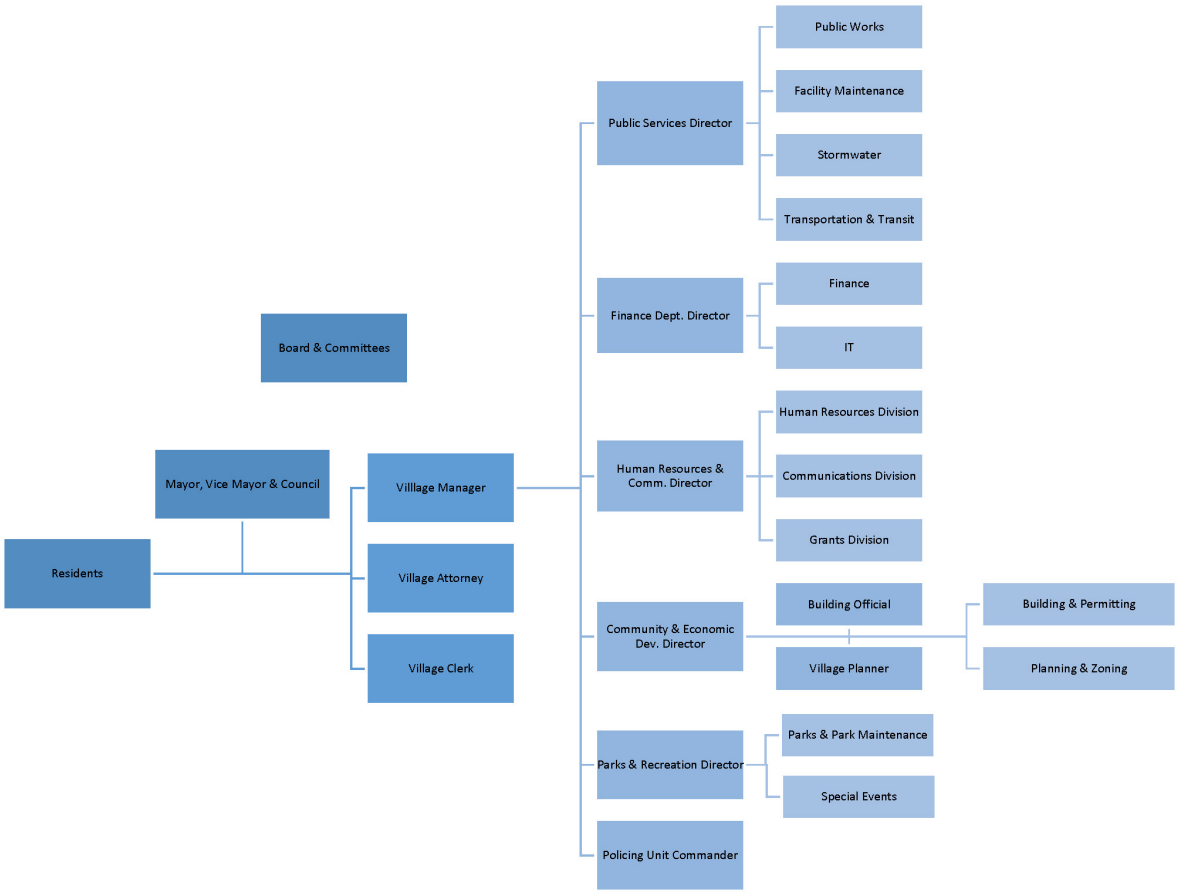
- Palmer Trinity School

  7900 Southwest 176 Street

- Alexander Montessori School

  14850 SW 67th Avenue

Organization Chart



Staffing Summary

POSITION SUMMARY		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
	VILLAGE POSITIONS	PT	FT	PT	FT	PT	FT	PT	FT
Village Council	Mayor & Council	5.0	0.0	5.0	0.0	5.0	0.0	5.0	0.0
	Total Council Positions	5.0	0.0	5.0	0.0	5.0	0.0	5.0	0.0
Departments	Office of the Village Manager	0.0	6.0	0.0	6.0	0.0	6.0	0.0	4.0
	Office of the Village Attorney	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Office of the Village Clerk	0.0	2.0	0.0	3.0	0.0	3.0	0.0	3.0
	Finance Department	0.0	6.0	1.0	6.0	0.0	7.0	0.0	6.0
	Human Resources & Communications	0.0	4.0	0.0	4.0	1.0	4.0	1.0	4.0
	Parks & Recreation	23.0	8.0	24.0	8.0	23.0	8.0	25.0	11.0
	Community & Economic Development	0.0	16.0	0.0	16.0	0.0	16.0	0.0	15.0
	Public Services	7.0	18.0	6.0	19.0	6.0	21.0	0.0	14.0
	Total Village Positions	30.0	60.0	31.0	62.0	30.0	66.0	26.0	58.0
	CONTRACTUAL POSITIONS	PT	FT	PT	FT	PT	FT	PT	FT
Departments	Office of the Village Attorney	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
	Community & Economic Development	6.0	0.0	6.0	0.0	6.0	0.0	6.0	1.0
	Palmetto Bay Policing Unit	0.0	45.0	0.0	45.0	0.0	45.0	0.0	45.0
	Total Contractual Positions	7.0	45.0	7.0	45.0	6.0	45.0	6.0	46.0
	SUMMARY	PT	FT	PT	FT	PT	FT	PT	FT
	Total Council Positions	5.0	0.0	5.0	0.0	5.0	0.0	5.0	0.0
	Total Village Positions	30.0	60.0	31.0	62.0	30.0	66.0	26.0	58.0
	Total Contractual Positions	7.0	45.0	7.0	45.0	6.0	45.0	6.0	46.0

BUDGET OVERVIEW

Summary of Funds

Consolidated Budget Summary

CONSOLIDATED BUDGET SUMMARY				
Description	FY-2019 Actual	FY 2020 Adopted	FY 2020 Estimated Final	FY 2021 Proposed
BEGINNING FUND BALANCE - ALL FUNDS	**21,745,765**	**15,476,480**	**18,732,237**	**14,658,360**
REVENUES - ALL FUNDS				
Ad Valorem Taxes @ 2.2350 mills @ 95%	6,311,243	6,483,132	6,434,295	6,894,470
Utility Taxes	3,408,468	3,320,000	3,195,000	3,130,000
Franchise Fees	795,525	835,732	835,732	850,000
Licenses and Permits	314,066	330,000	222,945	315,000
Intergovernmental Revenue	2,385,311	2,414,000	2,153,127	1,904,000
Fines and Forfeitures	394,402	217,500	230,866	108,500
Charges for Services	802,203	988,750	474,406	592,750
Interest Income	63,449	60,000	60,000	50,000
Other	551,309	609,980	447,271	363,980
Special Revenue Funds	9,621,748	7,930,200	5,864,103	5,408,200
TOTAL REVENUES - ALL FUNDS	**24,647,724**	**23,189,294**	**19,917,745**	**19,616,900**
Inter Fund Transfer and Other Financing Sources	70,000	-	837,921	1,563,269
TOTAL SOURCES - ALL FUNDS	**46,463,489**	**38,665,774**	**39,487,903**	**35,838,529**
EXPENDITURES - ALL FUNDS				
Operating Expenditures				
Personnel Services	5,596,164	7,075,681	5,932,288	6,372,136
Operating Expenses	12,691,734	14,245,184	12,167,392	14,047,032
Total Operating Expenditures	18,287,898	21,320,865	18,099,680	20,419,168
Capital Outlay	7,181,599	3,365,500	4,582,285	1,833,000
Debt Service				
Principal	855,100	674,289	687,540	578,243
Interest	711,043	632,848	622,117	534,728
Total Debt Service	1,566,143	1,307,137	1,309,657	1,112,971
TOTAL EXPENDITURES - ALL FUNDS	**27,035,640**	**25,993,502**	**23,991,622**	**23,365,139**
Other Financing Uses	544,160	-	-	-
Transfer for Capital Outlay	151,452	-	-	-
Transfer of Fund Balance	-	-	837,921	1,563,269
Fund Balance				
Restricted Fund Balance	4,643,682	1,363,220	2,862,980	1,882,722
Committed Fund Balance	3,505,472	135,913	2,050,218	845,506
Assigned Fund Balance	4,700,000	4,700,000	4,700,000	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	5,045,162	3,481,893
Total Fund Balance	**18,732,237**	**12,672,272**	**14,658,360**	**10,910,121**
TOTAL EXPENDITURES, TRANSFERS, RESERVES & BALANCES ALL FUNDS	**46,463,489**	**38,665,774**	**39,487,903**	**35,838,529**

Summary of Fund Balances - Special Revenue Fund

SUMMARY OF FUND BALANCES				
Description	FY-2019 Actual	FY 2020 Adopted	FY 2020 Estimated Final	FY 2021 Proposed
	SPECIAL REVENUE FUND			
BEGINNING FUND BALANCE	**$10,643,309**	**$4,492,074**	**$8,149,154**	**$4,913,198**
Revenues	9,621,748	7,930,200	5,864,103	5,408,200
Transfer In	70,000	-	-	-
TOTAL FUNDING SOURCES	**20,335,057**	**12,422,274**	**14,013,257**	**10,321,398**
Expenditures				
Personnel				
Public Services	346,752	426,815	381,651	442,228
Transit	107,538	106,625	108,951	112,054
Stormwater	420,275	539,306	398,134	410,279
Building and Permitting	1,558,234	2,568,441	1,666,177	1,679,731
Alarm Registration	58,127	26,912	10,771	26,912
Total Personnel	**2,490,926**	**3,668,099**	**2,565,684**	**2,671,204**
Operating				
Capital Projects	-	-	-	-
Art In Public Places	20,000	-	5,000	5,000
Parks Impact Fees and Grants	-	-	-	-
Public Services	248,384	286,100	251,580	185,600
CITT-Transportation	127,819	101,000	66,000	372,500
Transportation Grants and Fuel Taxes	64,728	800,000	8,386	500,000
CITT-Transit	169,592	622,974	250,968	265,000
Stormwater	115,501	355,000	341,701	566,250
Building and Permitting	1,207,270	1,419,420	719,280	883,300
Alarm Registration	4,725	12,500	12,907	12,800
Public Safety Impact Fees & Grants	1,500	-	1,200	2,000
Total Operating	**1,959,519**	**3,596,994**	**1,657,022**	**2,792,450**
Capital Outlay				
Capital Projects	1,923,599	1,937,500	1,490,000	1,200,000
Art In Public Places	-	300,000	-	-
Parks Impact Fees and Grants	157,558	-	350,000	100,000
Public Services	-	-	-	-
CITT-Transportation	469,233	550,000	600,000	420,000
Transportation Grants and Fuel Taxes	4,531,344	-	1,923,173	-
CITT-Transit	-	-	169,112	-
Stormwater	53,365	300,000	50,000	100,000
Building and Permitting	-	28,000	-	13,000
Alarm Registration	-	-	-	-
Public Safety Impact Fees & Grants	46,500	250,000	-	-
Total Capital Outlay	**7,181,599**	**3,365,500**	**4,582,285**	**1,833,000**
Debt Principal				
CITT-Transportation	389,624	127,643	140,894	148,107
Stormwater	23,694	89,504	89,504	92,615
Total Debt Principal	413,318	217,147	230,398	240,722
Debt Interest				
CITT-Transportation	38,502	39,145	28,414	22,634
Stormwater	102,039	36,256	36,256	33,160
Total Interest	140,541	75,401	64,670	55,794
Total Debt	**553,859**	**292,548**	**295,068**	**296,516**
TOTAL EXPENDITURES	**12,185,903**	**10,923,141**	**9,100,059**	**7,593,170**
Restricted Fund Balances	4,643,682	1,363,220	2,862,980	1,882,722
Commited Fund Balances	3,505,472	135,913	2,050,218	845,506
ENDING SPECIAL REVENUE FUND BALANCE	**$8,149,154**	**$1,499,133**	**$4,913,198**	**$2,728,228**

Summary of Fund Balances - General Fund

SUMMARY OF FUND BALANCES				
Description	FY-2019 Actual	FY 2020 Adopted	FY 2020 Estimated Final	FY 2021 Proposed
	GENERAL FUND			
BEGINNING FUND BALANCE	**$ 11,102,456**	**$ 10,984,406**	**$ 10,583,083**	**$ 9,745,162**
REVENUES	15,025,976	15,259,094	14,053,642	14,208,700
Transfer and Other Financing Sources	-	-	837,921	1,563,269
EXPENDITURES				
Personnel				
Village Council	156,782	159,199	155,794	154,885
Village Manager	387,683	349,916	510,881	344,324
Village Clerk	166,995	237,841	213,434	227,619
Village Attorney	-	-	111,992	142,676
Finance Department	292,033	349,911	341,392	412,782
Human Resources & Communications	192,603	233,200	175,045	318,907
Planning & Zoning (Comm. & Econ. Dev.)	83,131	-	86,879	235,761
General Government	-	-	-	-
Facilities Maintenance (Public Services)	660,152	1,063,220	667,250	290,623
Police Services	-	-	-	-
Parks & Recreation	1,165,859	1,014,295	1,103,936	1,573,355
Total Personnel	**3,105,238**	**3,407,582**	**3,366,604**	**3,700,932**
Operating				
Village Council	9,097	13,500	4,332	6,000
Village Manager	25,103	17,500	11,504	6,500
Village Clerk	83,736	39,000	24,771	112,250
Village Attorney	168,042	160,000	155,537	150,000
Finance Department	44,736	56,750	80,821	79,000
Human Resources & Communications	64,221	65,500	66,732	74,500
Planning & Zoning (Comm. & Econ. Dev.)	-	-	320,158	200,000
General Government	860,376	818,000	733,243	862,500
Facilities Maintenance (Public Services)	546,188	462,050	356,507	662,400
Police Services	8,080,397	8,309,000	8,273,551	8,537,500
Parks & Recreation	850,319	706,890	483,215	563,932
Total Operating	**10,732,215**	**10,648,190**	**10,510,370**	**11,254,582**
Capital Outlay	-	-	-	-
Debt Service				
Principal	441,782	457,142	457,142	337,521
Interest	570,502	557,447	557,447	478,934
Total Debt	**1,012,284**	**1,014,589**	**1,014,589**	**816,455**
TOTAL EXPENDITURES	**$ 14,849,737**	**$ 15,070,361**	**$ 14,891,563**	**$ 15,771,969**
Other Financing Uses	544,160	-	-	-
Transfer for Capital Outlay	151,452	-	-	-
Transfer of Fund Balance	-	-	837,921	1,563,269
Fund Balance				
Restricted Fund Balances	-	-	-	-
Commited Fund Balances	-	-	-	-
Assigned Fund Balance	4,700,000	4,700,000	4,700,000	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	5,045,162	3,481,893
ENDING GENERAL FUND BALANCE	**$ 10,583,083**	**$ 11,173,139**	**$ 9,745,162**	**$ 8,181,893**

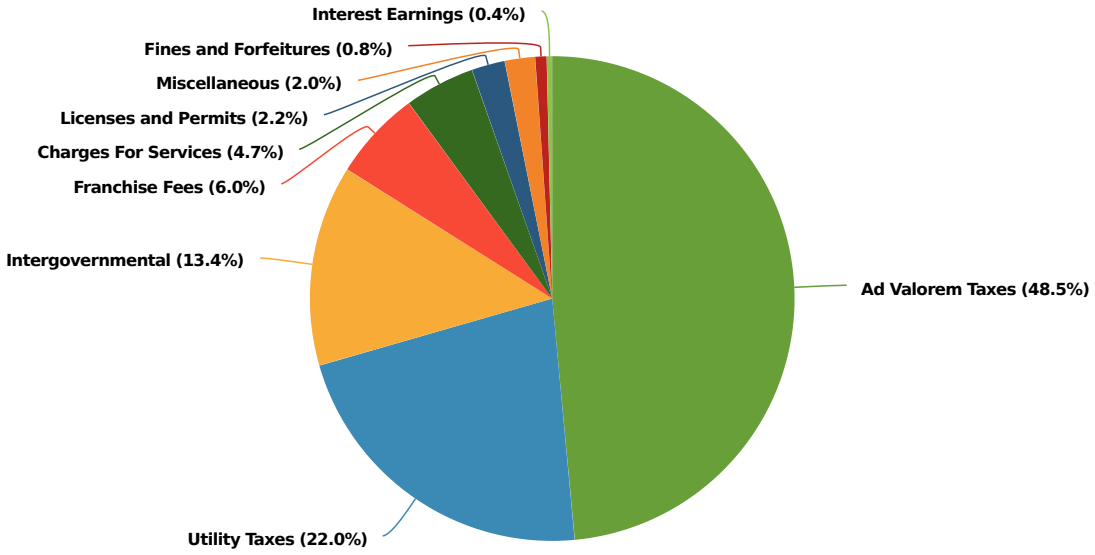
Summary of Fund Balances - General Fund & Special Revenue Fund

SUMMARY OF FUND BALANCES				
Description	FY-2019 Actual	FY 2020 Adopted	FY 2020 Estimated Final	FY 2021 Proposed
GENERAL FUND				
BEGINNING FUND BALANCE	$ 11,102,456	$ 10,984,406	$ 10,583,083	$ 9,745,162
Revenues	15,025,976	15,259,094	14,053,642	14,208,700
Transfer and Other Financing Sources	-	-	837,921	1,563,269
Expenditures				
Personnel	3,105,238	3,407,582	3,366,604	3,700,932
Operating	10,732,215	10,648,190	10,510,370	11,254,582
Capital Outlay	-	-	-	-
Debt Service				
Principal	441,782	457,142	457,142	337,521
Interest	570,502	557,447	557,447	478,934
TOTAL EXPENDITURES	14,849,737	15,070,361	14,891,563	15,771,969
Other Financing Uses	544,160	-	-	-
Transfer for Capital Outlay	151,452	-	-	-
Transfer of Fund Balance	-	-	837,921	1,563,269
Fund Balance		-	-	
Restricted Fund Balances	-	-	-	-
Commited Fund Balances	-	-	-	-
Assigned Fund Balance	4,700,000	4,700,000	4,700,000	4,700,000
Unassigned Fund Balance	5,883,083	6,473,139	5,045,162	3,481,893
ENDING GENERAL FUND BALANCE	$ 10,583,083	$ 11,173,139	$ 9,745,162	$ 8,181,893
SPECIAL REVENUE FUND				
BEGINNING FUND BALANCE	$ 10,643,309	$ 4,492,074	$ 8,149,154	$ 4,913,198
Revenues	9,621,748	7,930,200	5,864,103	5,408,200
Transfer and Other Financing Sources	70,000	-	-	-
Expenditures				
Personnel	2,490,926	3,668,099	2,565,684	2,671,204
Operating	1,959,519	3,596,994	1,657,022	2,792,450
Capital Outlay	7,181,599	3,365,500	4,582,285	1,833,000
Debt Service				
Principal	413,318	217,147	230,398	240,722
Interest	140,541	75,401	64,670	55,794
TOTAL EXPENDITURES	12,185,903	10,923,141	9,100,059	7,593,170
Fund Balance				
Restricted Fund Balances	4,643,682	1,363,220	2,862,980	1,882,722
Commited Fund Balances	3,505,472	135,913	2,050,218	845,506
ENDING SPECIAL REVENUE FUND BALANCE	$ 8,149,154	$ 1,499,133	$ 4,913,198	$ 2,728,228
TOTAL FUND BALANCE - ALL FUNDS	$ 18,732,237	$ 12,672,272	$ 14,658,360	$ 10,910,121

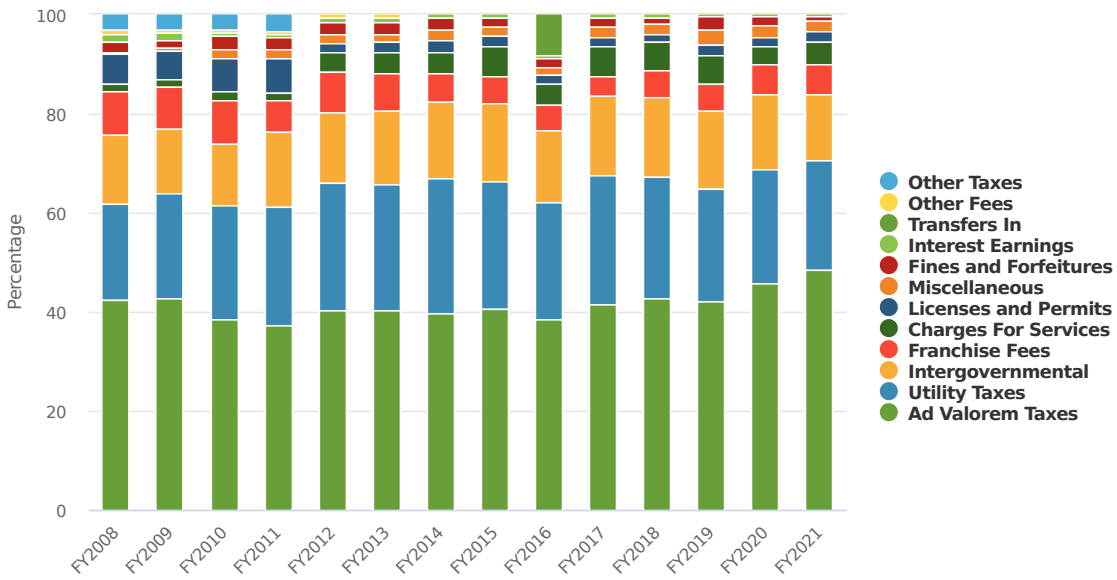
FUND SUMMARIES

Revenues

Projected 2021 Revenues by Source



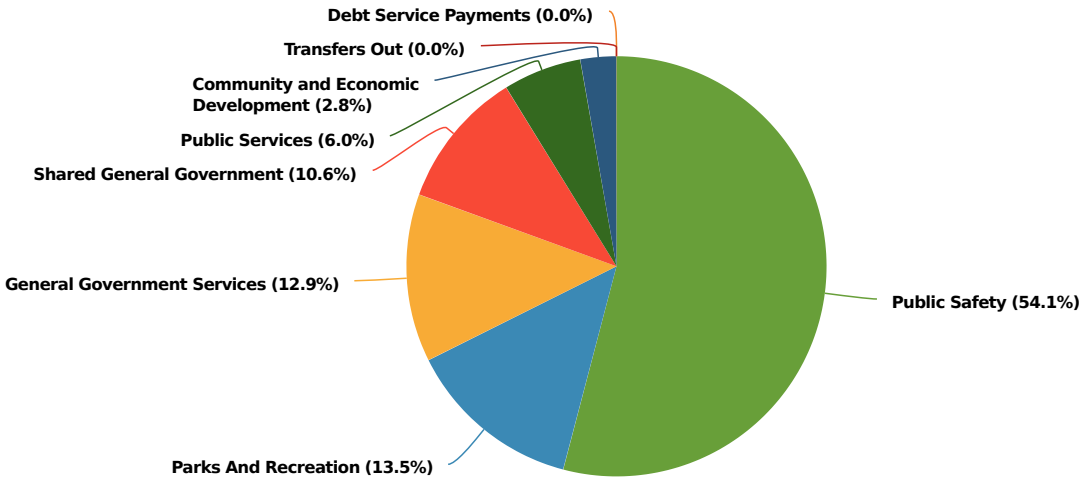
Budgeted and Historical Revenues by Source



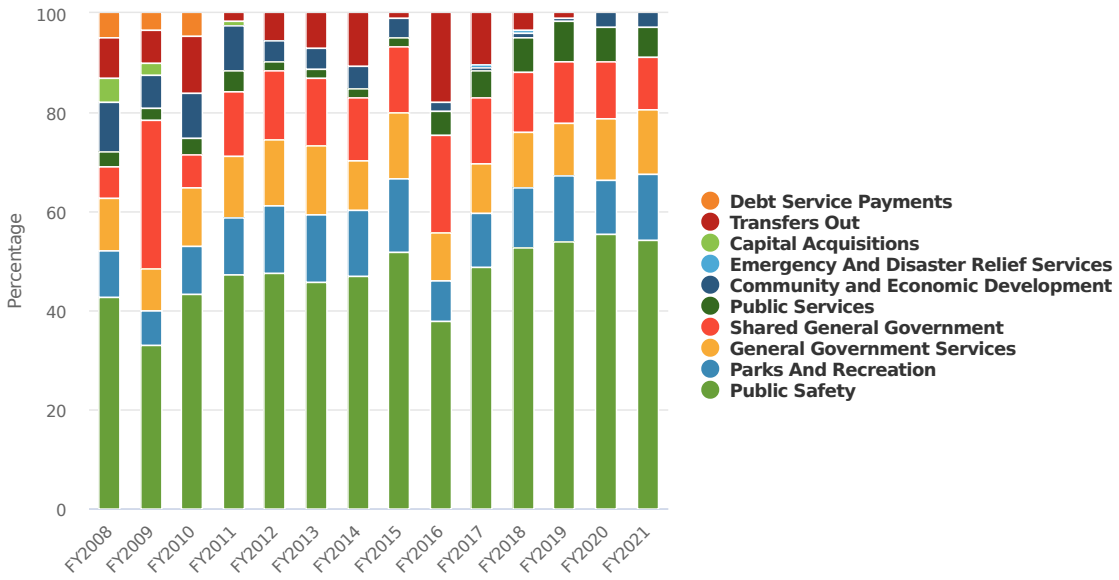
	FY2019	FY2020	FY2020	FY2021 Proposed Budget	% Change	$ Change
Revenues	**Actual**	**Amended Budget**	**Estimated Final**	**Budget Version**		
Intergovernmental	$2,389,199	$2,414,000	$2,153,127	$1,904,000	-11.6%	$-249,127
Miscellaneous	$472,912	$560,822	$372,271	$288,980	-22.4%	$-83,291
Interest Earnings	$63,449	$44,724	$60,000	$50,000	-16.7%	$-10,000
Other Taxes	$0	$0	$0	$0	0%	$0
Other Fees	$187	$0	$0	$0	0%	$0
Fines and Forfeitures	$394,403	$245,389	$230,866	$108,500	-53%	$-122,366
Licenses and Permits	$313,387	$567,000	$222,945	$315,000	41.3%	$92,055
Charges For Services	$877,203	$943,004	$549,406	$667,750	21.5%	$118,344
Transfers In	$0	$0	$0	$0	0%	$0
Ad Valorem Taxes	$6,311,243	$6,483,132	$6,434,295	$6,894,470	7.2%	$460,175
Utility Taxes	$3,408,469	$3,540,000	$3,195,000	$3,130,000	-2%	$-65,000
Franchise Fees	$795,525	$835,732	$835,732	$850,000	1.7%	$14,268
Total Revenues:	**$15,025,976**	**$15,633,803**	**$14,053,642**	**$14,208,700**	**1.1%**	**$155,058**

Expenditures

Budgeted Expenditures by Function



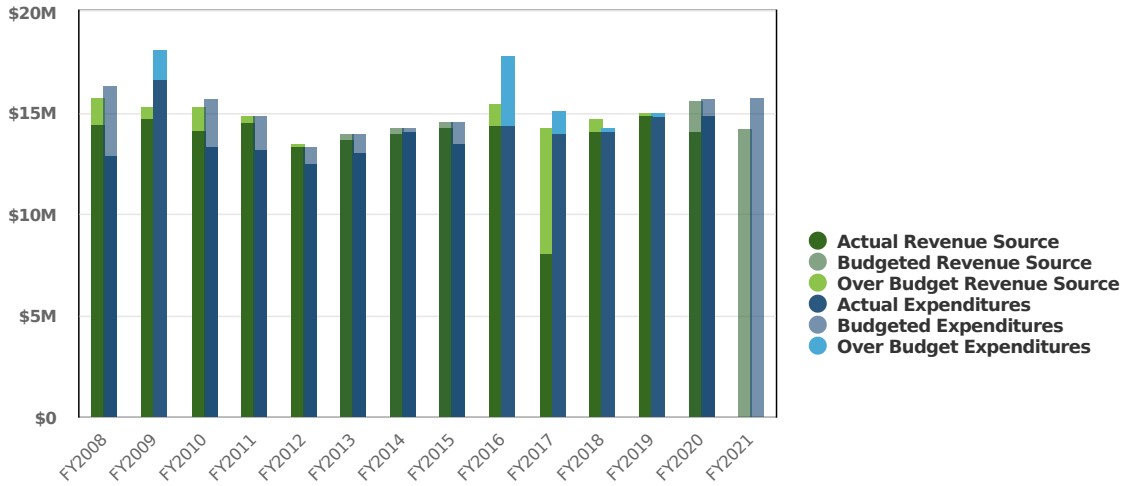
Budgeted and Historical Expenditures by Function



	FY2019	FY2020	FY2020	FY2021 Proposed Budget	% Change	$ Change
Expenditures	**Actual**	**Amended Budget**	**Estimated Final**	**Budget Version**		
Debt Service Payments	$0	$0	$0	$0	0%	$0
General Government Services	$1,591,031	$1,928,548	$1,852,236	$2,041,443	10.2%	$189,207
Transfers Out	$151,452	$0	$0	$0	0%	$0
Community and Economic Development	$83,131	$455,739	$407,037	$435,761	7.1%	$28,724
Public Services	$1,206,340	$1,243,995	$1,023,759	$953,023	-6.9%	$-70,736
Shared General Government	$1,872,660	$1,921,629	$1,747,832	$1,678,955	-3.9%	$-68,877
Public Safety	$8,080,397	$8,259,000	$8,273,551	$8,537,500	3.2%	$263,949
Parks And Recreation	$2,016,255	$1,862,561	$1,587,152	$2,137,287	34.7%	$550,135
Capital Acquisitions	$0	$0	$0	$0	0%	$0
Emergency And Disaster Relief Services	$0	$0	$0	$0	0%	$0
Total Expenditures:	**$15,001,266**	**$15,671,472**	**$14,891,567**	**$15,783,969**	**6%**	**$892,402**

Summary

The Village of Palmetto Bay is projecting $14.21M of revenue in 2021, which represents a 9.1% decrease over the prior year. Expenditures are projected to increase by 0.7% or $112.5K to $15.78M.

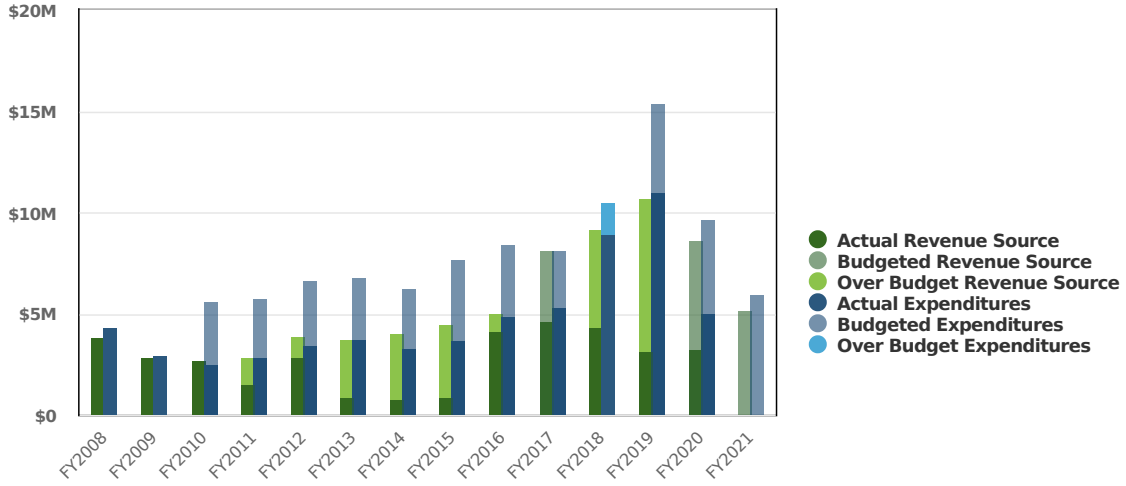


General Fund Revenue Detail

Click the link below to view or download the General Fund Revenue Detail corresponding to the Revenue line items provided in the spreadsheet above.

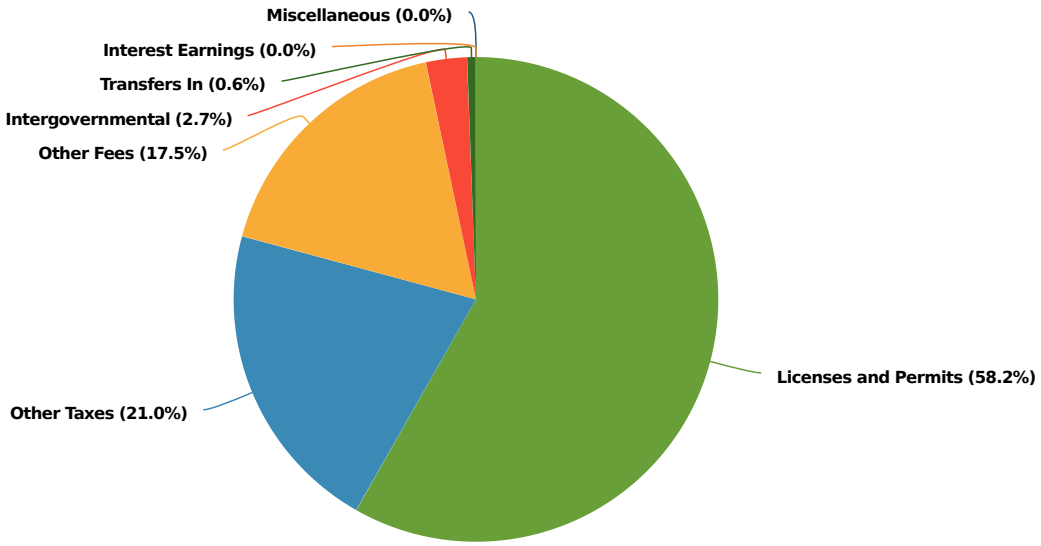
Summary

The Village of Palmetto Bay is projecting $5.15M of revenue in 2021, which represents a 40.4% decrease over the prior year. Expenditures are projected to decrease by 38.1% or $3.69M to $6.01M.

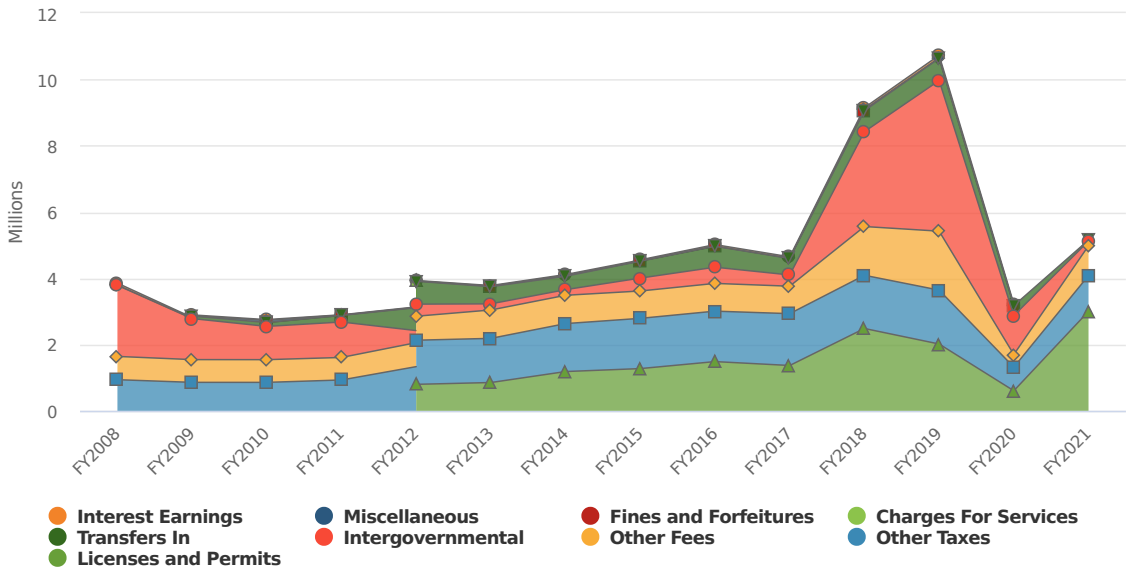


Revenues

Projected 2021 Revenues by Source



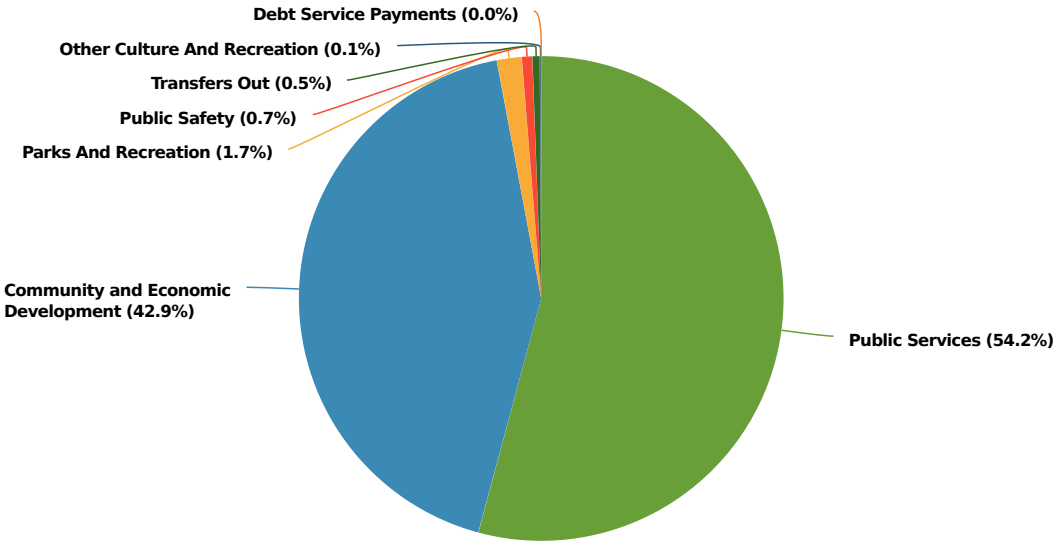
Budgeted and Historical Revenues by Source



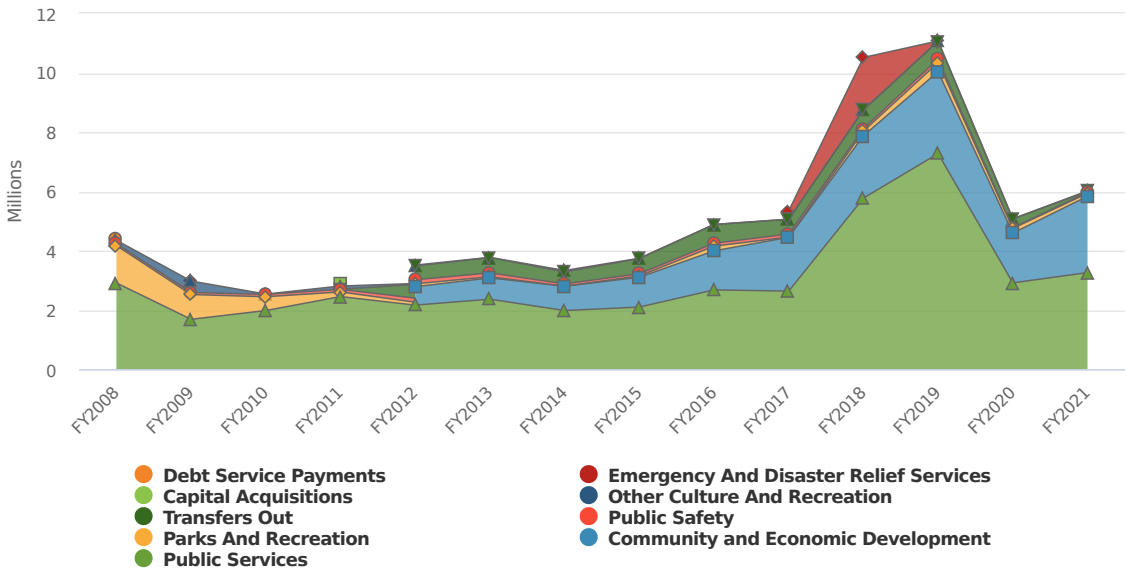
	FY2019	FY2020	FY2020	FY2021	% Change	$ Change
Revenues	**Actual**	**Amended Budget**	**Estimated Final**	**Proposed Budget**		
Intergovernmental	$4,545,261	$365,200	$1,176,339	$141,200	-88%	$-1,035,139
Interest Earnings	$79,320	$0	$45,734	$0	-100%	$-45,734
Miscellaneous	$14,908	$0	$4,175	$0	-100%	$-4,175
Other Taxes	$1,626,137	$1,515,000	$711,880	$1,080,000	51.7%	$368,120
Other Fees	$1,779,095	$2,050,000	$381,654	$900,000	135.8%	$518,346
Transfers In	$669,436	$712,915	$300,000	$30,000	-90%	$-270,000
Fines and Forfeitures	$0	$0	$397	$0	-100%	$-397
Charges For Services	$0	$0	$0	$0	0%	$0
Licenses and Permits	$2,014,622	$4,000,000	$603,489	$3,000,000	397.1%	$2,396,511
Total Revenues:	**$10,728,778**	**$8,643,115**	**$3,223,668**	**$5,151,200**	**59.8%**	**$1,927,532**

Expenditures

Budgeted Expenditures by Function



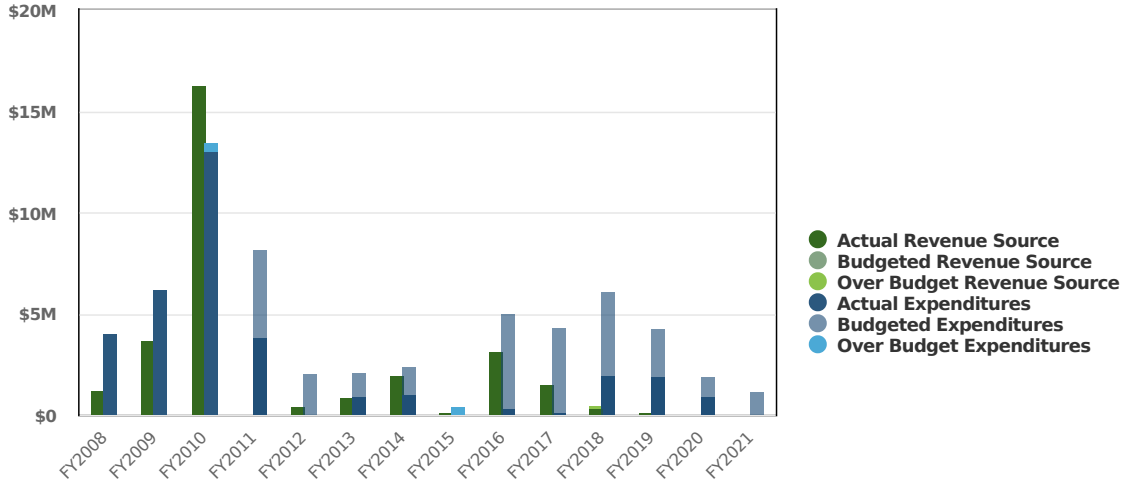
Budgeted and Historical Expenditures by Function



	FY2019	FY2020	FY2020	FY2021	% Change
Expenditures	**Actual**	**Amended Budget**	**Estimated Final**	**Proposed Budget**	
Debt Service Payments	$0	$0	$0	$0	0%
Public Services	$7,270,721	$4,080,368	$2,909,190	$3,255,873	11.9%
Public Safety	$119,645	$281,412	$22,567	$41,712	84.8%
Parks And Recreation	$307,617	$310,000	$159,126	$100,000	-37.2%
Other Culture And Recreation	$20,000	$300,000	$1,130	$5,000	342.3%
Emergency And Disaster Relief Services	$1,184	$0	$0	$0	0%
Capital Acquisitions	$0	$0	$0	$0	0%
Transfers Out	$588,151	$712,915	$300,000	$30,000	-90%
Community and Economic Development	$2,765,504	$4,015,861	$1,677,808	$2,576,031	53.5%
Total Expenditures:	**$11,072,823**	**$9,700,556**	**$5,069,822**	**$6,008,616**	**18.5%**

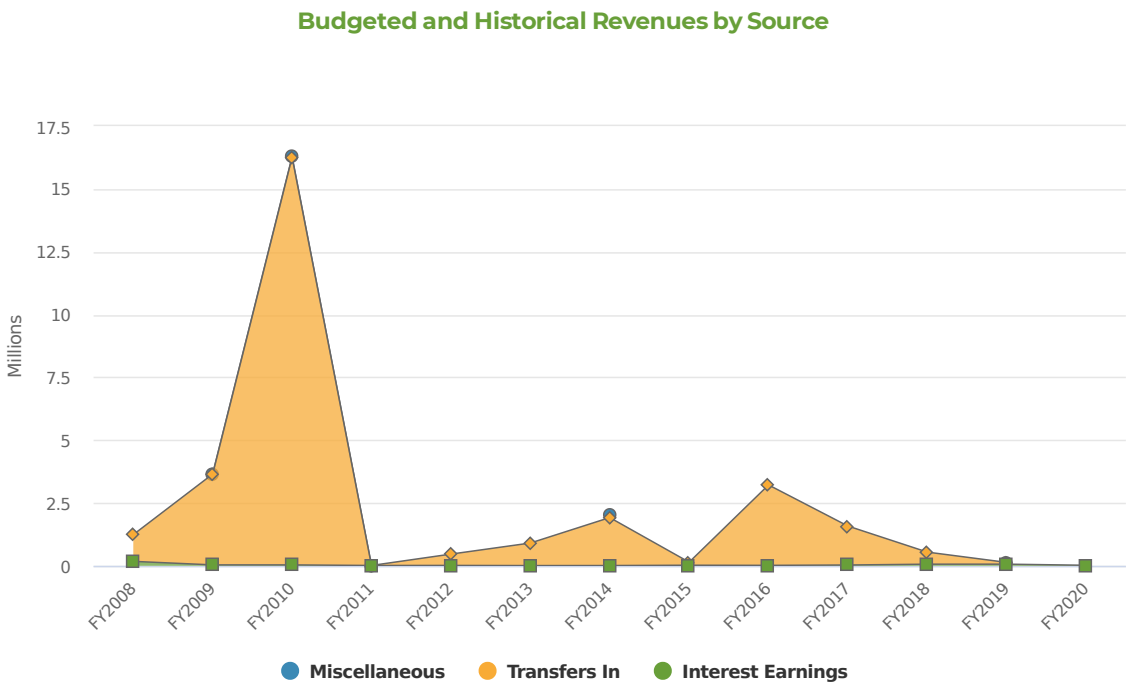
Summary

The Village of Palmetto Bay is projecting N/A of revenue in 2021, which represents a 0% increase over the prior year. Expenditures are projected to decrease by 38.1% or $737.5K to $1.2M.



Revenues

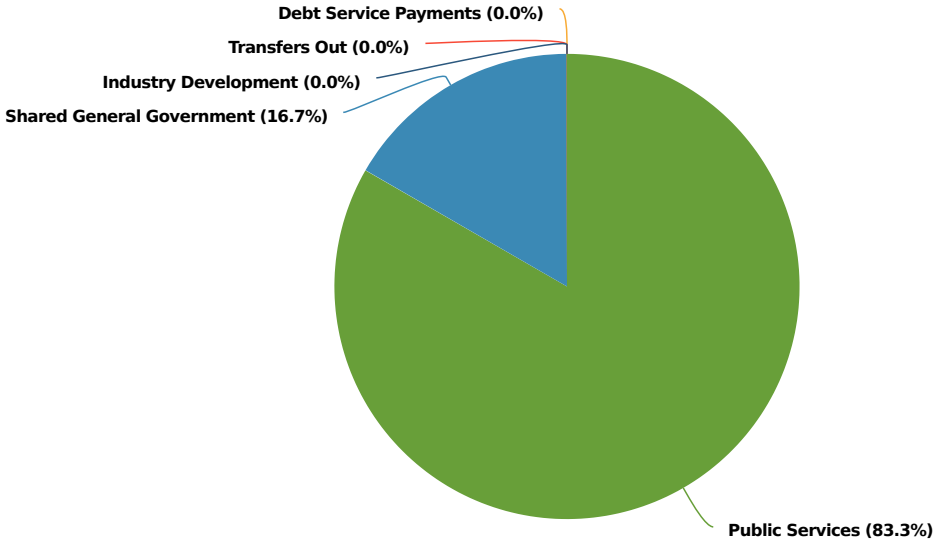
Projected 2021 Revenues by Source



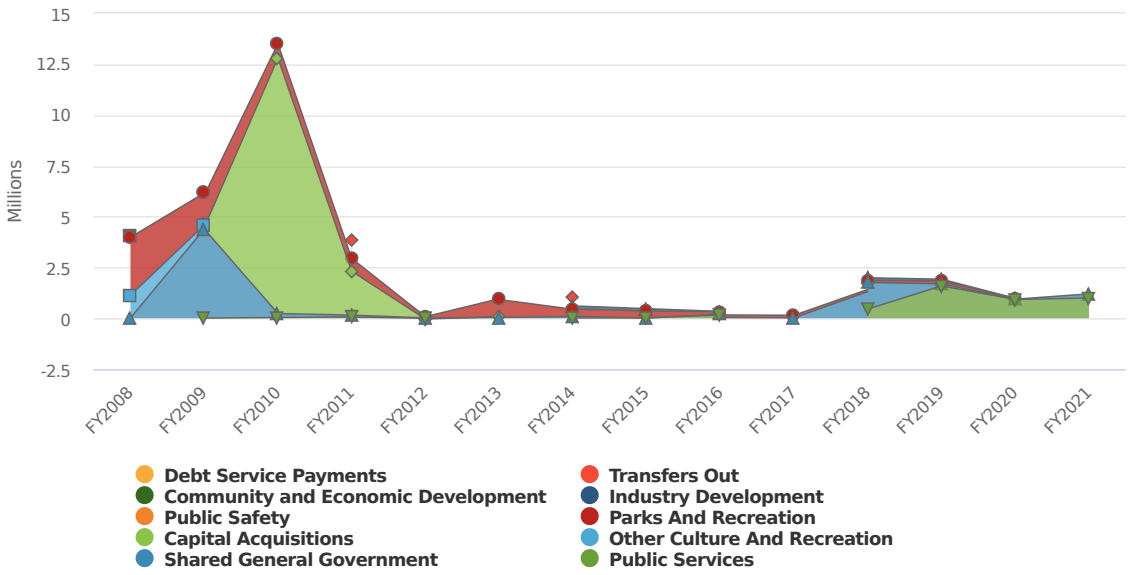
	FY2019	FY2020	FY2021 Proposed Budget	% Change	$ Change
Revenues	**Actual**	**Estimated Final**	**Budget Version**		
Interest Earnings	$64,705	$20,601	$0	-100%	$-20,601
Miscellaneous	$-1,493	$0	$0	0%	$0
Transfers In	$70,000	$0	$0	0%	$0
Total Revenues:	**$133,212**	**$20,601**	**$0**	**-100%**	**$-20,601**

Expenditures

Budgeted Expenditures by Function

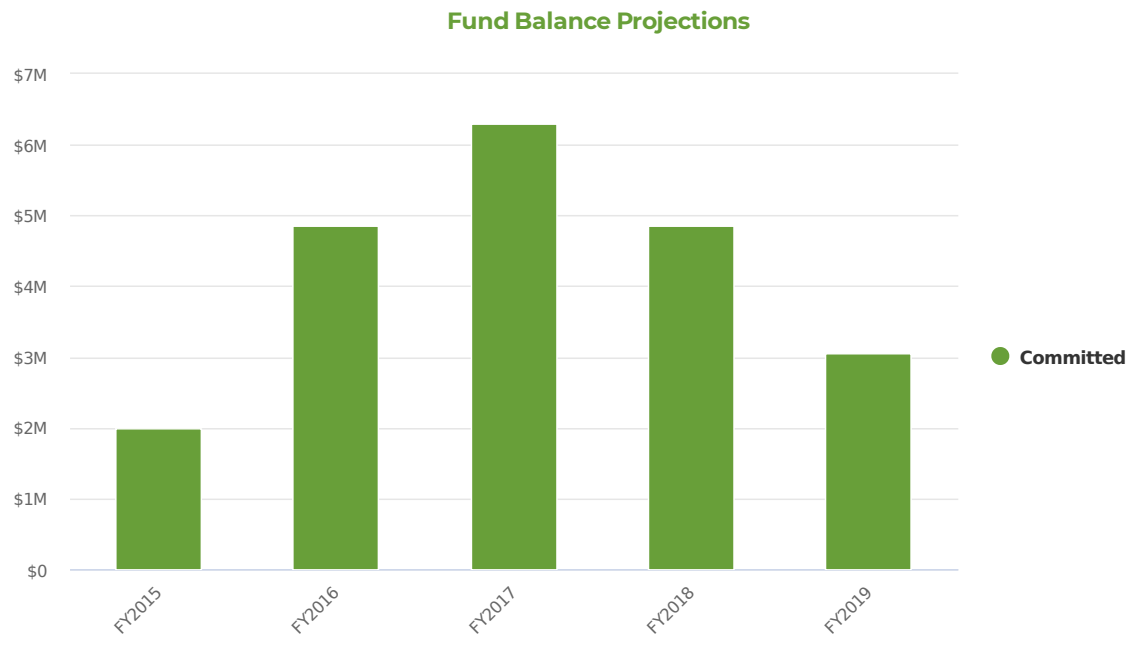


Budgeted and Historical Expenditures by Function



	FY2020	FY2021 Budget in Brief	% Change	$ Change
Expenditures	**Amended Budget**	**Budget Version**		
Debt Service Payments	$0	$0	0%	$0
Transfers Out	$0	$0	0%	$0
Community and Economic Development	$0	$0	0%	$0
Public Services	$1,557,500	$1,000,000	-35.8%	$-557,500
Industry Development	$0	$0	0%	$0
Shared General Government	$266,770	$200,000	-25%	$-66,770
Public Safety	$0	$0	0%	$0
Parks And Recreation	$113,230	$0	-100%	$-113,230
Capital Acquisitions	$0	$0	0%	$0
Other Culture And Recreation	$0	$0	0%	$0
Total Expenditures:	**$1,937,500**	**$1,200,000**	**-38.1%**	**$-737,500**

Fund Balance



	% Change
Fund Balance	
Committed	0%
Total Fund Balance:	**0%**

DEPARTMENTS

Village Council

The Village of Palmetto Bay operates under a Council-Manager form of government. The Village Council serves as the legislative body of the Village, and consists of five members including the Mayor, Vice-Mayor, and three residential Council members. The Village Council acts as the decision-making entity that establishes and is responsible for enacting legislation, adopting the Village budget, and establishing policies for the operation of the Village government and the delivery of municipal services. The administrative operations of the Village are executed by the Village Manager in accordance with the Council's directives. Additionally, the Council is responsible for the hiring of the three chartered positions which include the Village Manager, the Village Clerk and the Village Attorney.

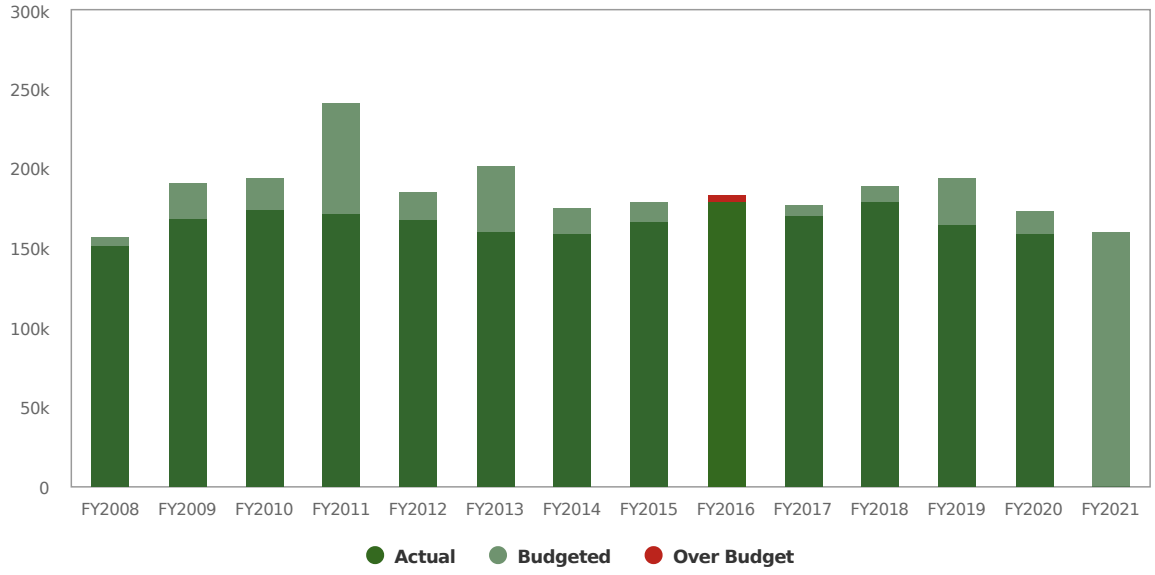
As the presiding officer of the Village, the Mayor serves as head of the Village government for all ceremonial purposes, purposes of military law, and for service of process. The Mayor is the official representative of the Village in all dealings with other governmental entities. The Village Council is committed to providing exceptional professionalism in government and the highest quality in the delivery of services, which are reflective of the community's priorities.

Village Council Budget

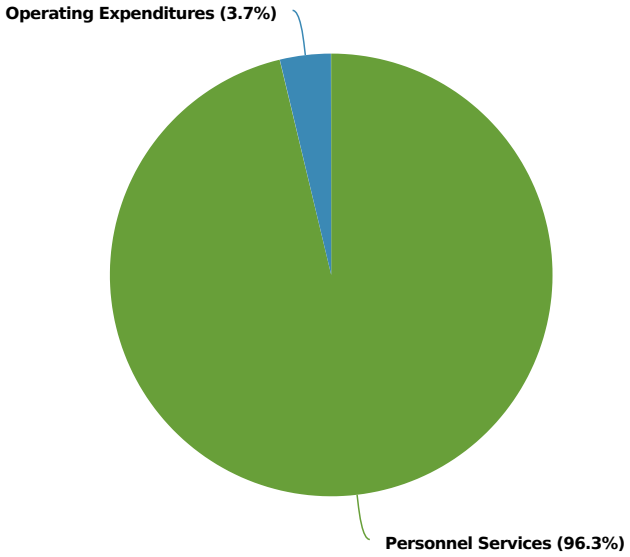
$160,885 **-$12,790**

(-7.95% vs. prior year)

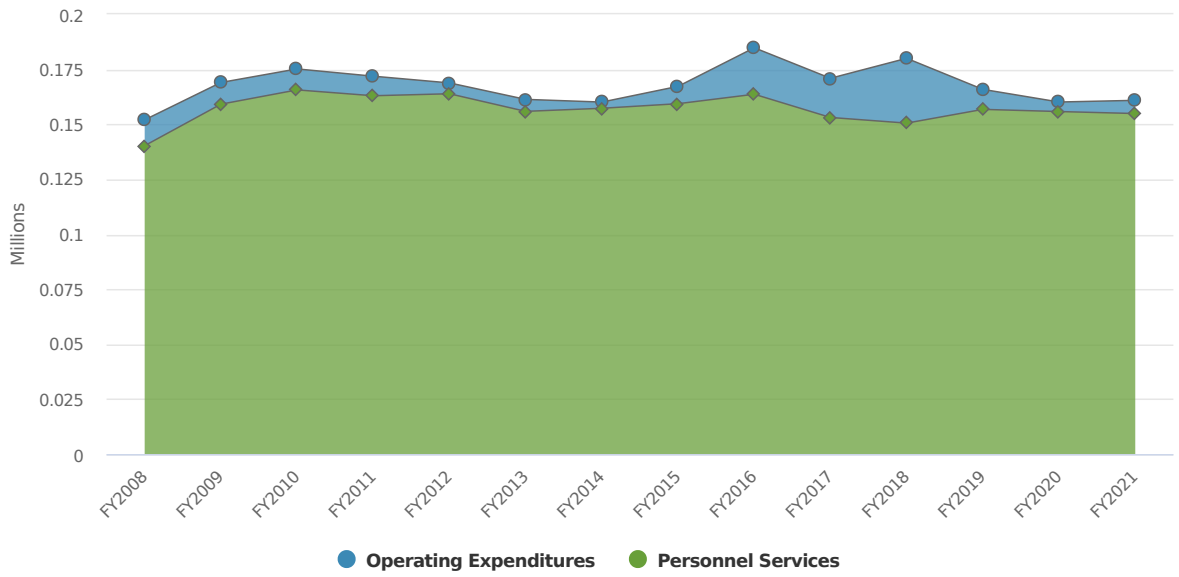
Village Council Proposed and Historical Budget vs. Actual



Village Council Budgeted Expenditures



Village Council Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Council						
Personnel Services						
SALARIES AND WAGES EXECUTIVE	$80,820.86	$81,900.00	$81,900.00	$81,900.00	0%	
OTHER WAGES	$20.33	$0.00		$0.00		
PAYROLL TAXES	$7,771.85	$7,505.00	$7,775.00	$6,151.00	-20.887%	
RETIREMENT CONTRIBUTION	$7,950.29	$7,433.00	$8,000.00	$9,684.00	21.05%	
HEALTH AND LIFE	$24,197.79	$22,423.00	$26,000.00	$24,450.00	-5.962%	
HEALTH ALLOWANCE	$36,020.97	$36,533.00	$36,500.00	$32,700.00	-10.411%	
Total Personnel Services:	**$156,782.09**	**$155,794.00**	**$160,175.00**	**$154,885.00**	**-3.303%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Operating Expenditures						
TRAVEL AND PER DIEM	$3,635.87	$2,467.00	$7,500.00	$0.00	-100%	Travel eliminated $7500
PUBLICATIONS SUBSCRIPT MEMBRSHP	$600.00	$630.00	$1,000.00	$1,000.00	0%	
PROFESSIONAL DEVELOPMENT	$1,873.00	$835.00	$2,500.00	$2,500.00	0%	
GENERAL OPERATING SUPPLIES	$2,658.19	$400.00	$2,500.00	$2,500.00	0%	
FURNITURE AND EQUIPMENT	$329.99	$0.00		$0.00		
Total Operating Expenditures:	**$9,097.05**	**$4,332.00**	**$13,500.00**	**$6,000.00**	**-55.556%**	
Total Council:	**$165,879.14**	**$160,126.00**	**$173,675.00**	**$160,885.00**	**-7.364%**	

Staffing Detail

VILLAGE POSITION DETAIL		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Mayor & Council		PT	FT	PT	FT	PT	FT	PT	FT
	Mayor	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Vice Mayor	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Councilmember	3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0
	Total Positions	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**	**5.0**	**0.0**

Village Manager

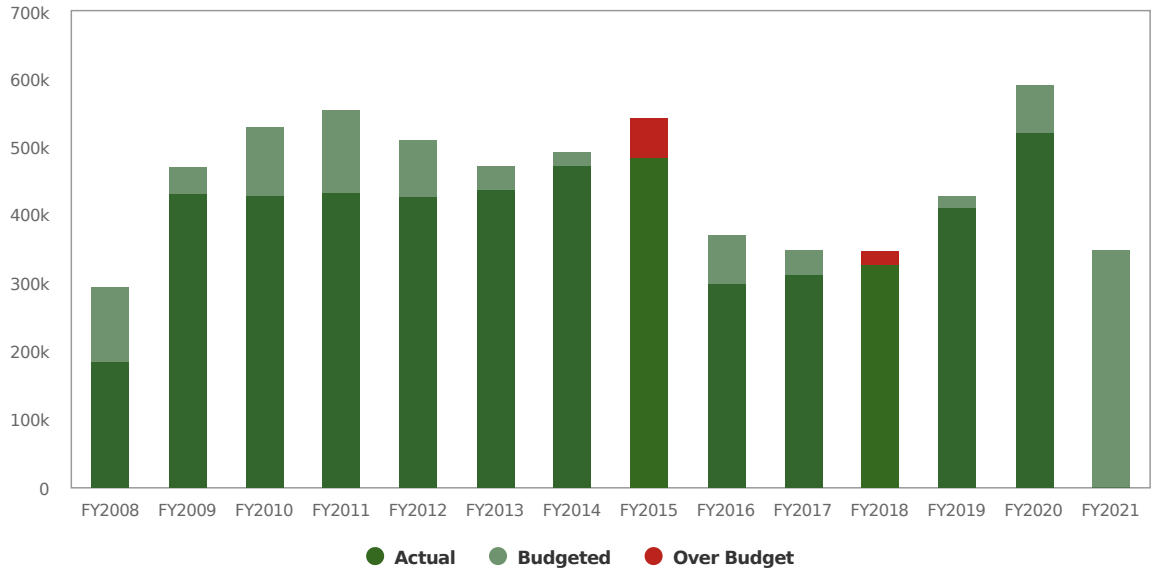
The Village Manager is one of three Chartered positions in the Village Administration as established by the Village Charter. The Village Manager is appointed by the Council and serves as the chief administrative officer of the Village. The Manager is accountable to the Council and is responsible for carrying out policies adopted by the Council. The Village Manager attends all Council meetings and may participate in discussion and provide guidance as appropriate. The Manager is authorized to execute contracts and other documents on behalf of the Village as directed by Council, and to that extent, the Village Manager is responsible for administering all Village contracts and coordinating Council directives and policies regarding consultants and advisors. Additionally, the Village Manager is responsible for the hiring and termination of all Village employees, subject to authorization for new employee positions contained in the adopted annual budget, the availability of funds and any direction given by the Council.

Village Manager Budget

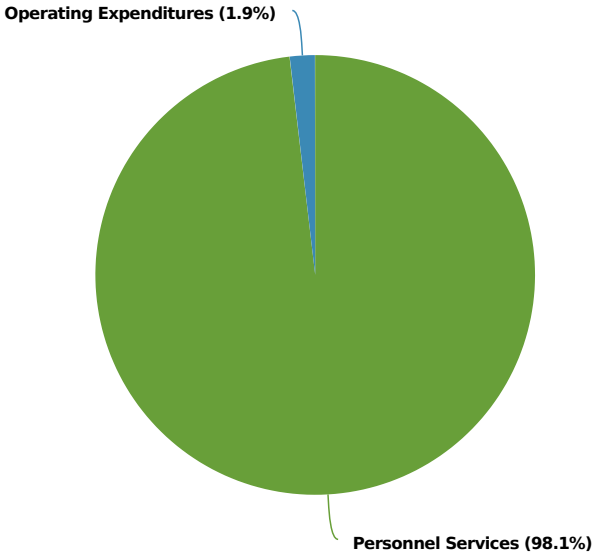
$350,824 **-$243,690**

(-69.46% vs. prior year)

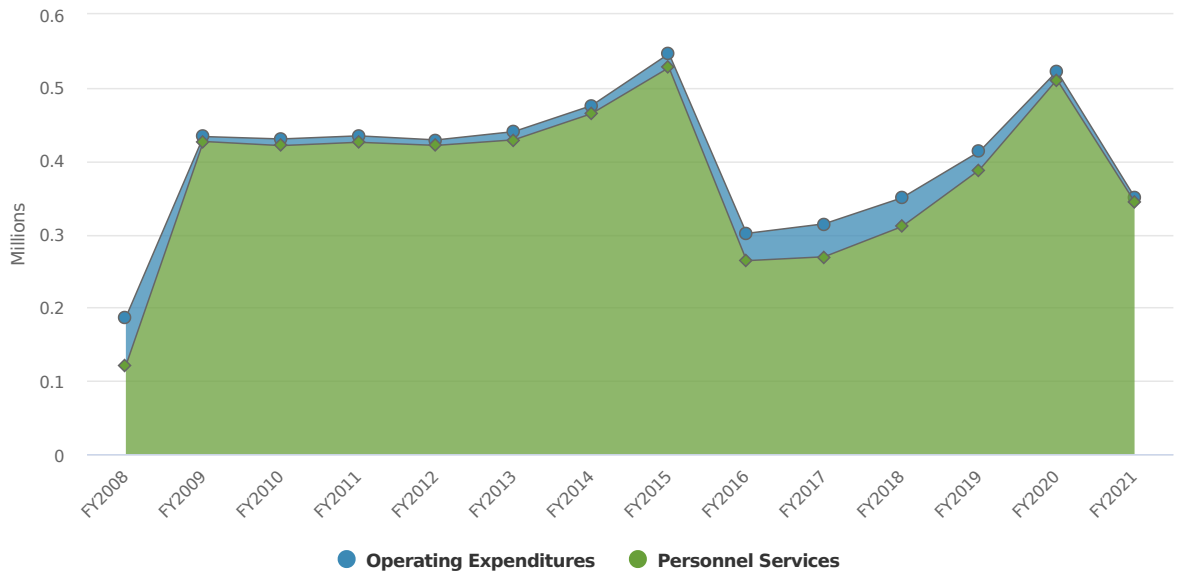
Village Manager Proposed and Historical Budget vs. Actual



Village Manager Budgeted Expenditures



Village Manager Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Village Manager						
Personnel Services						
SALARIES AND WAGES REGULAR	$277,987.12	$334,119.00	$397,103.00	$228,425.00	-42.477%	Remove Deputy Manager and reinstate HR director position
OTHER WAGES	$3,623.10	$68,290.00	$65,000.00	$4,000.00	-93.846%	
REGULAR OVERTIME	$93.37	$0.00		$0.00		
FICA TAXES	$18,531.94	$27,511.00	$27,515.00	$17,474.00	-36.493%	
RETIREMENT CONTRIBUTION	$39,623.31	$37,586.00	$42,220.00	$35,458.00	-16.016%	
HEALTH AND LIFE	$47,823.72	$43,375.00	$42,000.00	$58,967.00	40.398%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Personnel Services:	**$387,682.56**	**$510,881.00**	**$573,838.00**	**$344,324.00**	**-39.996%**	
Operating Expenditures						
ADMINISTRATIVE TEMP		$8,177.00	$8,176.00	$0.00	-100%	
TRAVEL AND PER DIEM	$13,859.45	$803.00	$5,000.00	$0.00	-100%	Eliminate Travel $5,000
EXPENSE REIMBURSEMENT ALLOWANCE	$0.00	$277.00	$1,000.00	$0.00	-100%	Eliminate Allowance $1,000
GENERAL OPERATING SUPPLIES	$1,828.83	$372.00	$1,500.00	$1,500.00	0%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$4,748.00	$751.00	$1,500.00	$1,500.00	0%	
PROFESSIONAL DEVELOPMENT	$4,667.25	$1,124.00	$3,500.00	$3,500.00	0%	
Total Operating Expenditures:	**$25,103.53**	**$11,504.00**	**$20,676.00**	**$6,500.00**	**-68.563%**	
Total Village Manager:	**$412,786.09**	**$522,385.00**	**$594,514.00**	**$350,824.00**	**-40.990%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Office of the Village Manager	PT	FT	PT	FT	PT	FT	PT	FT
Village Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Deputy Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Executive Assistant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Admin. Aide/Receptionist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Procurement Specialist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Architectural & Graphic Designer	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Total Positions	**0.0**	**6.0**	**0.0**	**6.0**	**0.0**	**6.0**	**0.0**	**4.0**

Village Clerk

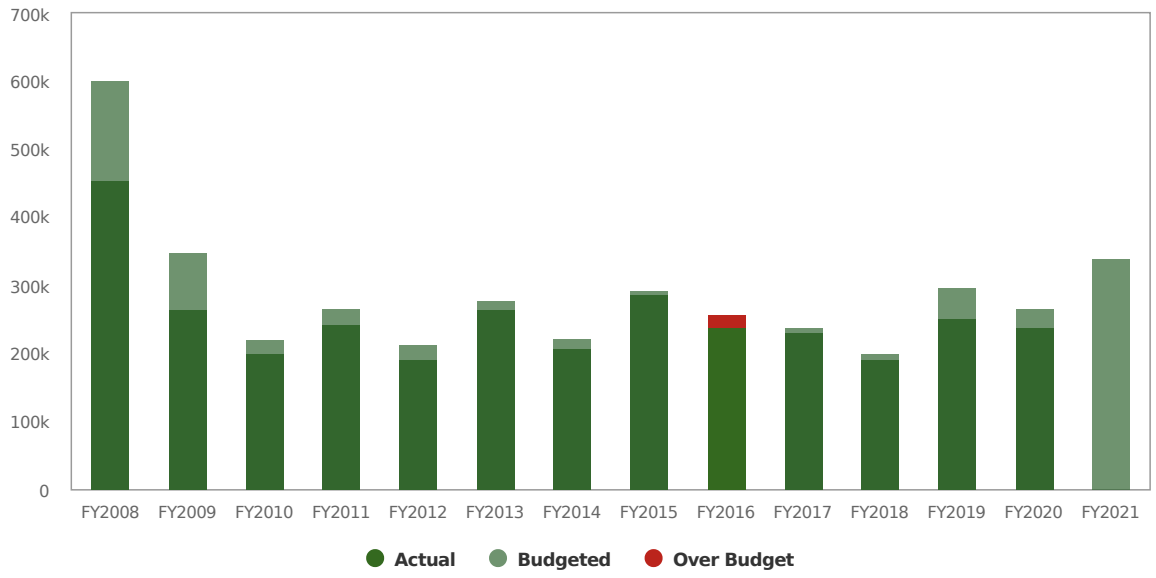
The Village Clerk is one of the three Chartered positions in the Village Administration as established by the Charter. The Village Clerk is appointed by the Village Council and serves as the corporate secretary to the Village Council, the Local Planning Agency, the Palmetto Bay Foundation, the Charter Revision Commission, and various other Boards/Committees, as directed by the Council. In this capacity, the Clerk coordinates the preparation of meeting Agendas with the Village Manager's office and provides notice of all Council and Commission meetings to the Mayor and Council and to the public, maintaining accurate records of all proceedings in the form of written minutes, notes and/or audio/visual recordings. In addition, the Clerk is the custodian of the Village seal, serves as the Supervisor of Elections for Palmetto Bay, serves as the Records Management Liaison Officer, and is the coordinator for Financial Disclosures with the Florida Commission on Ethics. Additionally, the Clerk maintains custody of the Village's Public Records and implements a records management program that abides by the Florida Public Record Laws and the Department of State mandated records schedules.

Village Clerk Budget

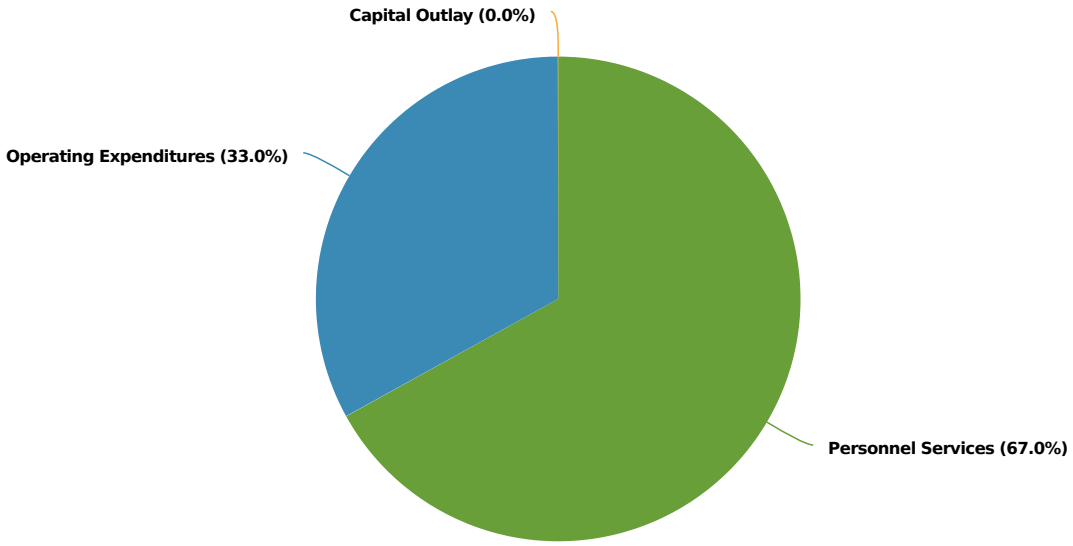
$339,869 **$73,493**

(21.62% vs. prior year)

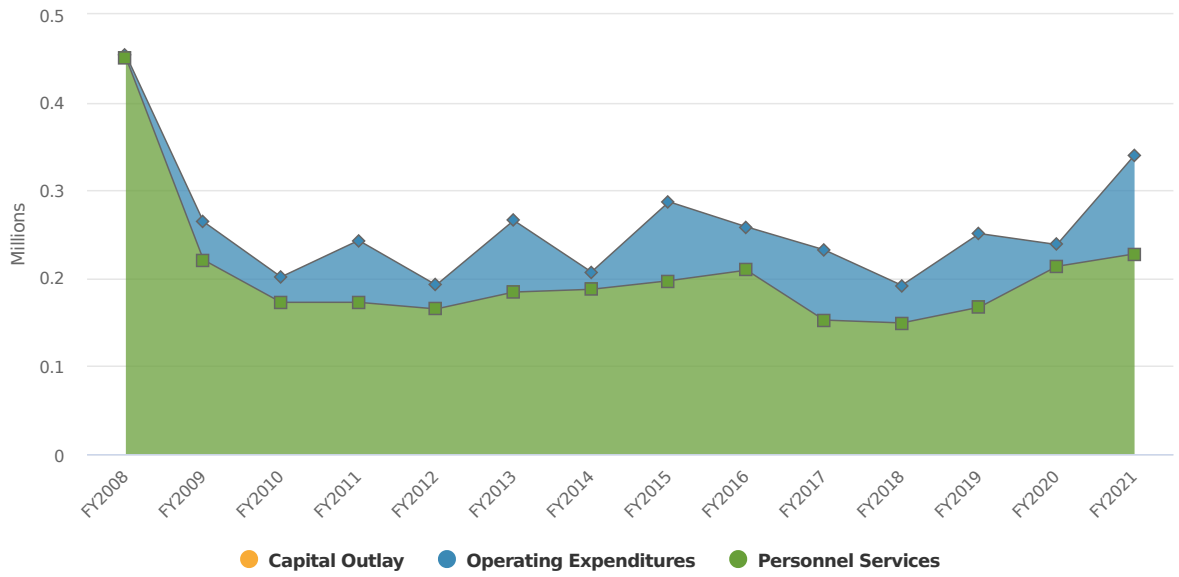
Village Clerk Proposed and Historical Budget vs. Actual



Village Clerk Budgeted Expenditures



Village Clerk Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Village Clerk						
Personnel Services						
SALARIES AND WAGES REGULAR	$117,659.92	$154,314.00	$161,695.00	$156,582.00	-3.162%	
OTHER WAGES	$2,558.33	$1,256.00	$1,255.00	$0.00	-100%	
REGULAR OVERTIME	$959.32	$113.00	$0.00	$0.00		
FICA TAXES	$9,464.65	$11,805.00	$11,247.00	$11,978.00	6.500%	
RETIREMENT CONTRIBUTION	$15,445.43	$18,574.00	$22,029.00	$23,179.00	5.220%	
HEALTH AND LIFE	$20,906.76	$27,372.00	$28,650.00	$35,880.00	25.236%	
Total Personnel Services:	**$166,994.41**	**$213,434.00**	**$224,876.00**	**$227,619.00**	**1.220%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Operating Expenditures						
TRAVEL AND PER DIEM	$2,444.50	$704.00	$3,000.00	$0.00	-100%	Eliminate Travel $3,000
ORDINANCE CODIFICATION	$4,996.93	$350.00	$5,000.00	$5,000.00	0%	
LEGAL ADVERTISING	$44,943.77	$20,440.00	$25,000.00	$32,000.00	28%	
ELECTION COSTS	$22,078.57	$20.00	$0.00	$70,000.00		
GENERAL OPERATING SUPPLIES	$807.88	$998.00	$1,000.00	$1,000.00	0%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$385.00	$75.00	$500.00	$500.00	0%	
PROFESSIONAL DEVELOPMENT	$1,070.00	$115.00	$1,000.00	$1,000.00	0%	
PASSPORT SUPPLIES	$5,659.98	$381.00	$3,500.00	$1,500.00	-57.143%	
POSTAGE	$589.30	$1,689.00	$2,500.00	$1,250.00	-50%	
FURNITURE AND EQUIPMENT	$760.47	$0.00		$0.00		
Total Operating Expenditures:	**$83,736.40**	**$24,772.00**	**$41,500.00**	**$112,250.00**	**170.482%**	
Total Village Clerk:	**$250,730.81**	**$238,206.00**	**$266,376.00**	**$339,869.00**	**27.590%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Office of the Village Clerk	PT	FT	PT	FT	PT	FT	PT	FT
Village Clerk	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Administrative Assistant	0.0	1.0	0.0	2.0	0.0	2.0	0.0	2.0
Total Positions	**0.0**	**2.0**	**0.0**	**3.0**	**0.0**	**3.0**	**0.0**	**3.0**

Village Attorney

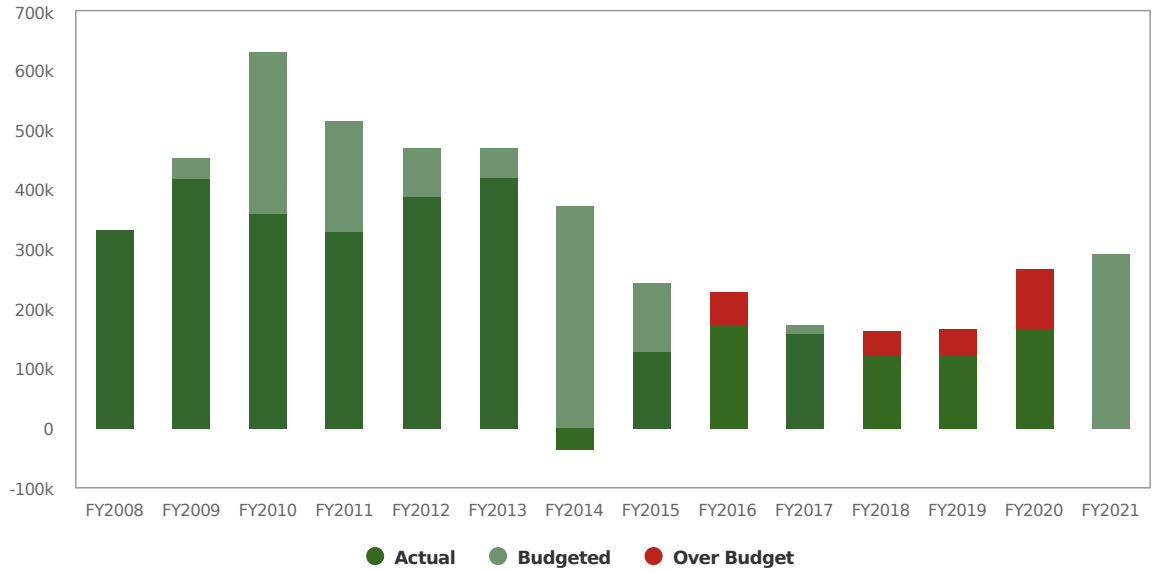
The Village Attorney is appointed by the Village Council in accordance with the Village Charter. The Village Attorney prepares and reviews ordinances, resolutions, contracts, bonds and other written instruments as directed and endorses approval of the documents as to form, language and execution thereof. When required by Council, the Village Attorney prosecutes and defends, for and on behalf of the Village, all complaints, suits, and controversies. The Village Attorney provides legal advice and consults with the Council on legislative, quasi-judicial, administrative, proprietary, employment and other governmental matters, attending meetings, preparing ordinances, resolutions and contracts, rendering legal opinions, negotiating other inter-local government agreement with Miami-Dade County as required under Article IX of the Village Charter, and assisting in securing revenues from taxes, fees, fines and forfeitures.

Village Attorney Budget

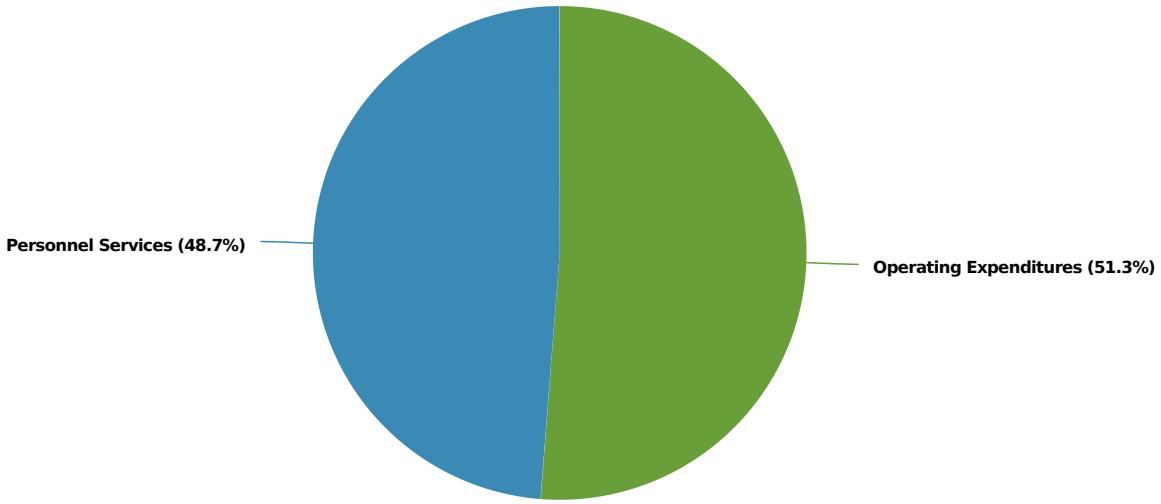
$292,676 **$125,224**

(42.79% vs. prior year)

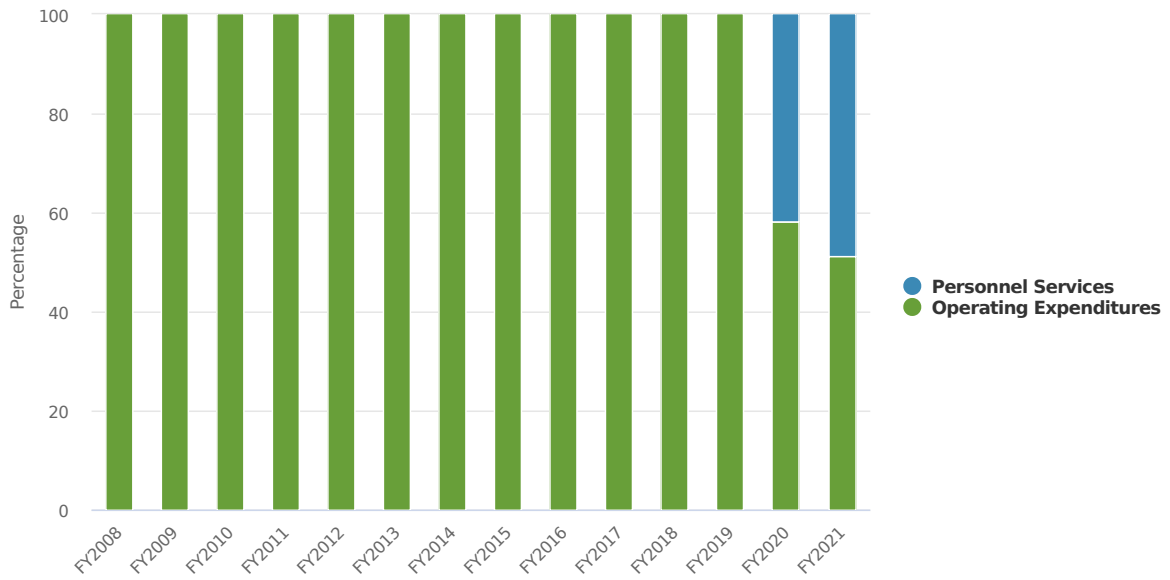
Village Attorney Proposed and Historical Budget vs. Actual



Village Attorney Budgeted Expenditures



Village Attorney Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Attorney						
Operating Expenditures						
GENERAL LEGAL	$102,369.67	$33,500.00	$40,000.00	$25,000.00	-37.5%	
ZONING APPLICATIONS	$14,718.00	$2,002.00	$2,002.00	$0.00	-100%	
LITIGATION RESERVE	$50,954.00	$120,000.00	$10,000.00	$125,000.00	1,150%	
PROFESSIONAL DEVELOPMENT		$35.00	$0.00			
Total Operating Expenditures:	**$168,041.67**	**$155,537.00**	**$52,002.00**	**$150,000.00**	**188.450%**	
Personnel Services						

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
SALARIES AND WAGES REGULAR		$93,600.00	$100,000.00	$104,000.00	4%	
FICA TAXES		$7,160.00	$7,650.00	$7,956.00	4%	
RETIREMENT CONTRIBUTION		$11,232.00	$7,800.00	$18,720.00	140%	
HEALTH AND LIFE				$12,000.00		
Total Personnel Services:		**$111,992.00**	**$115,450.00**	**$142,676.00**	**23.583%**	
Total Attorney:	**$168,041.67**	**$267,529.00**	**$167,452.00**	**$292,676.00**	**74.782%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Village Attorney	PT	FT	PT	FT	PT	FT	PT	FT
Village Attorney	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
Total Positions	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**1.0**	**0.0**	**1.0**

CONTRACTUAL POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 19-20 Adopted	
Village Attorney	PT	FT	PT	FT	PT	FT	PT	FT
Village Attorney	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
Total (Contractual) Positions	**1.0**	**0.0**	**1.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**

Department of Finance

The Finance Department reports to the Village Manager and is responsible for the administration of the Village's financial and fiscal affairs. This includes accounting practices, financial planning and analysis, audit coordination, processing and recording of daily fiscal activities in accordance with generally accepted governmental accounting principles, budget coordination and monitoring, preparation of financial reports, and providing support on fiscal and financial matters. The Finance Department operates under the management and leadership of the Finance Director.

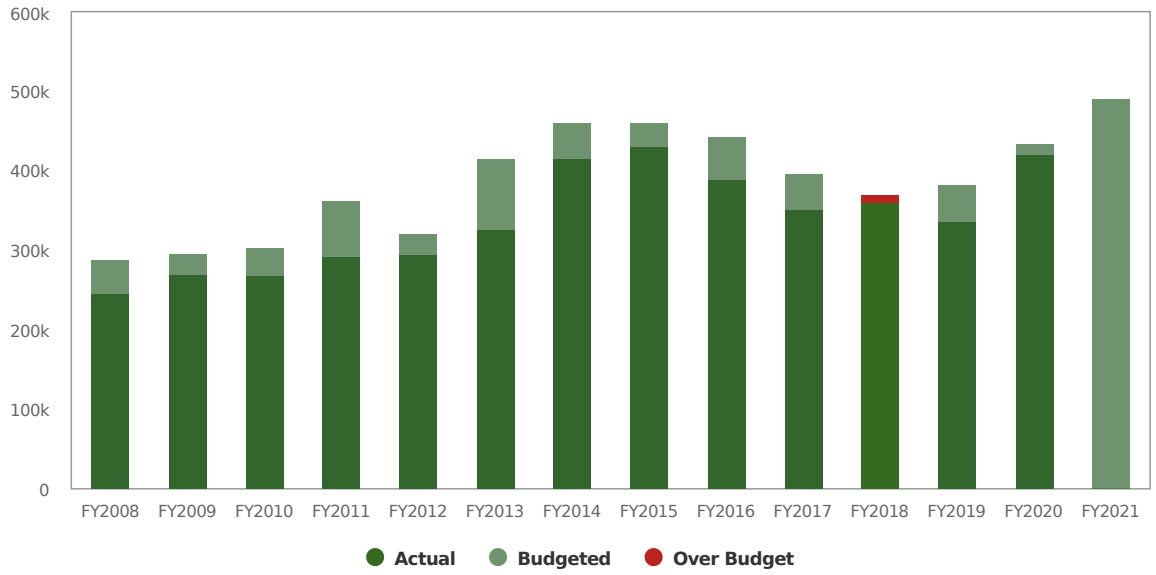
Department of Finance Budget

The Finance Department reports to the Village Manager and is responsible for the administration of the Village's financial and fiscal affairs. This includes accounting practices, financial planning and analysis, audit coordination, processing and recording of daily fiscal activities in accordance with generally accepted governmental accounting principles, budget coordination and monitoring, preparation of financial reports, and providing support on fiscal and financial matters. The Finance Department operates under the management and leadership of the Finance Director.

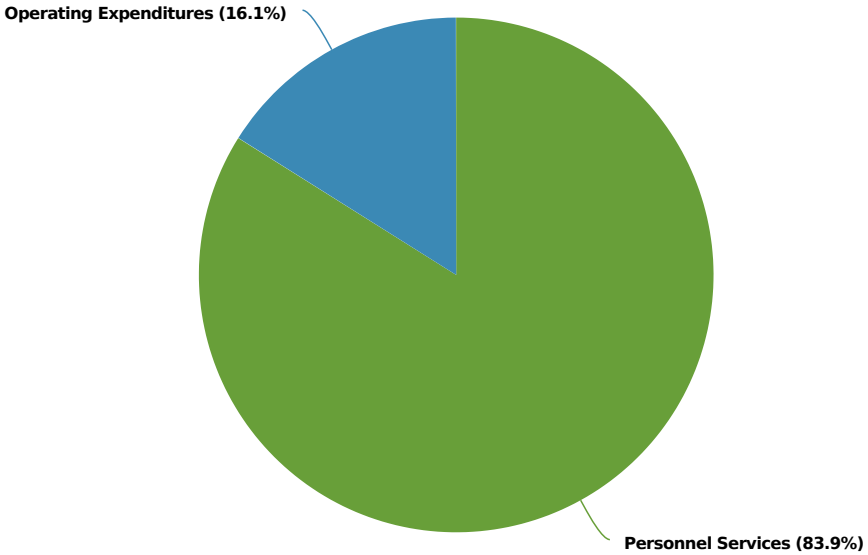
$491,782 **$56,627**

(11.51% vs. prior year)

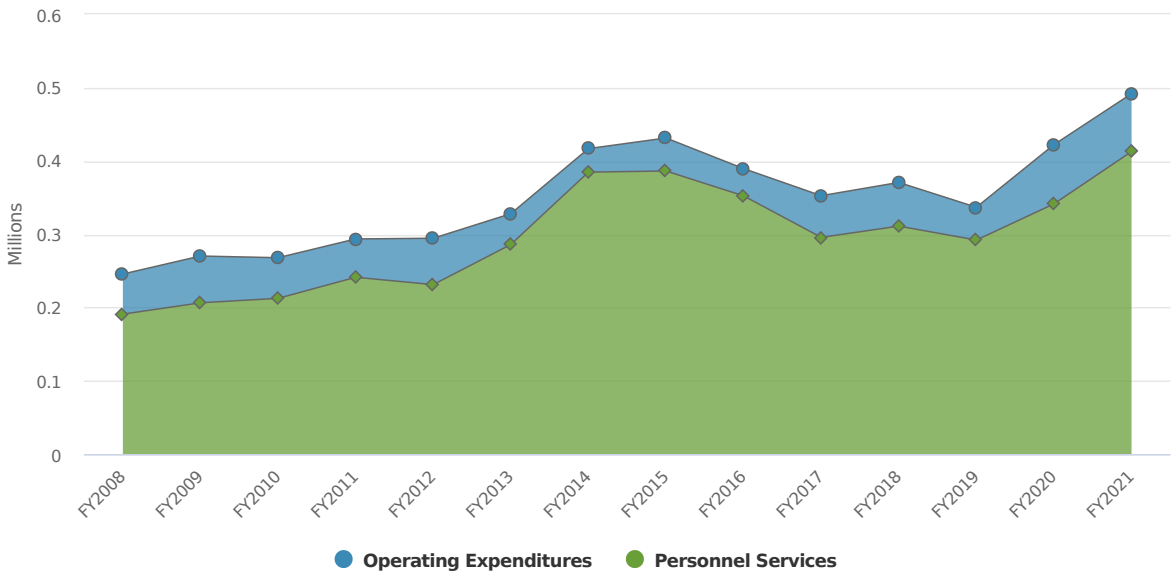
Department of Finance Proposed and Historical Budget vs. Actual



Department of Finance Budgeted Expenditures



Department of Finance Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Finance						
Personnel Services						
SALARIES AND WAGES REGULAR	$204,328.79	$247,152.00	$247,043.00	$291,670.00	18.064%	Allocation increase from 50% to 70%
PART TIME SALARIES AND WAGES	$8,916.00	$329.00	$329.00	$0.00	-100%	
OTHER WAGES	$2,892.63	$4,609.00	$4,590.00	$4,000.00	-12.854%	
FICA TAXES	$15,685.19	$18,898.00	$18,898.00	$22,312.00	18.065%	
RETIREMENT CONTRIBUTION	$24,066.74	$29,645.00	$29,645.00	$35,000.00	18.064%	
HEALTH AND LIFE	$36,143.26	$40,759.00	$39,480.00	$59,800.00	51.469%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
REGULAR OVERTIME		$0.00	$20.00	$0.00	-100%	
Total Personnel Services:	**$292,032.61**	**$341,392.00**	**$340,005.00**	**$412,782.00**	**21.405%**	
Operating Expenditures						
AUDITING SERVCIES	$37,600.00	$78,400.00	$88,400.00	$75,000.00	-15.158%	
TRAVEL AND PER DIEM	$4,722.50	$2,206.00	$4,000.00	$0.00	-100%	Travel eliminated $4000
PUBLICATIONS SUBSCRIPT MEMBRSHP	$819.95	$200.00	$750.00	$1,000.00	33.333%	
PROFESSIONAL DEVELOPMENT	$1,594.17	$15.00	$2,000.00	$3,000.00	50%	
Total Operating Expenditures:	**$44,736.62**	**$80,821.00**	**$95,150.00**	**$79,000.00**	**-16.973%**	
Total Finance:	**$336,769.23**	**$422,213.00**	**$435,155.00**	**$491,782.00**	**13.013%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Finance Department	PT	FT	PT	FT	PT	FT	PT	FT
Finance Director	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Sr. Accountant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
IT Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
IT Technician	0.0	0.0	1.0	0.0	0.0	1.0	0.0	1.0
Accountant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Cashier	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Accounting & Alarm Clerk	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Total Positions	**0.0**	**6.0**	**1.0**	**6.0**	**0.0**	**7.0**	**0.0**	**6.0**

Goals & Objectives

	DEPARTMENT OF FINANCE GOALS & OBJECTIVES	Strategic Objective Status (check one)	
		Completed	In Progress
Strategic Objectives	· *Online financial reports and check register*	X	
	· *Online expenditures / revenue information*	X	
	· *Maintain healthy level of reserves*		X
	· *Maintain bond rating at current rate or better*		X
	· *Review and eliminate operational inefficiencies*		X
	· *Prepare financial model projecting revenues and expenses 3 years out*	X	
	· *Match budget priorities to the strategic plan*		X
	· *Develop financial strategy to mitigate the impact of the additional Homestead exemption*	X	
	· *Create an inventory of all village assets (excluding facilities)*		X
	· *Update/ upgrade software*		X
	· *Develop a plan and policy to safeguard IT systems*		X
	· *Implement sandbox system*	X	
	· *Review Village insurance policies and update/change when applicable*		X
	· *Develop a plan to replenish the catastrophic category fund*		X
	· *Develop a plan allocating a percentage of surplus funding to implement the business improvement plan*		X
	· *Monitor funding/ expenses for transit projects*		X
	· *Develop a plan to safeguard Village assets*		X
	· *Create a policy and plan to safeguard the Village's IT systems*		X
	· *Implement direct deposit policy for vendors*	X	
	· *Develop an educational series/ informational guide on public budgeting*		X
FY 19-20 Goals	· Maintain healthy level of reserves		X
	· Maintain bond rating at current rate or better		X
	· Prepare financial model projecting revenues and expenses 3 years out	X	
	· Match budget priorities to the strategic plan		X
	· Develop financial strategy to mitigate the impact of the additional Homestead exemption	X	
	· Create an inventory of all village assets (excluding facilities)	X	
	· Update/ upgrade software		X
	· Review Village insurance policies and update/change when applicable	X	
	· Monitor funding/ expenses for transit projects		X
	· Develop a plan to safeguard Village assets and Implement FS 2018.33	X	
	· Create a policy and plan to safeguard the Village's IT systems	X	
	· Develop an educational series/ informational guide on public budgeting		X
FY 20-21 Goals	· Auditor selection		
	· Maintain healthy level of reserves		
	· Maintain bond rating at current rate or better		
	· Match budget priorities to the strategic plan		
	· Update/ upgrade server hardware and software		
	· Monitor funding/ expenses for transit projects		
	· Assist Building Department select and implement permitting software		
	· Evaluate applications for migration to cloud		
	· Evaluate a VIOP phone system for Village Hall		
	· Complete Accounting Policy and Procedure manaual to document internal controls		
	· Complete IT Policy and Procedure manaual to document the IT controls and safeguards.		
	· Develop an educational series/ informational guide on public budgeting		

Department of Human Resources and Communication

The Department of Human Resources and Communications oversees three distinct functions including personnel, communications and grant-writing. The department serves in an administrative and advisory capacity concerning matters related to personnel, and it is also responsible for the recruitment and retention of qualified employees, the administration of compensation and benefits, training and professional development, employee relations, and compliance with regulatory state and federal laws related to labor.

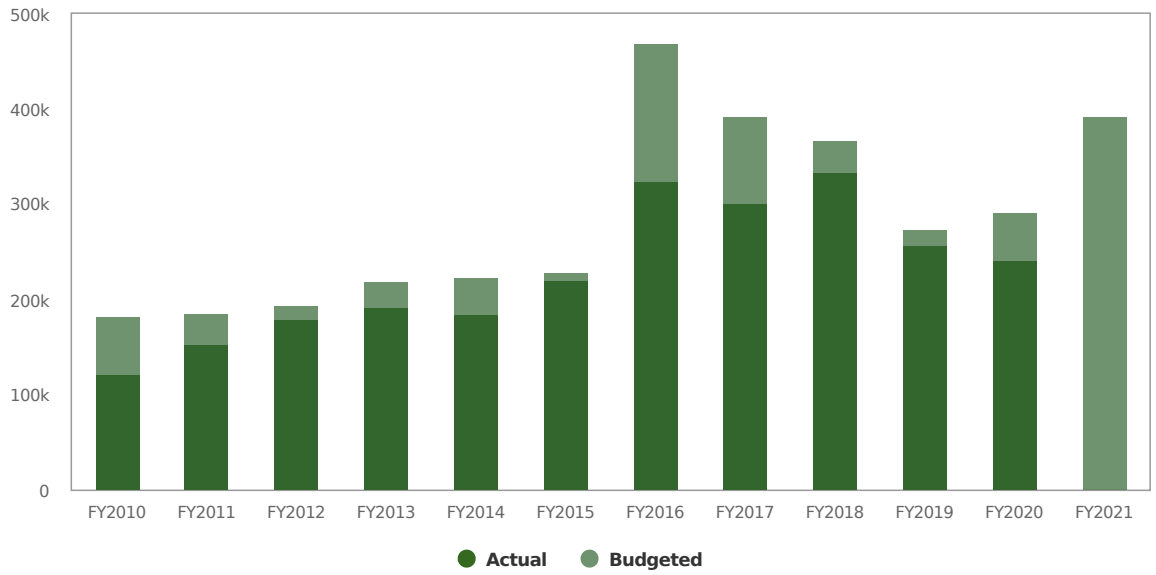
In addition, the department implements and manages the Village's communications program to include all printed and electronic publications, public releases and promotions, all social media channels, video production & editing, the Village website & app, and WBAY. Finally, the department researches, writes, organizes all grant proposals and manages all grant contracts for Palmetto Bay.

Human Resources and Communication Budget

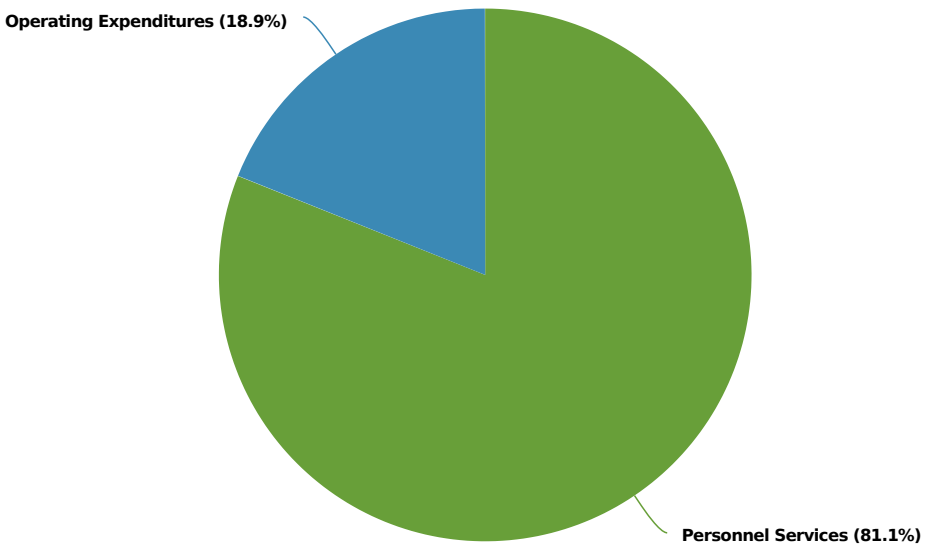
$393,407 $102,031

(25.94% vs. prior year)

Human Resources and Communication Proposed and Historical Budget vs. Actual



Human Resources and Communication Budgeted Expenditures



Human Resources and Communication Historical and Budgeted Expenditures Over Time

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Human Resources and Communication						
Personnel Services						
SALARIES AND WAGES REGULAR	$130,841.58	$120,181.00	$134,991.00	$234,056.00	73.386%	PIO eliminated HR Director reinstated
FICA TAXES	$9,565.26	$9,193.00	$12,156.00	$17,905.00	47.294%	
RETIREMENT CONTRIBUTION	$15,621.94	$14,421.00	$19,079.00	$25,086.00	31.485%	
HEALTH AND LIFE	$36,574.47	$31,250.00	$30,650.00	$41,860.00	36.574%	
Total Personnel Services:	**$192,603.25**	**$175,045.00**	**$196,876.00**	**$318,907.00**	**61.984%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Operating Expenditures						
GENERAL SERVICES	$4,373.53	$4,760.00	$5,000.00	$0.00	-100%	Compensation study eliminated $35000
ADMINISTRATIVE TEMP	$11,746.98	$22,274.00	$24,000.00	$0.00	-100%	
TRAVEL AND PER DIEM	$2,237.71	$284.00	$2,000.00	$0.00	-100%	Travel eliminated $2500
RECRUITMENT	$737.15	$795.00	$2,000.00	$2,000.00	0%	
VILLAGE BROADCASTING	$35,044.52	$34,929.00	$50,000.00	$60,000.00	20%	
GENERAL OPERATING SUPPLIES	$1,953.01	$0.00	$2,000.00	$2,500.00	25%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$283.99	$942.00	$1,000.00	$1,000.00	0%	
PROFESSIONAL DEVELOPMENT	$1,183.00	$859.00	$1,000.00	$2,000.00	100%	
PERSONNEL TRAINING	$6,661.06	$1,889.00	$7,500.00	$7,000.00	-6.667%	
Total Operating Expenditures:	**$64,220.95**	**$66,732.00**	**$94,500.00**	**$74,500.00**	**-21.164%**	
Total Human Resources and Communication:	**$256,824.20**	**$241,777.00**	**$291,376.00**	**$393,407.00**	**35.017%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Human Resources & Communications Division	PT	FT	PT	FT	PT	FT	PT	FT
Human Resources & Communications Dir.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
Administrative Aide	0.0	0.0	0.0	0.0	1.0	0.0	1.0	0.0
HR & Communications Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Public Information Officer	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Media Specialist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Grantwriter	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Total Positions	**0.0**	**4.0**	**0.0**	**4.0**	**1.0**	**4.0**	**1.0**	**4.0**

Goals & Objectives

DEPARTMENT OF HUMAN RESOURCES & COMMUNICATIONS GOALS & OBJECTIVES		Strategic Objective Stat (check one) Completed	
Strategic Objectives	· Implement public media outreach strategy	X	
	· Post sunshine meeting videos online	X	
	· Conduct independent resident satisfaction surveys		X
	· Periodic employee surveys to assess HR services levels/ invite recommendations		X
	· Review and eliminate operational inefficiencies		X
	· Complete a compensation study to ensure Village matches market	X	
	· Reporting grants received online	X	
	· Upgrade/ update & maintain AV equipment	X	
	· Pursue all available grant opportunities for transit & biking projects and brownfield clean-up & development		X
	· Develop an alert system (web-based, reverse 911, push notifications)		X
	· Train employees on fire and emergency evacuations @ Village Hall		X
	· Update/ maintain Village's webpage		X
	· Launch online job application module		X
	· Encourage village-wide training opportunities for staff & develop and implement an in-house training program		X
FY 19-20 Goals	· Implement public media outreach strategy	X	
	· Post sunshine meeting videos online	X	
	· Reporting grants received online	X	
	· Upgrade/ update & maintain AV equipment	X	
	· Pursue all available grant opportunities for transit & biking projects and brownfield clean-up & development	X	
FY 20-21 Goals	· Conduct independent resident satisfaction surveys		
	· Periodic employee surveys to assess HR services levels/ invite recommendations		
	· Complete a compensation study to ensure Village matches market		
	· Train employees on fire and emergency evacuations @ Village Hall		
	· Launch new Village website		
	· Launch online job application module		
	· Encourage village-wide training opportunities for staff & develop and implement an in-house training program		
	· Work with partners to develop an online onboarding process		
	· Develop policies consistent with new federal mandates related to COVID-19		
	· Develop programs to enhance the wellness of employees		
	· Explore options for virtual team building activities		
	· Organize and facilitate cultural diversity & harassment training		
	· Organize and facilitate CPR and First Aid training and certification		

Division of Planning and Zoning

The Community & Economic Development Department is comprised of two divisions including; Building and Permitting and Planning & Zoning. The Building & Permitting division oversees the building, code compliance, and Flood Plain administration functions. The Building and Permitting division performs the critical functions of safeguarding the health, safety and welfare of the residents by enforcing and implementing federal, state and local building laws that regulate the construction industry, particularly the Florida Building Code 2017, sixth edition. The division also enforces all codes promulgated by regulatory agencies such as the Hotel and Restaurant Commission, Miami-Dade County Department of Environmental Resource Management, Florida Department of Health and Professional Regulation and others. Additionally, the division ensures that all work performed is to the standards as set forth by the Florida Building Code and that all work is properly permitted. With respect to Code Compliance, the division is responsible for educating the public on the Village's code regulations and enforcing those regulations in the utmost professional manner. The overall goal of this division is to ensure the safety, health and welfare of each resident and neighborhood in a responsible and professionally sensitive manner.

Planning & Zoning works in conjunction with the Building & Permitting division to ensure a higher degree of customer service and enhance operations with respect to the permitting process. Planning and Zoning is responsible for providing technical and professional recommendations to ensure strict adherence to the Village's Comprehensive Plan, Land Development Code, and any other concurrency regulations. The goal of the Planning and Zoning Division is to ensure that the planning and zoning needs of residents are met in a timely and efficient manner through a cost-effective process. Additionally, the division implements and oversees economic development initiatives as the Village embarks on redeveloping its downtown area and attracting investment and new businesses to the area.

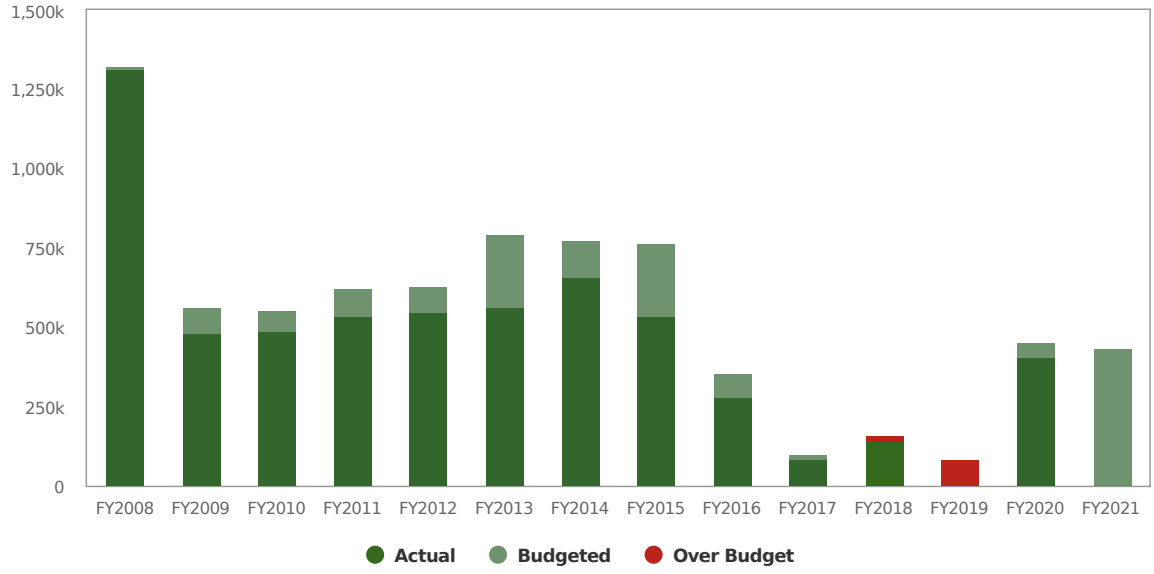
Planning and Zoning Division Budget

$435,761

-$19,978

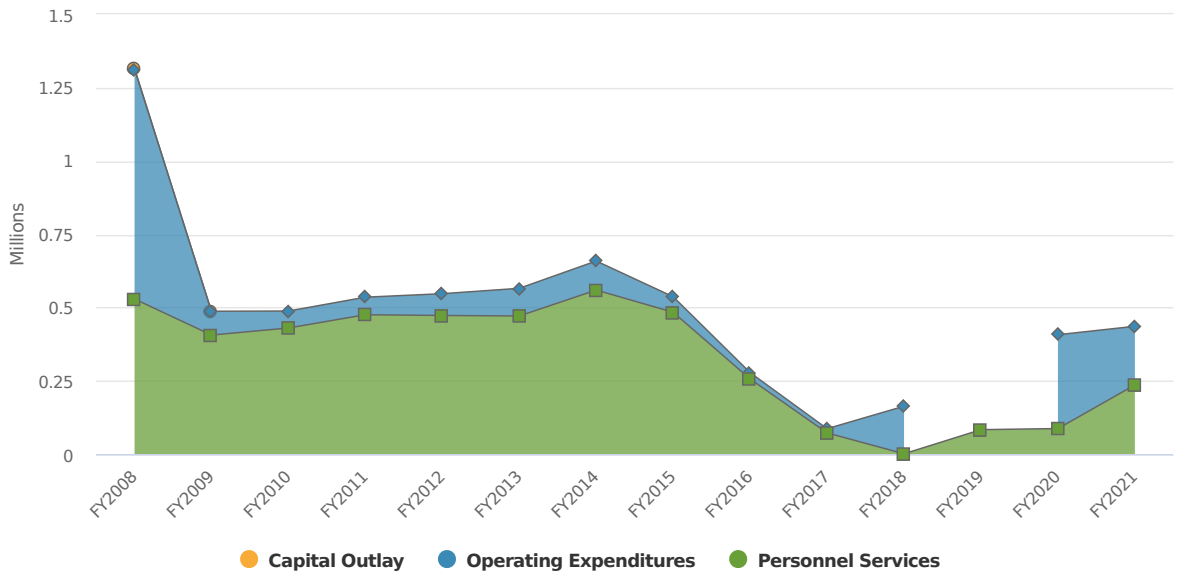
(-4.58% vs. prior year)

Planning and Zoning Division Proposed and Historical Budget vs. Actual



Planning and Zoning Division Budgeted Expenditures

Planning and Zoning Division Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Planning and Zoning						
Personnel Services						
SALARIES AND WAGES REGULAR	$64,165.50	$67,124.00	$66,363.00	$178,300.00	168.674%	Department moved from Building Permitting budget
OTHER WAGES	$34.00	$0.00		$0.00		
FICA TAXES	$4,619.50	$4,812.00	$5,077.00	$13,640.00	168.663%	
RETIREMENT CONTRIBUTION	$7,412.00	$7,755.00	$7,864.00	$21,396.00	172.075%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
HEALTH AND LIFE	$6,900.00	$7,188.00	$7,475.00	$22,425.00	200%	
Total Personnel Services:	**$83,131.00**	**$86,879.00**	**$86,779.00**	**$235,761.00**	**171.680%**	
Operating Expenditures						
LAND DEVELOPMENT CODE		$251,037.00		$0.00		
GENERAL SERVICES		$0.00	$300,000.00	$100,000.00	-66.667%	CRS consultant $50000, DUV $50000
TRAVEL AND PER DIEM		$0.00	$2,000.00	$0.00	-100%	Travel eliminated $5000
POSTAGE		$5,607.00	$3,000.00	$5,000.00	66.667%	Commented Mostly we mail code enforcement notices. Presently Eden shows charges of $9,734. Assumed this is for Planning / Zoning notice mailings and should be reallocated to Planning.
LEGAL ADVERTISING		$4,454.00	$2,500.00	$25,000.00	900%	
GENERAL OPERATING SUPPLIES		$3,540.00	$2,000.00	$2,000.00	0%	Commented Building code books & other manuals. Florida Building Code is in a renewal year.
PUBLICATIONS SUBSCRIPT MEMBRSHP		$0.00	$960.00	$1,000.00	4.167%	Commented Allowance for S. Fla Building Officials Association and Flood Plain Managers.
PROFESSIONAL DEVELOPMENT		$0.00	$2,500.00	$6,000.00	140%	Commented Anticipated Flood Plain Manager / CRS training & certifications for Building Inspectors & Reviewers.
GENERAL LEGAL		$35,084.00	$15,000.00	$15,000.00	0%	
ZONING APPLICATIONS		$0.00	$25,000.00	$35,000.00	40%	Commented Its my understanding that zoning is to be removed from the Building budget
ADMINISTRATIVE TEMP		$16,940.00	$12,000.00	$0.00	-100%	
OFFICE SUPPLIES-GENERAL		$3,496.00	$4,000.00	$11,000.00	175%	Commented Eden shows 19-20 budget of $10,000 to date (6 months) we've spent $5,319 projected to full year would be $11,000.
Total Operating Expenditures:		**$320,158.00**	**$368,960.00**	**$200,000.00**	**-45.794%**	
Total Planning and Zoning:	**$83,131.00**	**$407,037.00**	**$455,739.00**	**$435,761.00**	**-4.384%**	

Staffing Detail

VILLAGE POSITION DETAIL		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Community & Economic Dev		PT	FT	PT	FT	PT	FT	PT	FT
Planning & Zoning	Community & Econ. Dev. Dir.	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Planning & Zoning Director	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
	Planning & Zoning Administrator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Administrative Assistant	0.0	0.0	0.0	1.0	0.0	1.0	0.0	0.0
	Total Planning & Zoning Positions	**0.0**	**3.0**	**0.0**	**3.0**	**0.0**	**3.0**	**0.0**	**2.0**
Building & Permitting	Building Official	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Chief Building Inspector	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Office Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Coordinator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Inspector	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Officer	0.0	4.0	0.0	4.0	0.0	3.0	0.0	3.0
	Zoning Administrator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Permit Clerk	0.0	3.0	0.0	3.0	0.0	3.0	0.0	3.0
	Plans Processing Clerk	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Total Building & Permitting Positions	**0.0**	**13.0**	**0.0**	**13.0**	**0.0**	**13.0**	**0.0**	**13.0**
	Total Community & Economic Dev. Village Positions	**0.0**	**16.0**	**0.0**	**16.0**	**0.0**	**16.0**	**0.0**	**15.0**

CONTRACTUAL POSITION DETAIL		FY 17-18 Final		FY 18-19 Adopted		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Community & Economic Dev		PT	FT	PT	FT	PT	FT	PT	FT
Planning & Zoning	Village Planner	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
Building & Permitting	Building Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Mechanical Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Electrical Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Plumbing Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Plans Examiner	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Structural Plans Reviewer	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Total Community & Economic Dev. Contractual Positions	**6.0**	**7.0**	**6.0**	**0.0**	**6.0**	**0.0**	**6.0**	**1.0**

Goals & Objectives

PLANNING & ZONING DIVISION (A DIVISION OF THE COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT) GOALS & OBJECTIVES		Strategic Objective Status (check one)	
		Completed	In Progress
Strategic Objectives	· Economic Development update provided online and updated regularly	X	
	· Plans/construction updates provided online and updated regularly	X	
	· Listing active & closed Bus Tax Licenses online		X
	· Promote/ announce new businesses		X
	· Develop a business incentive program	X	
	· Provide GIS mapping and property zoning information online		X
	· Develop a business incentive plan		X
	· Review and eliminate operational inefficiencies		X
	· Establish a North Business District		TBD
	· Develop a business recruitment plan		X
	· Develop a strategy and options for the future development of the FPL site	X	
	· Develop a strategy and options for the future development of the Deering Estate site		TBD
	· Create an Airbnb policy	X	
	· Revise and update the signage ordinance		X
	· Incorporate AIPP standards and funding into downtown development		X
	· Track ALF locations- provide information to the Policing Unit regularly	X	
	· Develop a connectivity plan	X	
	· Create a "placemaking" plan		TBD
	· Develop standards to incorporate and protect green open areas throughout the Village		X
	· Create an incentive plan for LEED-certified buildings		X
	· Develop educational video series		TBD
	· Initiate citizens' academy program		TBD
	· Administer zoning regulations in accordance with the Land Development Code, large scale plan review.	X	
FY 19-20 Goals	· Economic Development update provided online and updated regularly	X	
	· Plans/construction updates provided online and updated regularly	X	
	· Listing active & closed Bus Tax Licenses online		X
	· Promote/ announce new businesses	X	
	· Develop a business incentive program		X
	· Provide GIS mapping and property zoning information online		X
	· Develop a business incentive plan		X
	· Establish a North Business District		TBD
	· Develop a business recruitment plan		TBD
	· Develop a strategy and options for the future development of the FPL site	X	
	· Develop a strategy and options for the future development of the Deering Estate site		TBD
	· Create an Airbnb policy	X	
	· Revise and update the signage ordinance		X
	· Incorporate AIPP standards and funding into downtown development		X
	· Track ALF locations- provide information to the Policing Unit regularly	X	
	· Develop a connectivity plan	X	
	· Create a "place-making" plan		TBD
	· Develop standards to incorporate and protect green open areas throughout the Village	X	
	· Create an incentive plan for LEED-certified buildings		X
	· Develop educational video series		TBD
	· Initiate citizens' academy program		TBD
	· Administer zoning regulations in accordance with the Land Development Code, large scale plan review.	X	
FY 20-21 Goals	· Improving Community Rating System		
	· Implementation of an AIPP Standard		
	· Create a "place-making" plan		
	· Develop educational video series		
	· Initiate citizens' academy program		
	· Develop a business incentive program with the Economic Task Force		
	· Provide GIS mapping and property zoning information online		
	· Revise and update the signage ordinance		
	· Develop a business recruitment plan with the Economic Task Force		

General Government Budget

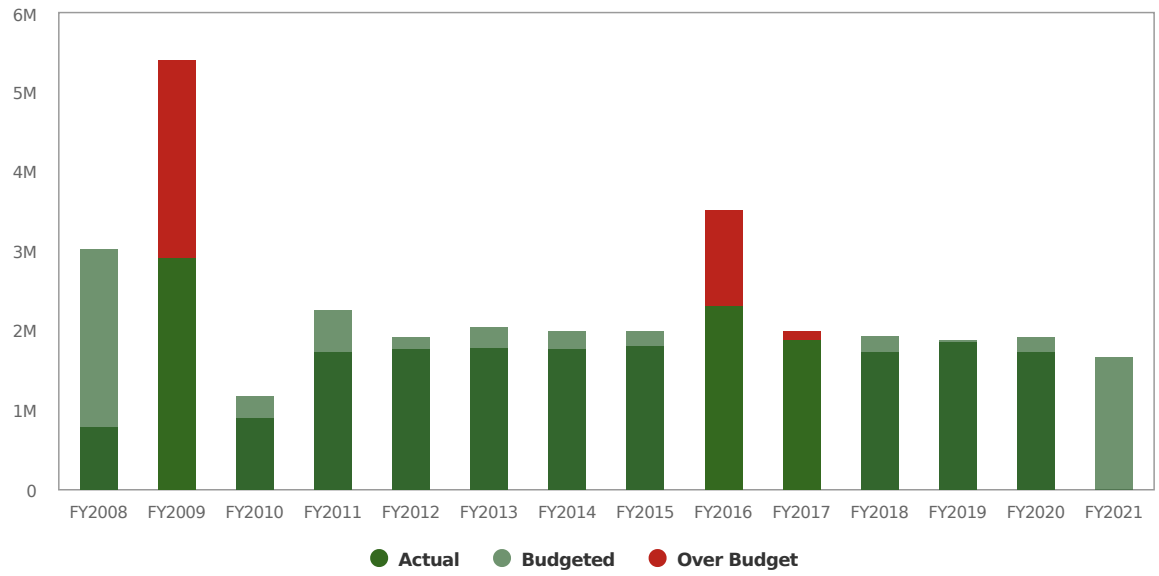
The General Government section of the budget provides an expenditure detail for a variety of items of a general nature. These are items that are not applicable to other specific sections or departments, but are rather applicable to general Village functions.

General Government Budget

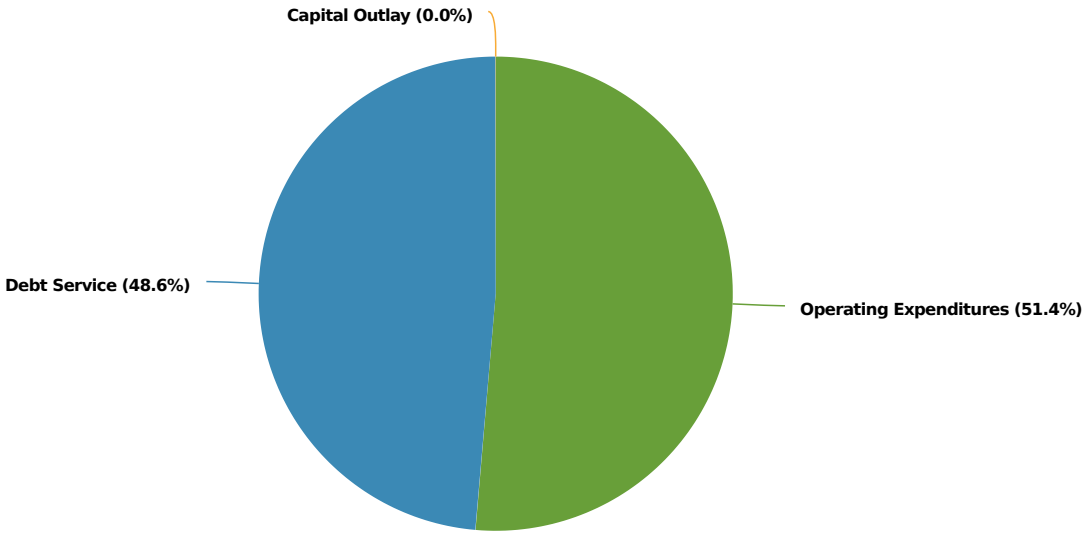
$1,678,955 **-$242,674**

(-14.45% vs. prior year)

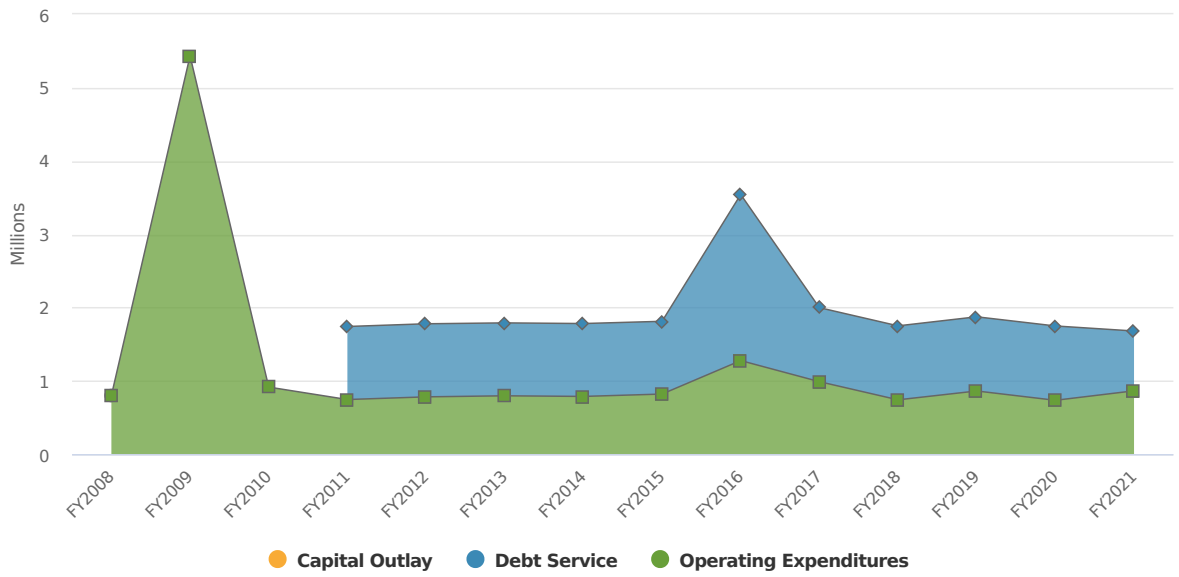
General Government Proposed and Historical Budget vs. Actual



General Government Budgeted Expenditures



General Government Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Shared General Government						
Operating Expenditures						
WORKERS' COMPENSATION	$26,162.92	$33,180.00	$33,180.00	$35,000.00	5.485%	
FLORIDA UNEMPLOYMENT COMPENSATION	-$394.40	$0.00	$1,000.00	$1,000.00	0%	
GENERAL SERVICES	$48,757.99	$48,292.00	$75,000.00	$50,000.00	-33.333%	PIO consultant $25000
IT CONSULTANT	$12,556.78	$11,661.00	$8,500.00	$15,000.00	76.471%	
WEB SERVICES	$15,342.06	$10,997.00	$39,000.00	$39,000.00	0%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
STATE LOBBYIST	$10,000.00	$0.00	$10,000.00	$0.00	-100%	State lobbyist eliminated $10000
ADMINISTRATIVE TEMP	$24,735.23	$1,427.00	$1,000.00	$0.00	-100%	
LEGISLATIVE TRAVEL	$21,662.83	$4,866.00	$12,000.00	$12,000.00	0%	
TELEPHONE SERVICE	$29,173.35	$37,796.00	$28,000.00	$30,000.00	7.143%	
INTERNET SERVICE	$13,462.79	$14,620.00	$18,000.00	$20,000.00	11.111%	
POSTAGE	$2,922.84	$1,971.00	$2,000.00	$2,000.00	0%	
DELIVERY	$1,174.04	$649.00	$1,000.00	$1,000.00	0%	
ELECTRIC	$32,671.12	$23,701.00	$32,000.00	$35,000.00	9.375%	
WATER	$10,371.71	$3,528.00	$4,500.00	$5,000.00	11.111%	
PHOTOCOPIER RENTAL	$20,643.77	$16,274.00	$20,000.00	$22,000.00	10%	
GENREAL LIABILITY	$60,327.00	$77,632.00	$80,000.00	$80,000.00	0%	
AUTOMOBILE	$2,091.00	$2,342.00	$2,500.00	$2,500.00	0%	
PROPERTY	$150,213.92	$166,235.00	$165,000.00	$185,000.00	12.121%	
PRINTING AND BINDING	$9,042.53	$10,797.00	$4,000.00	$5,000.00	25%	
VILLAGE PROMOTION	$44,735.43	$4,126.00	$5,000.00	$0.00	-100%	
FINANCIAL FEES/BANK CHARGES	$31,240.64	$23,818.00	$35,000.00	$30,000.00	-14.286%	
OFFICE SUPPLIES-GENERAL	$21,612.80	$13,933.00	$20,000.00	$20,000.00	0%	
GENERAL OPERATING SUPPLIES	$78,896.29	$49,061.00	$75,000.00	$75,000.00	0%	
FURNITURE AND EQUIPMENT	$20,589.67	$11,746.00	$20,000.00	$20,000.00	0%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$8,435.20	$4,498.00	$8,500.00	$8,000.00	-5.882%	
SOFTWARE LICENSING AND MAINTENANCE	$101,126.57	$106,173.00	$120,000.00	$130,000.00	8.333%	
CONTINGENCIES	$0.00	$12,270.00	$0.00	$0.00		
SPONSORSHIPS/DONATIONS	$11,300.37	$1,650.00	$5,000.00	$5,000.00	0%	
VILLAGE COMMITTEES	$200.20	$0.00		$0.00		
PROPERTY DAMAGE	$51,321.58	$0.00	$860.00	$0.00	-100%	
VECHICLE LEASE		$40,000.00	$81,000.00	$35,000.00	-56.790%	
Total Operating Expenditures:	**$860,376.23**	**$733,243.00**	**$907,040.00**	**$862,500.00**	**-4.910%**	
Debt Service						
FLC-LIBRARY BOND PRINCIPAL	$77,618.24	$77,508.00	$77,508.00	$77,394.00	-0.147%	
FLC-VILLAGE HALL BUILDOUT PRINCIPAL	$355,000.00	$370,000.00	$370,000.00	$250,000.00	-32.432%	Refinancing of bond reducing premium
QNIP PRINCIPAL	$9,163.47	$9,634.00	$9,634.00	$10,127.00	5.117%	
FLC-LIBRARY BOND INTEREST	$24,494.88	$22,664.00	$22,664.00	$20,836.00	-8.066%	
FLC-VILLAGE HALL BUILDOUT INTEREST	$543,687.78	$532,840.00	$532,840.00	$456,550.00	-14.318%	
QNIP INTEREST	$2,319.00	$1,943.00	$1,943.00	$1,548.00	-20.329%	
Total Debt Service:	**$1,012,283.37**	**$1,014,589.00**	**$1,014,589.00**	**$816,455.00**	**-19.528%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Shared General Government:	**$1,872,659.60**	**$1,747,832.00**	**$1,921,629.00**	**$1,678,955.00**	**-12.629%**	

Facility Maintenance Division

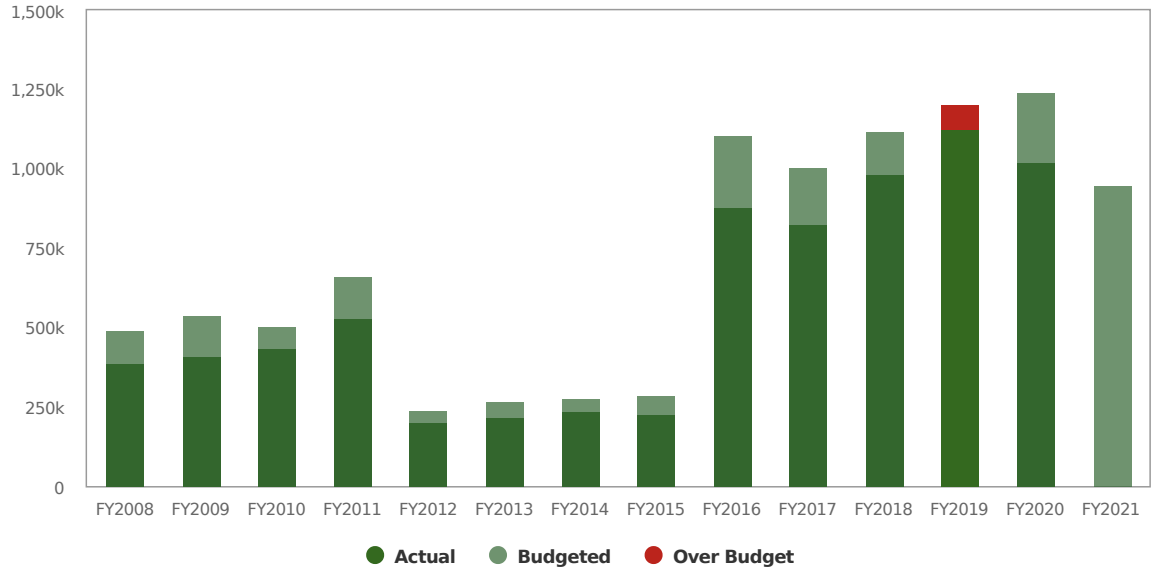
The Facilities Maintenance Division is responsible and accountable for the maintenance of all Village facilities, and Village Hall in particular, which is the first governmental Platinum LEED building in Florida. The Facilities staff members provide repairs, maintenance, renovations and construction services for all facilities on an as needed basis through a combination of contracted services. This year, the Division has been transferred from the Department of Public Services to the Department of Parks and Recreation. The Division employes a proactive approach to maintenance ensures that all parks municipal spaces have an effective and efficient environment to meet the needs of the Village.

Division of Facility Maintenance Budget

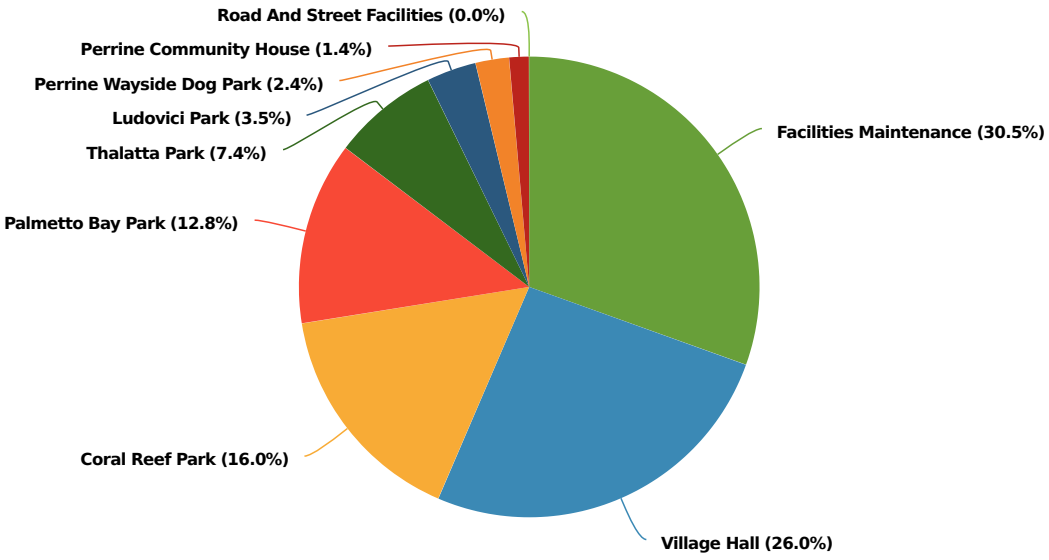
$953,023 **-$290,972**

(-30.53% vs. prior year)

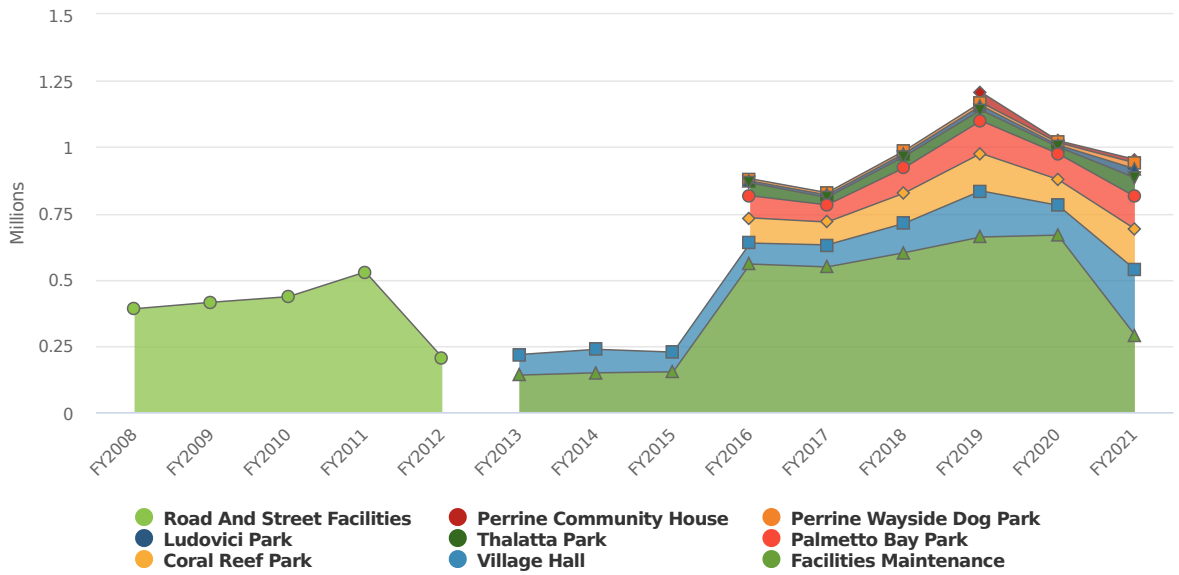
Facility Maintenance Division Proposed and Historical Budget vs. Actual



Facility Maintenance Division Budgeted Expenditures



Facility Maintenance Division Historical and Budgeted Expenditures Over Time



Name	FY2019 Budgeted	FY2020 Estimated Final	FY2020 Amended Budget	% Change	Notes
Facility Maintenance					
Perrine Community House					
Operating Expenditures					
JANITORIAL	$0.00	$2,057.00	$2,500.00	-10%	
LANDSCAPE MAINTENANCE	$0.00	$4,200.00	$5,000.00	0%	
FACILITIES MAINTENANCE - GENERAL	$20,000.00	$947.00	$5,000.00	0%	
WASTE HAULERS		$0.00	$500.00	0%	
FACILITIES MAINTENANCE - PEST CONTROL		$0.00	$500.00	0%	
Total Operating Expenditures:	**$20,000.00**	**$7,204.00**	**$13,500.00**	**-1.852%**	
Total Perrine Community House:	**$20,000.00**	**$7,204.00**	**$13,500.00**	**-1.852%**	

Name	FY2019 Budgeted	FY2020 Estimated Final	FY2020 Amended Budget	% Change	Notes
Coral Reef Park					
Operating Expenditures					
WASTE HAULERS	$22,000.00	$17,544.00	$24,000.00	-8.333%	
LANDSCAPE MAINTENANCE	$46,500.00	$36,421.00	$43,000.00	27.907%	
FACILITIES MAINTENANCE - GENERAL	$27,500.00	$35,570.00	$50,000.00	20%	Planned maintenance
FACILITIES MAINTENANCE - PEST CONTROL	$550.00	$600.00	$550.00	9.091%	
EQUIPMENT MAINTENANCE	$4,400.00	$7,480.00	$10,000.00	50%	
Total Operating Expenditures:	**$100,950.00**	**$97,615.00**	**$127,550.00**	**19.639%**	
Total Coral Reef Park:	**$100,950.00**	**$97,615.00**	**$127,550.00**	**19.639%**	
Palmetto Bay Park					
Operating Expenditures					
WASTE HAULERS	$22,000.00	$13,450.00	$21,000.00	4.762%	
LANDSCAPE MAINTENANCE	$24,000.00	$24,452.00	$24,500.00	2.041%	
FACILITIES MAINTENANCE - GENERAL	$38,500.00	$43,182.00	$49,000.00	22.449%	planned maintenance
FACILITIES MAINTENANCE - PEST CONTROL	$385.00	$432.00	$400.00	0%	
EQUIPMENT MAINTENANCE	$2,750.00	$15,990.00	$5,000.00	200%	
Total Operating Expenditures:	**$87,635.00**	**$97,506.00**	**$99,900.00**	**22.523%**	
Total Palmetto Bay Park:	**$87,635.00**	**$97,506.00**	**$99,900.00**	**22.523%**	
Perrine Wayside Dog Park					
Operating Expenditures					
WASTE HAULERS	$6,050.00	$5,690.00	$8,000.00	-6.25%	
LANDSCAPE MAINTENANCE	$4,400.00	$572.00	$3,000.00	133.333%	
FACILITIES MAINTENANCE - GENERAL	$2,200.00	$3,255.00	$5,000.00	60%	
Total Operating Expenditures:	**$12,650.00**	**$9,517.00**	**$16,000.00**	**40.625%**	
Total Perrine Wayside Dog Park:	**$12,650.00**	**$9,517.00**	**$16,000.00**	**40.625%**	
Thalatta Park					
Operating Expenditures					
WASTE HAULERS	$11,000.00	$7,973.00	$13,000.00	-7.692%	
LANDSCAPE MAINTENANCE	$6,300.00	$3,147.00	$12,000.00	0%	
FACILITIES MAINTENANCE - GENERAL	$11,000.00	$11,354.00	$15,000.00	166.667%	planned maintenance
FACILITIES MAINTENANCE - PEST CONTROL	$853.00	$456.00	$500.00	0%	
EQUIPMENT MAINTENANCE	$1,650.00	$2,322.00	$2,500.00	160%	
Total Operating Expenditures:	**$30,803.00**	**$25,252.00**	**$43,000.00**	**65.116%**	
Total Thalatta Park:	**$30,803.00**	**$25,252.00**	**$43,000.00**	**65.116%**	
Ludovici Park					
Operating Expenditures					

Name	FY2019 Budgeted	FY2020 Estimated Final	FY2020 Amended Budget	% Change	Notes
WASTE HAULERS	$220.00	$0.00			
LANDSCAPE MAINTENANCE	$3,300.00	$1,682.00	$3,000.00	0%	
FACILITIES MAINTENANCE - GENERAL	$8,800.00	$4,970.00	$13,000.00	130.769%	planned maintenance
FACILITIES MAINTENANCE - PEST CONTROL	$110.00	$120.00	$100.00	50%	
Total Operating Expenditures:	**$12,430.00**	**$6,772.00**	**$16,100.00**	**105.901%**	
Total Ludovici Park:	**$12,430.00**	**$6,772.00**	**$16,100.00**	**105.901%**	
Facilities Maintenance					
Personnel Services					
SALARIES AND WAGES REGULAR	$374,810.00	$410,555.00	$420,660.00	-54.140%	
PART TIME SALARIES AND WAGES	$81,928.00	$46,353.00	$67,167.00	-100%	
OTHER WAGES	$500.00	$5,994.00	$2,000.00	-100%	
REGULAR OVERTIME	$3,000.00	$1,115.00	$5,000.00	-100%	
FICA TAXES	$38,806.00	$34,495.00	$37,318.00	-60.453%	
RETIREMENT CONTRIBUTION	$53,535.00	$48,100.00	$50,500.00	-54.158%	
HEALTH AND LIFE	$140,790.00	$120,639.00	$134,550.00	-55.556%	
Total Personnel Services:	**$693,369.00**	**$667,251.00**	**$717,195.00**	**-59.478%**	
Total Facilities Maintenance:	**$693,369.00**	**$667,251.00**	**$717,195.00**	**-59.478%**	
Village Hall					
Operating Expenditures					
WASTE HAULERS	$4,400.00	$3,563.00	$6,000.00	16.667%	
ALARM MONITORING	$1,100.00	$2,027.00	$5,500.00	-45.455%	
TRAVEL AND PER DIEM	$2,750.00	$0.00	$750.00	-100%	Travel eliminated $800
LANDSCAPE MAINTENANCE	$44,000.00	$25,180.00	$32,500.00	53.846%	
FACILITIES MAINTENANCE - GENERAL	$42,316.00	$38,619.00	$60,000.00	33.333%	Planned maintenance
FACILITIES MAINTENANCE - REPAIRS	$37,000.00	$1,630.00	$15,000.00	66.667%	
FACILITIES MAINTENANCE - PEST CONTROL	$385.00	$510.00	$500.00	0%	
VEHICLE MAINTENANCE	$11,500.00	$2,257.00	$6,500.00	-46.154%	
EQUIPMENT MAINTENANCE	$550.00	$1,154.00	$5,000.00	90%	
OFFICE SUPPLIES-GENERAL	$275.00	$408.00	$500.00	100%	
GENERAL OPERATING SUPPLIES	$8,250.00	$2,343.00	$9,000.00	22.222%	
UNIFORMS AND BADGES	$1,100.00	$0.00	$1,000.00	0%	
VEHICLE OPERATION	$11,000.00	$5,993.00	$0.00		
FURNITURE AND EQUIPMENT		$0.00	$2,000.00	75%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$1,100.00	$0.00	$500.00	100%	
PROFESSIONAL DEVELOPMENT	$2,200.00	$0.00	$1,000.00	50%	
JANITORIAL	$0.00	$28,958.00	$45,000.00	-22.222%	
FLEET OPERATIONS		$0.00	$20,000.00	-25%	
Total Operating Expenditures:	**$167,926.00**	**$112,642.00**	**$210,750.00**	**17.438%**	
Total Village Hall:	**$167,926.00**	**$112,642.00**	**$210,750.00**	**17.438%**	
Total Facility Maintenance:	**$1,125,763.00**	**$1,023,759.00**	**$1,243,995.00**	**-23.390%**	

Staffing Detail

VILLAGE POSITION DETAIL		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Public Services		PT	FT	PT	FT	PT	FT	PT	FT
Public Works	Public Services Director	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Administrative Assistant	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0
	Office Manager	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Administrative Aide	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0
	Field Operations Supervisor	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Grounds Maintenance Worker	3.0	4.0	3.0	4.0	4.0	3.0	0.0	4.0
	Tree Maintenance Worker	0.0	0.0	0.0	1.0	0.0	1.0	0.0	1.0
	Bus Operator	0.0	1.0	0.0	3.0	0.0	2.0	0.0	2.0
	Transit Operations Specialist	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
	Total Public Works Positions	**3.0**	**9.0**	**3.0**	**11.0**	**4.0**	**10.0**	**0.0**	**10.0**
Facilities Maint.	Facilities Maint. Superintendent	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
	Facilities Maint. Worker I	0.0	2.0	0.0	2.0	1.0	2.0	0.0	1.0
	Facilities Maint. Worker II	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Maintenance & Repair Supervisor	0.0	1.0	0.0	0.0	0.0	1.0	0.0	1.0
	Maintenance & Repair Technician	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0
	Maintenance Technician	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Maintenance Worker	4.0	3.0	3.0	3.0	1.0	5.0	0.0	0.0
	Total Facilities Maint. Positions	**4.0**	**9.0**	**3.0**	**8.0**	**2.0**	**11.0**	**0.0**	**4.0**
	Total Public Services Positions	**7.0**	**18.0**	**6.0**	**19.0**	**6.0**	**21.0**	**0.0**	**14.0**

Goals & Objectives

FACILITIES MAINTENANCE DIVISION (A DIVISION OF THE PARKS & RECREATION DEPARTMENT) GOALS & OBJECTIVES		Strategic Objective Stat (check one) Completed	
Strategic Objectives	· Allow for submission of external work orders online		X
	· Update work order status regularly		X
	· Reports on mosquito abatement actions		X
	· Review and eliminate operational inefficiencies		X
	· Replace/ maintain all park entrance signs		X
	· Develop a maintenance plan for capital assets		X
	· Install entry monuments at key intersections		X
	· Install Village Hall main sign		X
	· Remove exotics on the vacant 10 acres at 168 St and 89 Ave		X
	· Develop a plan for the conversion to electric-powered or environmentally-friendly mowers		X
	· Develop and implement a public book exchange program	X	
FY 19-20 Goals	· Allow for submission of external work orders online	X	
	· Update work order status regularly	X	
	· Reports on mosquito abatement actions		X
	· Install entry monuments at key intersections		X
	· Install Village Hall main sign		X
	· Develop a plan for the conversion to electric-powered or environmentally-friendly mowers		X
	· Review/ update storm-water fees		X
	· Finish the Franjo Road transformation project		X
	· Develop a storm-water repair plan		X
	· Work with MDC to relocate the pump station in front of Village Hall		X
	· Develop a strategy to improve the appearance of county roads		X
	· Develop a strategy to reduce school-generated traffic		X
	· Complete "Park Drive" road		X
	· Implement traffic calming plan		X
	· Implement bicycle plan		X
	· Regularly maintain bicycle lane along Old Cutler Road		X
	· Pursue designation of pineland area at Coral Reef Park as a Natural Forest Community		X
	· Maintain standards that retain Tree City designation status		X
FY 20-21 Goals	· Upgrade & phased replacement of equipment at parks facilities (mowers, draggers, etc.)		
	· Painting at Village Hall		
	· Painting at Ludovici		
	· Install New Water Fountains at Palmetto Bay Park		
	· Fix roof for Terrace at Thalatta		
	· Continue working on last year's goals and strategic objectives		
	· Budget for Capital Improvement Projects for Facilities Budget (i.e. A/C System Replacement for Village Hall, Ligthing, etc.)		
	· Repair dome at Village Hall to prevent further water intrusion		

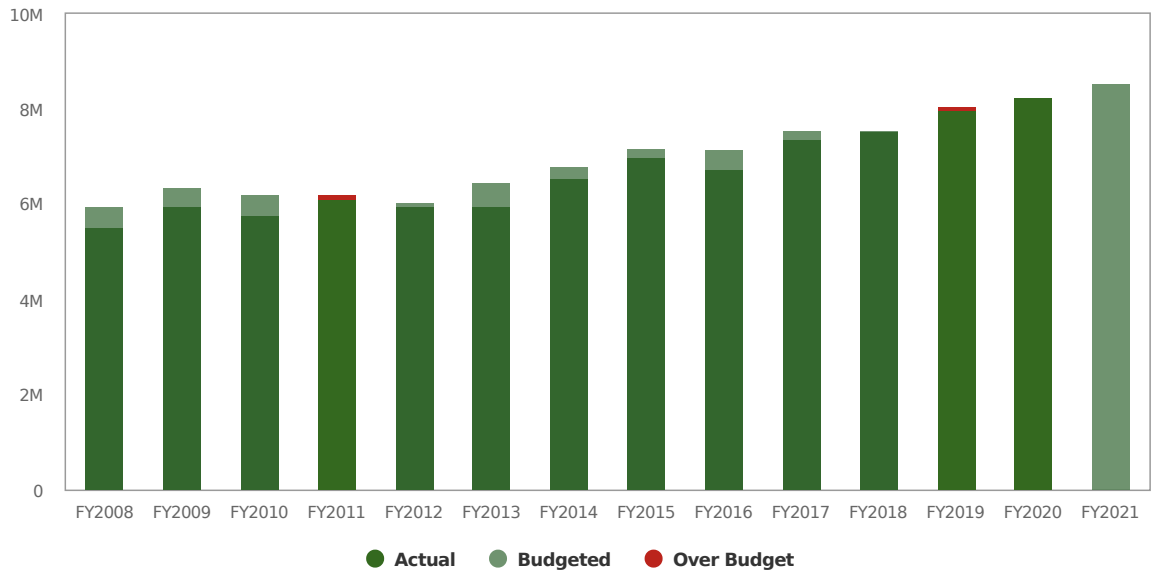
Palmetto Bay Policing Unit Budget

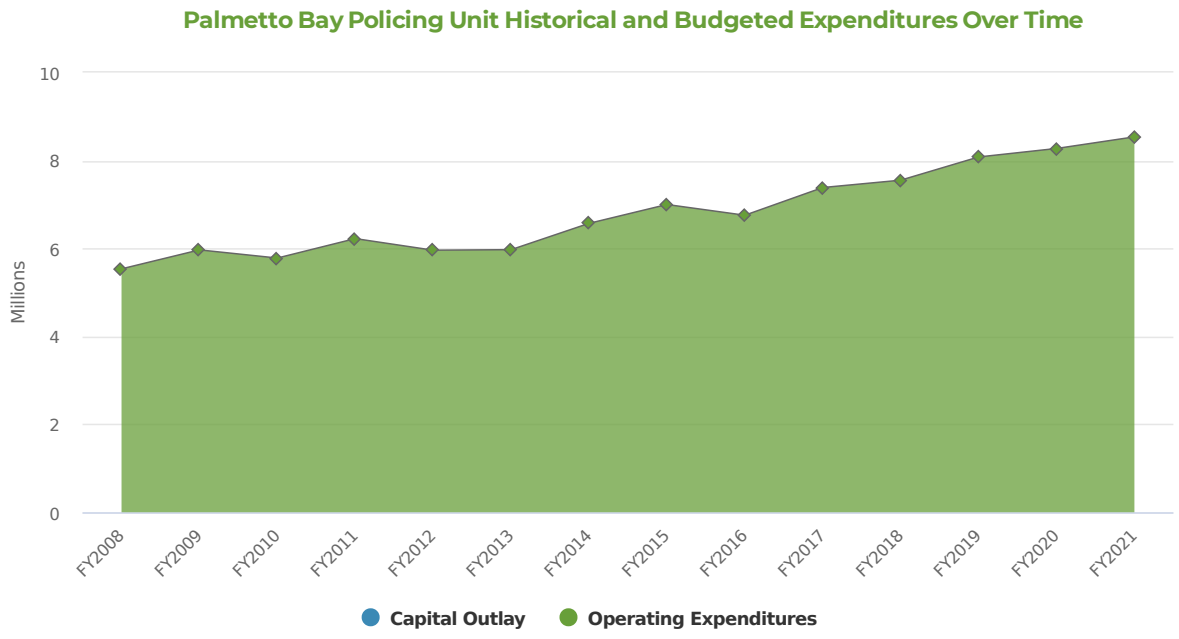
The Palmetto Bay Policing Unit was developed through an inter-local agreement between the Village of Palmetto Bay and Miami-Dade County. The Department officially began its operations with the Village on July 14, 2003. Charged with the primary responsibility to protect, the Department is fully committed to ensuring the safety and well-being of the Palmetto Bay community, emphasizing community-oriented policing and traffic safety. The Department is responsible for maintaining order and providing for the safe and expeditious flow of residents and visitors upholding the values of integrity, respect, service, and fairness. The daily operations and administration of the Department are overseen by the Village Police Major with the assistance of a Police Lieutenant.

Palmetto Bay Policing Unit Budget

$8,537,500 **$278,500**
(3.26% vs. prior year)

Palmetto Bay Policing Unit Proposed and Historical Budget vs. Actual





Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Police						
Operating Expenditures						
PATROL OFFICERS	$7,967,600.14	$8,162,695.00	$8,185,000.00	$8,410,000.00	2.749%	Budget from MD $8,560,000 1 Officer assigned to Code -$150000
SCHOOL CROSSING GUARDS	$80,334.34	$83,237.00	$45,000.00	$100,000.00	122.222%	
PHOTOCOPIER RENTAL	$2,510.96	$1,881.00	$3,200.00	$3,500.00	9.375%	
EQUIPMENT MAINTENANCE	$1,646.01	$1,083.00	$2,500.00	$2,500.00	0%	
PRINTING AND BINDING	$112.00	$32.00	$200.00	$500.00	150%	
OFFICER FRIENDLY	$3,341.22	$5,171.00	$5,000.00	$5,000.00	0%	
OFFICE SUPPLIES-GENERAL	$2,437.13	$6,059.00	$4,000.00	$4,000.00	0%	
GENERAL OPERATING SUPPLIES	$8,866.96	$9,764.00	$8,000.00	$5,000.00	-37.5%	
UNIFORMS AND BADGES	$0.00	$1,048.00	$1,000.00	$1,500.00	50%	
FURNITURE AND EQUIPMENT	$4,434.31	$0.00	$750.00	$750.00	0%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$275.00	$50.00	$750.00	$750.00	0%	
PROFESSIONAL DEVELOPMENT	$1,200.00	$530.00	$1,500.00	$2,000.00	33.333%	
CONTINGENCIES	$0.00	$0.00	$100.00	$0.00	-100%	
TRAVEL AND PER DIEM	$7,639.28	$2,001.00	$2,000.00	$2,000.00	0%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Operating Expenditures:	**$8,080,397.35**	**$8,273,551.00**	**$8,259,000.00**	**$8,537,500.00**	**3.372%**	
Total Police:	**$8,080,397.35**	**$8,273,551.00**	**$8,259,000.00**	**$8,537,500.00**	**3.372%**	

Police Budget Detail

The attached file shows the budget detail provided to the Village by the Miami-Dade County Police Department. This budget is the basis for the Policing Unit's budget.

Staffing Detail

CONTRACTUAL POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Final	
Police Services	PT	FT	PT	FT	PT	FT	PT	FT
Police Major	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Police Lieutenant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Police Sergeant	0.0	5.0	0.0	5.0	0.0	5.0	0.0	5.0
Police Officer	0.0	34.0	0.0	34.0	0.0	34.0	0.0	34.0
Secretary	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Police Record Specialist	0.0	2.0	0.0	2.0	0.0	2.0	0.0	2.0
Police Station Specialist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Total (Contractual) Positions	**0.0**	**45.0**	**0.0**	**45.0**	**0.0**	**45.0**	**0.0**	**45.0**

Goals & Objectives

POLICING UNIT GOALS & OBJECTIVES		Strategic Objective Status (check one)	
		Completed	In Progress
Strategic Objectives	• Report on monthly crime stats online	X	
	• Report on monthly automobile accident locations online	X	
	• Report on number of traffic tickets issued each month online	X	
	• Continue community outreach programs	X	
	• Develop crime prevention videos (in conjunction with communications)	X	
	• Commander's Corner (on PB Quarterly)	N/A	
	• Implement Major's Night-Out program (meetings with residents)	X	
	• Implement red light cameras citation system	N/A	
	• Implement Village-operated judicial review system	N/A	
	• Review and eliminate operational inefficiencies	X	
	• Assist code with abandoned properties	X	
	• Annually inspect all park facilities for safety	X	
	• Develop a bike safety program	X	
	• Implement a canal safety plan	X	
	• Start a crime prevention unit	N/A	
	• Install license plate readers in the Village and at entrance to park facilities	X	
	• Upper command staff to personally visit businesses on a quarterly basis	X	
	• Actively enforce traffic laws	X	
	• Identify and implement strategies to reduce paper consumption	X	
	• Initiate citizens' academy program	X	
FY 19-20 Goals	• Report monthly crime stats online	X	
	• Report on monthly automobile accident locations online	X	
	• Report on number of traffic tickets issued each month online	X	
	• Continue community outreach programs	X	
	• Develop crime prevention videos (in conjunction with communications)	X	
	• Implement Major's Night-Out program (meetings with residents)	X	
	• Assist code with abandoned properties	X	
	• Annually inspect all park facilities for safety	X	
	• Upper command staff to personally visit businesses on a quarterly basis	X	
	• Actively enforce traffic laws	X	
FY 20-21 Goals	• Report monthly crime stats online		
	• Report on monthly automobile accident locations online		
	• Report on number of traffic tickets issued each month online		
	• Continue community outreach programs		
	• Develop crime prevention videos (in conjunction with communications)		
	• Implement Major's Night-Out program (meetings with residents)		
	• Assist code with abandoned properties		
	• Annually inspect all park facilities for safety		
	• Upper command staff to personally visit businesses on a quarterly basis		
	• Actively enforce traffic laws		

Department of Parks And Recreation

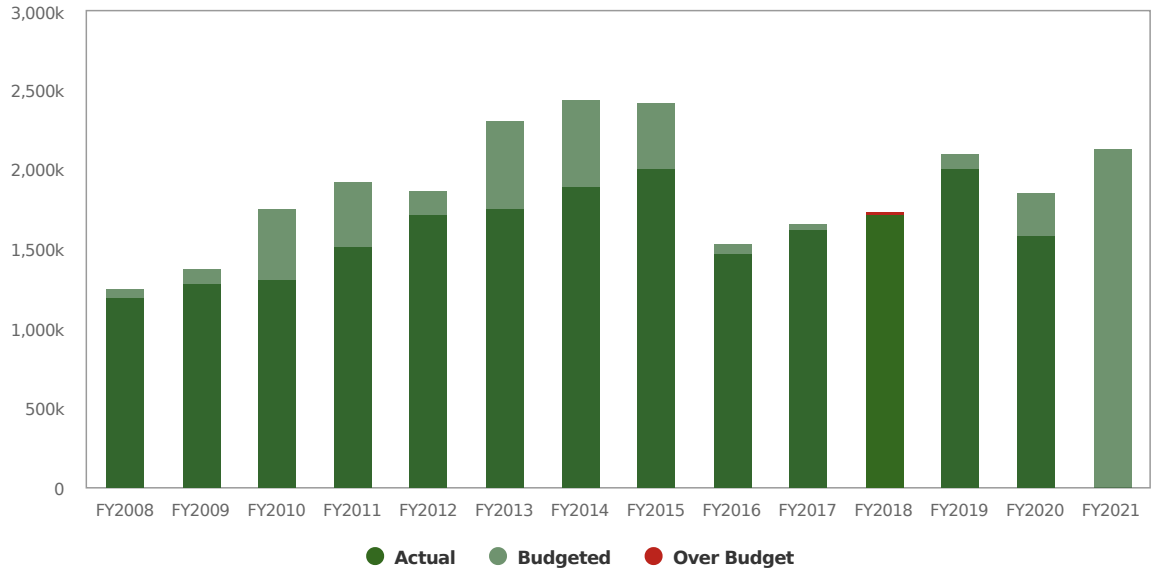
The Department of Parks and Recreation is responsible for the planning, organizing, supervising, directing and administering of all activities related to parks and recreation, special events and community outreach programs. To that extent, the Department administers all aspects of respective contracts including service providers and user agreements. Parks and Recreation is responsible for developing innovative partnerships for park programming activities by focusing on collaborations with community and civic groups as well as our local schools. The Department continuously explores and develops new techniques and approaches for enhancement of recreational activities that address community needs; increased efficiency and effectiveness of assigned park maintenance; as well as for appropriate park improvements and/or recommendations for additional amenities.

Department of Parks And Recreation Budget

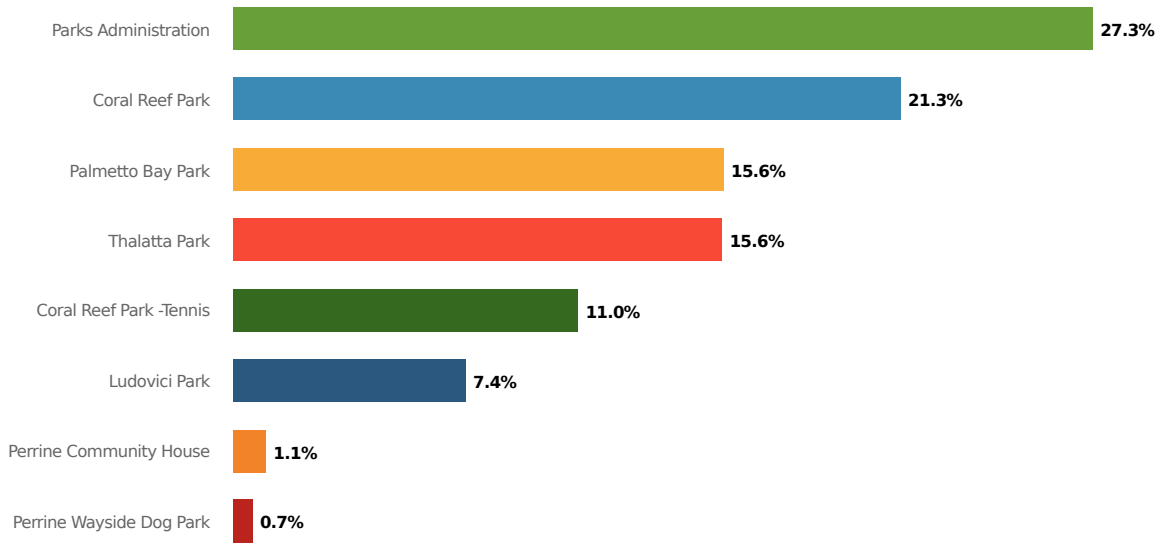
$2,137,287 **$274,726**

(12.85% vs. prior year)

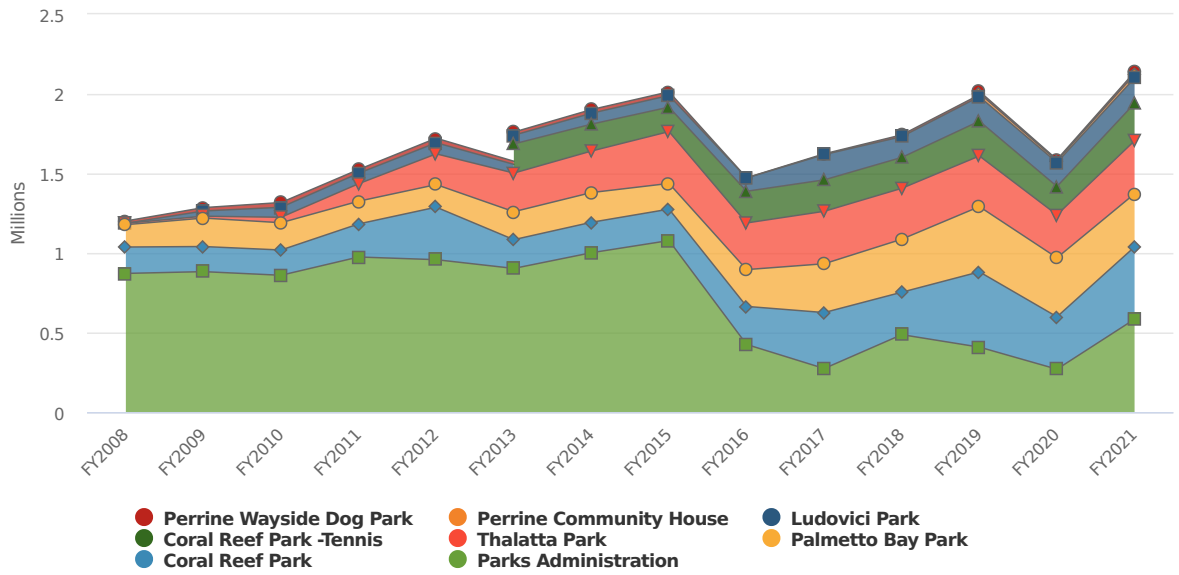
Department of Parks And Recreation Proposed and Historical Budget vs. Actual



Department of Parks And Recreation Budgeted Expenditures



Department of Parks And Recreation Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Parks And Recreation						
Parks Administration						
Personnel Services						
SALARIES AND WAGES REGULAR	$110,095.02	$120,674.00	$115,486.00	$394,775.00	241.838%	Eliminated Special events personnel Grounds maintenance personnel moved from Facilities
OTHER WAGES	$1,555.81	$1,938.00	$1,937.00	$1,000.00	-48.374%	
REGULAR OVERTIME	$1,372.16	$929.00	$1,000.00	$0.00	-100%	
FICA TAXES	$8,643.81	$9,400.00	$8,835.00	$30,199.00	241.811%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
RETIREMENT CONTRIBUTION	$12,820.12	$13,912.00	$13,858.00	$41,571.00	199.978%	
HEALTH AND LIFE	$26,029.90	$27,930.00	$26,910.00	$95,680.00	255.556%	
Total Personnel Services:	**$160,516.82**	**$174,783.00**	**$168,026.00**	**$563,225.00**	**235.201%**	
Operating Expenditures						
GENERAL SERVICES	$2,115.00	$0.00	$500.00	$0.00	-100%	To procure a firm to complete the Parks Master Plan $100000
ADMINISTRATIVE TEMP	$0.00	$0.00	$1,500.00	$0.00	-100%	
TRAVEL AND PER DIEM	$76.98	$0.00	$1,000.00	$0.00	-100%	Travel eliminated $1000
PRINTING AND BINDING	$20,934.04	$2,620.00	$18,500.00	$15,000.00	-100%	Commented Proposing to complete design with in-house staff and mailing as an insert in the Florida Villager for a cost savings
SPECIAL EVENTS	$203,130.27	$88,750.00	$90,000.00	$0.00	-83.333%	Special events reduced
GENERAL OPERATING SUPPLIES		$494.00	$2,500.00	$1,000.00	-60%	
UNIFORMS AND BADGES	$6,987.23	$960.00	$4,000.00	$3,000.00	-25%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$1,594.40	$1,620.00	$1,000.00	$500.00	-50%	
PROFESSIONAL DEVELOPMENT	$308.00	$0.00	$1,000.00	$1,000.00	0%	
SECURITY SERVICES	$10,076.60	$0.00		$0.00		
FURNITURE AND EQUIPMENT	$2,290.95	$0.00		$0.00		
Total Operating Expenditures:	**$247,513.47**	**$94,444.00**	**$120,000.00**	**$20,500.00**	**-82.917%**	
Total Parks Administration:	**$408,030.29**	**$269,227.00**	**$288,026.00**	**$583,725.00**	**102.664%**	
Perrine Community House						
Operating Expenditures						
ALARM MONITORING	$971.11	$1,824.00	$750.00	$750.00	0%	
TELEPHONE SERVICE	$0.00	$0.00		$1,000.00		
ELECTRIC	$1,955.66	$1,593.00	$3,025.00	$3,250.00	7.438%	
WATER	$330.82	$358.00	$1,400.00	$1,500.00	7.143%	
RENTAL MUNICIPAL FACILITIES	$5,312.16	$5,150.00	$6,100.00	$6,317.00	3.557%	
SECURITY SERVICES	$1,054.50	$1,255.00	$1,300.00	$0.00	-100%	Security eliminated $5000
INTERNET SERVICE	$1,243.16	$0.00		$0.00		
COMMUNITY EDUCATIONAL CLASSES/LECTURES	$1,951.24	$228.00	$0.00	$7,000.00		

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
GENERAL OPERATING SUPPLIES	$3,834.20	$1,039.00	$4,000.00	$3,500.00	-12.5%	
FURNITURE AND EQUIPMENT	$5,077.46	$0.00	$500.00	$0.00	-100%	
Total Operating Expenditures:	**$21,730.31**	**$11,447.00**	**$17,075.00**	**$23,317.00**	**36.556%**	
Total Perrine Community House:	**$21,730.31**	**$11,447.00**	**$17,075.00**	**$23,317.00**	**36.556%**	
Coral Reef Park						
Personnel Services						
SALARIES AND WAGES REGULAR	$95,494.74	$112,612.00	$96,536.00	$74,595.00	-22.728%	
PART TIME SALARIES AND WAGES	$87,706.91	$90,342.00	$140,549.00	$136,835.00	-2.642%	
OTHER WAGES	$2,335.07	$3,024.00	$3,024.00	$0.00	-100%	
REGULAR OVERTIME	$679.16	$845.00	$1,000.00	$0.00	-100%	
FICA TAXES	$19,574.74	$15,549.00	$19,936.00	$21,682.00	8.758%	
RETIREMENT CONTRIBUTION	$11,090.12	$11,527.00	$11,584.00	$8,951.00	-22.730%	
HEALTH AND LIFE	$22,356.40	$16,453.00	$15,180.00	$17,192.00	13.254%	
TEMPORARY SALARIES AND WAGES	$70,493.25	$0.00	$0.00	$72,000.00		Summer Camp Temporary Salaries for FY 20'-21' proposed at $70,738.97
Total Personnel Services:	**$309,730.39**	**$250,352.00**	**$287,809.00**	**$331,255.00**	**15.095%**	
Operating Expenditures						
ALARM MONITORING	$2,817.88	$2,574.00	$2,000.00	$2,000.00	0%	
TELEPHONE SERVICE	$3,887.53	$2,518.00	$4,750.00	$2,200.00	-53.684%	Change of Phone Service Provider for cost savings.
ELECTRIC	$20,637.35	$14,436.00	$20,000.00	$20,000.00	0%	
WATER	$3,071.09	$2,999.00	$3,500.00	$3,500.00	0%	
LANDSCAPE MAINTENANCE	$2,764.00			$0.00		
GENERAL OPERATING SUPPLIES	$35,622.20	$22,951.00	$28,000.00	$28,000.00	0%	
FURNITURE AND EQUIPMENT	$6,523.70	$0.00	$5,000.00	$5,000.00	0%	
SUMMER CAMP SUPPLIES	$40,890.52	$0.00	$0.00	$35,000.00		
EVENT RENTAL/SUPPLIES	$30,977.70	$14,561.00	$27,365.00	$27,365.00	0%	This line items covers the rental of 2 storage containers, the rent for the use of St Richards for Baptist exercise classes and the rental of the temporarily office trailer at Coral Reef Park. Proposing to purchase the storage containers for FY- 20'-21" for possible cost savings.
SECURITY SERVICES	$16,306.50	$19,038.00	$20,000.00	$0.00	-100%	Security eliminated $90000

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Operating Expenditures:	**$163,498.47**	**$79,077.00**	**$110,615.00**	**$123,065.00**	**11.255%**	
Total Coral Reef Park:	**$473,228.86**	**$329,429.00**	**$398,424.00**	**$454,320.00**	**14.029%**	
Palmetto Bay Park						
Personnel Services						
SALARIES AND WAGES REGULAR	$123,620.97	$136,189.00	$86,182.00	$62,987.00	-26.914%	
PART TIME SALARIES AND WAGES	$140,247.63	$97,117.00	$151,072.00	$149,520.00	-1.027%	
OTHER WAGES	$800.13	$884.00	$1,000.00	$0.00	-100%	
REGULAR OVERTIME	$1,505.26	$772.00	$1,000.00	$0.00	-100%	
FICA TAXES	$20,406.24	$17,952.00	$18,150.00	$16,256.00	-10.435%	
RETIREMENT CONTRIBUTION	$14,481.38	$14,897.00	$10,341.00	$7,558.00	-26.912%	
HEALTH AND LIFE	$15,987.50	$15,665.00	$14,750.00	$17,192.00	16.556%	
Total Personnel Services:	**$317,049.11**	**$283,476.00**	**$282,495.00**	**$253,513.00**	**-10.259%**	
Operating Expenditures						
ALARM MONITORING	$1,969.44	$2,137.00	$2,100.00	$2,200.00	4.762%	
TELEPHONE SERVICE	$3,329.00	$2,161.00	$2,000.00	$1,500.00	-25%	Changing phone service provider for cost savings.
ELECTRIC	$31,263.71	$20,203.00	$31,000.00	$30,000.00	-3.226%	
WATER	$2,678.52	$2,003.00	$3,000.00	$3,000.00	0%	
EQUIPMENT MAINTENANCE	$255.00			$0.00		
GENERAL OPERATING SUPPLIES	$28,863.61	$25,380.00	$20,000.00	$20,000.00	0%	
FURNITURE AND EQUIPMENT	$11,880.59	$0.00	$500.00	$500.00	0%	"Commented Need to purchase a new blower, existing blower is too old and cant be repaired. ($450) Need to replace the water fountain by basketball courts, existing is rusted and can't be repaired. ($2,000)"
CONCESSION SUPPLIES	$0.00	$0.00	$1,000.00	$0.00	-100%	
TOURNAMENT/LEAGUE EXPENDITURES	$491.87	$17,921.00	$25,000.00	$22,000.00	-12%	I need to change total to include the High School Fall League please. New request total should be $22,200, revenues will off set the cost to run these leagues.
SECURITY SERVICES	$11,523.75	$15,263.00	$16,000.00	$0.00	-100%	Security eliminated $30750
INTERNET SERVICE	$757.33	$2,466.00	$2,000.00	$1,500.00	-25%	
Total Operating Expenditures:	**$93,012.82**	**$87,534.00**	**$102,600.00**	**$80,700.00**	**-21.345%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Palmetto Bay Park:	**$410,061.93**	**$371,010.00**	**$385,095.00**	**$334,213.00**	**-13.213%**	
Perrine Wayside Dog Park						
Operating Expenditures						
INTERNET SERVICE	$1,526.80	$1,546.00	$1,650.00	$1,650.00	0%	
ELECTRIC	$3,261.49	$3,010.00	$3,000.00	$3,000.00	0%	
WATER	$99.46	$248.00	$500.00	$500.00	0%	
GENERAL OPERATING SUPPLIES	$7,430.10	$2,398.00	$7,500.00	$4,500.00	-40%	
FURNITURE AND EQUIPMENT	$0.00	$0.00		$5,000.00		Commented Need to replace existing water/drinking fountain, existing too old and rusted; can't be repaired. In addition need to add a new water/drinking fountain inside the small dog area, this are currently does not have a drinking fountain. ($5,000)
Total Operating Expenditures:	**$12,317.85**	**$7,202.00**	**$12,650.00**	**$14,650.00**	**15.810%**	
Total Perrine Wayside Dog Park:	**$12,317.85**	**$7,202.00**	**$12,650.00**	**$14,650.00**	**15.810%**	
Thalatta Park						
Personnel Services						
SALARIES AND WAGES REGULAR	$95,426.89	$104,962.00	$125,768.00	$111,374.00	-11.445%	
PART TIME SALARIES AND WAGES	$41,989.49	$31,743.00	$48,964.00	$47,628.00	-2.729%	
OTHER WAGES	$2,223.83	$2,003.00	$2,003.00	$0.00	-100%	
REGULAR OVERTIME	$1,040.62	$1,949.00	$1,532.00	$0.00	-100%	
FICA TAXES	$10,716.75	$10,640.00	$13,367.00	$12,163.00	-9.007%	
RETIREMENT CONTRIBUTION	$11,206.82	$12,040.00	$15,092.00	$13,364.00	-11.450%	
HEALTH AND LIFE	$24,359.78	$24,874.00	$38,869.00	$24,667.00	-36.538%	
Total Personnel Services:	**$186,964.18**	**$188,211.00**	**$245,595.00**	**$209,196.00**	**-14.821%**	
Operating Expenditures						
VALET SERVICES	$28,245.82	$19,965.00	$20,000.00	$35,000.00	75%	
SECURITY SERVICES	$17,686.00	$12,485.00	$11,000.00	$22,000.00	100%	
WASTE HAULERS	$743.51	$0.00		$0.00		
ALARM MONITORING	$1,238.94	$1,457.00	$2,200.00	$2,200.00	0%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
TELEPHONE SERVICE	$3,220.15	$2,667.00	$6,000.00	$2,000.00	-66.667%	Commented Switch service provider form AT&T to IPFone for cost savings.
INTERNET SERVICE	$3,389.74	$4,212.00	$5,250.00	$3,500.00	-33.333%	
ELECTRIC	$11,532.33	$8,862.00	$11,000.00	$11,000.00	0%	
WATER	$974.05	$857.00	$1,200.00	$1,200.00	0%	
EVENT RENTAL/SUPPLIES	$4,400.00	$1,620.00		$0.00		
VILLAGE PROMOTION	$6,777.97	$836.00	$200.00	$1,000.00	400%	
COMMUNITY EDUCATIONAL CLASSES/LECTURES	$4,919.97	$1,580.00	$4,000.00	$7,000.00	75%	
GENERAL OPERATING SUPPLIES	$14,599.04	$10,146.00	$16,000.00	$10,000.00	-37.5%	
FURNITURE AND EQUIPMENT	$14,064.27	$0.00	$4,000.00	$1,500.00	-62.5%	Commented Replacement of deteriorated furniture and decorations inside main house and carriage house. (Purchased in 2009)
EVENT EQUIPMENT/SUPPLY RENTAL	$360.00	$0.00	$3,500.00	$3,500.00	0%	
EVENT PARKING RENTAL	$19,280.00	$17,100.00	$24,000.00	$24,000.00	0%	
Total Operating Expenditures:	**$131,431.79**	**$81,787.00**	**$108,350.00**	**$123,900.00**	**14.352%**	
Total Thalatta Park:	**$318,395.97**	**$269,998.00**	**$353,945.00**	**$333,096.00**	**-5.890%**	
Ludovici Park						
Personnel Services						
SALARIES AND WAGES REGULAR	$57,634.42	$62,990.00	$59,345.00	$71,241.00	20.045%	
PART TIME SALARIES AND WAGES	$34,354.94	$25,972.00	$30,603.00	$30,779.00	0.575%	
OTHER WAGES	$1,274.70	$1,257.00	$1,257.00	$0.00	-100%	
REGULAR OVERTIME	$952.72	$1,627.00	$1,275.00	$0.00	-100%	
FICA TAXES	$7,190.08	$6,953.00	$6,881.00	$7,804.00	13.414%	
RETIREMENT CONTRIBUTION	$6,742.04	$7,120.00	$7,121.00	$8,549.00	20.053%	
HEALTH AND LIFE	$12,460.14	$13,211.00	$16,445.00	$9,717.00	-40.912%	
Total Personnel Services:	**$120,609.04**	**$119,130.00**	**$122,927.00**	**$128,090.00**	**4.200%**	
Operating Expenditures						
ALARM MONITORING	$1,499.56	$1,552.00	$1,800.00	$1,800.00	0%	
TELEPHONE SERVICE	$1,929.33	$2,518.00	$1,800.00	$1,500.00	-16.667%	
INTERNET SERVICE	$1,918.94	$2,038.00	$2,000.00	$2,000.00	0%	
ELECTRIC	$20,876.47	$14,391.00	$18,000.00	$16,000.00	-11.111%	
WATER	$5,435.42	$10,778.00	$4,000.00	$4,000.00	0%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
GENERAL OPERATING SUPPLIES	$1,180.46	$84.00	$1,300.00	$1,000.00	-23.077%	
FURNITURE AND EQUIPMENT	$0.00	$0.00	$500.00	$4,500.00	800%	Commented Replace EAFCR Tables.
Total Operating Expenditures:	**$32,840.18**	**$31,361.00**	**$29,400.00**	**$30,800.00**	**4.762%**	
Total Ludovici Park:	**$153,449.22**	**$150,491.00**	**$152,327.00**	**$158,890.00**	**4.308%**	
Coral Reef Park - Tennis						
Personnel Services						
SALARIES AND WAGES REGULAR	$1,284.24	$4,805.00	$10.00	$0.00	-100%	
PART TIME SALARIES AND WAGES	$59,232.90	$47,855.00	$58,409.00	$54,317.00	-7.006%	
TEMPORARY SALARIES AND WAGES	$4,951.00	$30,500.00	$30,500.00	$27,500.00	-9.836%	
REGULAR OVERTIME	$476.56	$480.00	$0.00	$0.00		
FICA TAXES	$5,044.85	$4,344.00	$4,100.00	$6,259.00	52.659%	
Total Personnel Services:	**$70,989.55**	**$87,984.00**	**$93,019.00**	**$88,076.00**	**-5.314%**	
Operating Expenditures						
COACHES-TENNIS	$110,933.27	$74,151.00	$120,000.00	$120,000.00	0%	
INTERNET SERVICE	$3,521.23	$3,491.00	$3,000.00	$3,000.00	0%	
ELECTRIC	$10,698.94	$8,587.00	$10,000.00	$10,000.00	0%	
GENERAL OPERATING SUPPLIES	$785.29	$235.00	$1,000.00	$1,000.00	0%	
TENNIS SUMMER CAMP SUPPLIES	$362.52	$0.00	$1,500.00	$500.00	-66.667%	
COACHES-AFTER SCHOOL	$2,910.00	$2,520.00	$6,500.00	$7,500.00	15.385%	
COACHES-TENNIS CAMP	$18,840.00	$1,380.00	$20,000.00	$5,000.00	-75%	
Total Operating Expenditures:	**$148,051.25**	**$90,364.00**	**$162,000.00**	**$147,000.00**	**-9.259%**	
Total Coral Reef Park - Tennis:	**$219,040.80**	**$178,348.00**	**$255,019.00**	**$235,076.00**	**-7.820%**	
Total Parks And Recreation:	**$2,016,255.23**	**$1,587,152.00**	**$1,862,561.00**	**$2,137,287.00**	**14.750%**	

Staffing Detail

VILLAGE POSITION DETAIL	FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Parks & Recreation	PT	FT	PT	FT	PT	FT	PT	FT
Parks and Recreation Director	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Administrative Assistant	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Parks and Recreation Manager	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
Parks & Recreation Supervisor	0.0	3.0	0.0	3.0	0.0	3.0	0.0	2.0
Special Events Supervisor	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
Special Events & Programs Coord.	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Park Reservations Specialist	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
Recreation Attendant	3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0
Facilities Maint. Superintendent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
Maintenance Worker	0.0	0.0	0.0	0.0	0.0	0.0	2.0	4.0
Park Service Aide	20.0	0.0	21.0	0.0	20.0	0.0	20.0	0.0
Total Positions	**23.0**	**8.0**	**24.0**	**8.0**	**23.0**	**8.0**	**25.0**	**11.0**

Goals & Objectives

Please select the link below to download the goals and objectives for the Department of Parks & Recreation

Department of Public Services

The Public Services Department oversees the operations and functions of the Public Works Division, which is responsible for managing the right-of-way and street maintenance program, transit operations and storm-water management. The division provides construction support, management and maintenance of the Village's infrastructure, including streets, trees, sidewalks and storm drains; vehicles and equipment; street name signs and traffic-calming. Additionally, the Department oversees street beautification projects, graffiti abatement, storm-water activities, facility maintenance, and provides public transportation services. The division functions under the management and leadership of the Public Services Director.

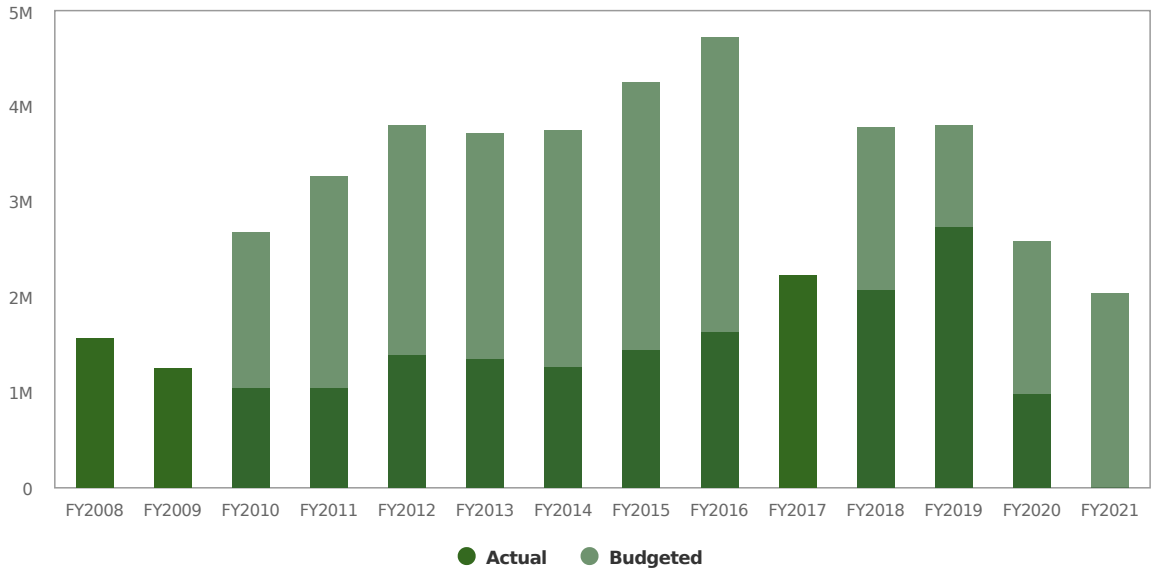
The Public Services Department manages the Public Works – Transportation Fund, the Storm-water Utility Fund and the Transit Fund.

Department of Public Services Budget

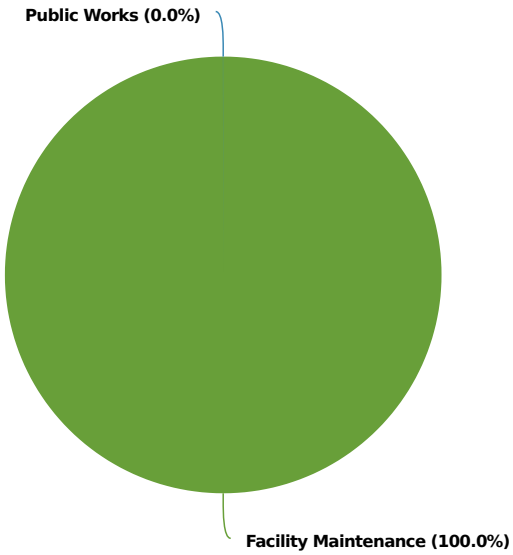
$2,053,569 **-$556,733**

(-27.11% vs. prior year)

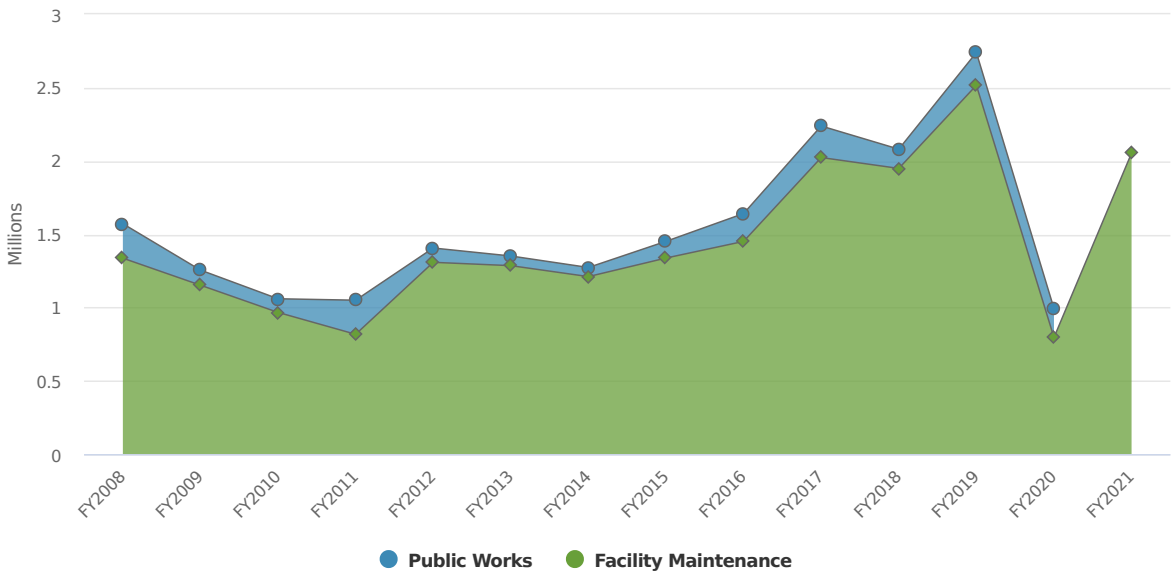
Department of Public Services Proposed and Historical Budget vs. Actual



Department of Public Services Budgeted Expenditures



Department of Public Services Historical and Budgeted Expenditures Over Time



IMPORTANT: The CITT Transit component of the budget is included as an individual budget in the "Departments" tab and it is entitled "Special Revenue Fund-CITT Transit Budget". Therefore, the line items shown below for CITT Transit show zeros.

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Public Services						
Facility Maintenance						
Road And Street Facilities						
Public Works						
Personnel Services						
SALARIES AND WAGES REGULAR	$257,648.17	$192,883.90	$300,492.00	$310,032.00	3.175%	
OTHER WAGES	$16.00	$2,985.45		$0.00		

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
REGULAR OVERTIME	$524.55	$62.54		$4,000.00		
FICA TAXES	$19,139.14	$14,468.78	$22,988.00	$23,717.00	3.171%	
RETIREMENT CONTRIBUTION	$30,011.52	$22,657.90	$36,060.00	$37,204.00	3.172%	
HEALTH AND LIFE	$39,412.78	$25,186.74	$67,275.00	$67,275.00	0%	
Total Personnel Services:	**$346,752.16**	**$258,245.31**	**$426,815.00**	**$442,228.00**	**3.611%**	
Operating Expenditures						
WORKERS' COMPENSATION	$14,209.48	$13,515.45	$15,000.00	$20,000.00	33.333%	
GENERAL SERVICES	$21,785.25	$6,185.00	$70,000.00	$0.00	-100%	
ADMINISTRATIVE TEMP	$68,560.23			$0.00		
WASTE HAULERS	$9,037.95	$7,459.92	$10,000.00	$12,000.00	20%	
ALARM MONITORING	$430.04	$620.13	$1,200.00	$1,200.00	0%	
TRAVEL AND PER DIEM	$16.00	$0.00	$1,500.00	$0.00	-100%	
TELEPHONE SERVICE	$5,518.59	$3,560.93	$6,000.00	$3,000.00	-50%	
INTERNET SERVICE	$2,605.27	$1,256.96	$3,000.00	$2,100.00	-30%	
POSTAGE	$18.28	$9.14	$150.00	$100.00	-33.333%	
ELECTRIC	$2,203.40	$3,120.61	$2,250.00	$7,200.00	220%	
WATER	$731.16	$619.33	$5,000.00	$1,000.00	-80%	
PHOTOCOPY MACHINE	$1,186.54	$1,099.89	$2,000.00	$3,000.00	50%	
GENREAL LIABILITY	$8,361.44	$11,045.61	$20,000.00	$25,000.00	25%	
AUTOMOBILE	$5,278.00	$5,499.00		$5,000.00		
PROPERTY	$4,645.00	$2,796.00		$5,000.00		
LANDSCAPE MAINTENANCE	$6,486.99	$37,749.50	$36,000.00	$12,000.00	-66.667%	
FACILITIES MAINTENANCE - GENERAL	$2,459.22	$558.44	$2,500.00	$3,000.00	20%	
FACILITIES MAINTENANCE - PEST CONTROL	$288.00	$192.00	$500.00	$500.00	0%	
VEHICLE MAINTENANCE	$15,781.94	$12,324.78	$7,500.00	$10,000.00	33.333%	
EQUIPMENT MAINTENANCE	$9,484.32	$3,908.71	$7,500.00	$15,000.00	100%	
OFFICE SUPPLIES-GENERAL	$1,027.40	$498.32	$2,000.00	$2,000.00	0%	
GENERAL OPERATING SUPPLIES	$26,457.61	$7,881.46	$25,000.00	$20,000.00	-20%	
UNIFORMS AND BADGES	$2,933.23	$89.99	$1,000.00	$1,500.00	50%	
VEHICLE OPERATION	$14,545.78	$4,902.19		$0.00		
FURNITURE AND EQUIPMENT	$409.53	$299.97	$500.00	$500.00	0%	
PUBLICATIONS SUBSCRIPT MEMBRSHP	$1,224.00	$218.00	$500.00	$500.00	0%	
PROFESSIONAL DEVELOPMENT	$472.89	$432.84	$1,000.00	$1,500.00	50%	
JANITORIAL	$789.20	$1,596.00		$3,000.00		
STREET LIGHTS	$40.87	$30.10	$12,000.00	$1,500.00	-87.5%	
US 1 MAINTENANCE	$21,152.00	$34,854.50	$24,000.00	$0.00	-100%	
FLEET OPERATIONS	$244.70	$1,334.62	$10,000.00	$15,000.00	50%	
VECHICLE LEASE		$0.00	$20,000.00	$15,000.00	-25%	
Total Operating Expenditures:	**$248,384.31**	**$163,659.39**	**$286,100.00**	**$185,600.00**	**-35.128%**	
Capital Outlay						

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
ROAD CONSTRUCTION/PAVING	$893,128.20			$0.00		
Total Capital Outlay:	**$893,128.20**			**$0.00**		
Total Public Works:	**$1,488,264.67**	**$421,904.70**	**$712,915.00**	**$627,828.00**	**-11.935%**	
Citt						
Operating Expenditures						
ENGINEERING/ARCHITECTURAL	$382,038.70	$127,639.42	$250,000.00	$0.00	-100%	
ROAD PAVING AND REPAIR	$65,363.00	$6,897.75	$50,000.00	$150,000.00	200%	
TRAFFIC SIGNALS AND STREET SIGNS	$29,590.34	$24,983.76	$26,000.00	$30,000.00	15.385%	
TRAFFIC SIGNALS AND SIGNS	$14,859.00	-$60.00		$0.00		
SIDEWALK REPAIR	$18,007.26	$9,267.81	$25,000.00	$50,000.00	100%	
LANDSCAPE MAINTENANCE-ROADS				$53,000.00		
LANDSCAPE MAINTENANCE-US1				$52,000.00		
Total Operating Expenditures:	**$509,858.30**	**$168,728.74**	**$351,000.00**	**$335,000.00**	**-4.558%**	
Capital Outlay						
TRAFFIC CALMING	$87,193.26	$35,352.00	$200,000.00	$250,000.00	25%	
SIDEWALKS		$0.00	$100,000.00	$170,000.00	70%	
Total Capital Outlay:	**$87,193.26**	**$35,352.00**	**$300,000.00**	**$420,000.00**	**40%**	
Debt Service						
REGIONS-STREET SIGNS	$255,607.14			$0.00		
QNIP PRINCIPAL	$134,017.00	$140,894.00	$127,643.00	$148,107.00	16.032%	
REGIONS-STREET SIGNS	$4,590.26			$0.00		
QNIP INTEREST	$33,912.00	$28,414.00	$39,145.00	$22,634.00	-42.179%	
Total Debt Service:	**$428,126.40**	**$169,308.00**	**$166,788.00**	**$170,741.00**	**2.370%**	
Total Citt:	**$1,025,177.96**	**$373,388.74**	**$817,788.00**	**$925,741.00**	**13.201%**	
New Local Option Gas Tax						
Operating Expenditures						
ENGINEERING/ARCHITECTURAL	$2,808.00			$250,000.00		
ROAD CONSTRUCTION/PAVING		$0.00	$350,000.00	$250,000.00	-28.571%	
Total Operating Expenditures:	**$2,808.00**	**$0.00**	**$350,000.00**	**$500,000.00**	**42.857%**	
Total New Local Option Gas Tax:	**$2,808.00**	**$0.00**	**$350,000.00**	**$500,000.00**	**42.857%**	
Total Road And Street Facilities:	**$2,516,250.63**	**$795,293.44**	**$1,880,703.00**	**$2,053,569.00**	**9.192%**	
Total Facility Maintenance:	**$2,516,250.63**	**$795,293.44**	**$1,880,703.00**	**$2,053,569.00**	**9.192%**	
Public Works						
Mass Transit						

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Citt						
Personnel Services						
SALARIES AND WAGES REGULAR	$63,195.41	$41,586.45	$64,175.00	$0.00	-100%	
REGULAR OVERTIME	$2,088.72	$1,218.53	$1,000.00	$0.00	-100%	
FICA TAXES	$4,909.53	$3,190.86	$3,850.00	$0.00	-100%	
RETIREMENT CONTRIBUTION	$7,583.46	$4,990.44	$7,700.00	$0.00	-100%	
HEALTH AND LIFE	$29,760.85	$19,406.54	$29,900.00	$0.00	-100%	
Total Personnel Services:	**$107,537.97**	**$70,392.82**	**$106,625.00**	**$0.00**	**-100%**	
Operating Expenditures						
WORKERS' COMPENSATION	$1,815.24	$1,726.58	$3,800.00	$0.00	-100%	
GENERAL SERVICES	$0.00	$0.00	$10,000.00	$0.00	-100%	
GENREAL LIABILITY	$2,477.36	$2,358.97	$3,000.00	$0.00	-100%	
AUTOMOBILE	$3,004.00	$1,590.75	$4,000.00	$0.00	-100%	
VEHICLE MAINTENANCE	$15,155.39	$9,681.34	$10,000.00	$0.00	-100%	
GENERAL OPERATING SUPPLIES	$1,380.60	$2,742.43	$1,000.00	$0.00	-100%	
UNIFORMS AND BADGES	$0.00	$0.00	$750.00	$0.00	-100%	
VEHICLE OPERATION	$27,960.88	$7,502.90		$0.00		
ENGINEERING/ARCHITECTURAL	$9,810.00	$10,046.00		$0.00		
RENTAL MUNICIPAL FACILITIES	$2,100.00	$1,200.00	$107,200.00	$0.00	-100%	
ON DEMAND OPERATIONS	$51,540.00	$85,479.38	$463,224.00	$0.00	-100%	
BUS OPERATIONS	$708.77	$4,647.10	$20,000.00	$0.00	-100%	
Total Operating Expenditures:	**$115,952.24**	**$126,975.45**	**$622,974.00**	**$0.00**	**-100%**	
Total Citt:	**$223,490.21**	**$197,368.27**	**$729,599.00**	**$0.00**	**-100%**	
Total Mass Transit:	**$223,490.21**	**$197,368.27**	**$729,599.00**	**$0.00**	**-100%**	
Total Public Works:	**$223,490.21**	**$197,368.27**	**$729,599.00**	**$0.00**	**-100%**	
Total Public Services:	**$2,739,740.84**	**$992,661.71**	**$2,610,302.00**	**$2,053,569.00**	**-21.328%**	

Staffing Detail

VILLAGE POSITION DETAIL		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Public Services		PT	FT	PT	FT	PT	FT	PT	FT
Public Works	Public Services Director	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Administrative Assistant	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0
	Office Manager	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Administrative Aide	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0
	Field Operations Supervisor	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Grounds Maintenance Worker	3.0	4.0	3.0	4.0	4.0	3.0	0.0	4.0
	Tree Maintenance Worker	0.0	0.0	0.0	1.0	0.0	1.0	0.0	1.0
	Bus Operator	0.0	1.0	0.0	3.0	0.0	2.0	0.0	2.0
	Transit Operations Specialist	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
	Total Public Works Positions	**3.0**	**9.0**	**3.0**	**11.0**	**4.0**	**10.0**	**0.0**	**10.0**
Facilities Maint.	Facilities Maint. Superintendent	0.0	1.0	0.0	1.0	0.0	1.0	0.0	0.0
	Facilities Maint. Worker I	0.0	2.0	0.0	2.0	1.0	2.0	0.0	1.0
	Facilities Maint. Worker II	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Maintenance & Repair Supervisor	0.0	1.0	0.0	0.0	0.0	1.0	0.0	1.0
	Maintenance & Repair Technician	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0
	Maintenance Technician	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Maintenance Worker	4.0	3.0	3.0	3.0	1.0	5.0	0.0	0.0
	Total Facilities Maint. Positions	**4.0**	**9.0**	**3.0**	**8.0**	**2.0**	**11.0**	**0.0**	**4.0**
	Total Public Services Positions	**7.0**	**18.0**	**6.0**	**19.0**	**6.0**	**21.0**	**0.0**	**14.0**

Goals & Objectives

DEPARTMENT OF PUBLIC SERVICES GOALS & OBJECTIVES		Strategic Objective Status (check one) Completed	In Progress
Strategic Objectives	· All master plans online showing progress/ work accomplished		X
	· Online GIS system for tree information (requested by Tree Advisory Board)		X
	· Reports on mosquito abatement actions		X
	· Develop process to implement shared ride services in conjunction with I-Bus	X	
	· Allow general public to track I-Bus locations through online GPS service	X	
	· Post current I-Bus route information & maps online	X	
	· Install real time parking availability information at park & ride locations		X
	· Review/ update storm-water fees		X
	· Finish the Franjo Road transformation project		X
	· Develop a service fee schedule for tree trimming on swales		X
	· Review and eliminate operational inefficiencies		X
	· Develop plan for unique crosswalk markings		X
	· Develop a storm-water repair plan		X
	· Improve the appearance of 184 Street		X
	· Work with MDC to relocate the pump station in front of Village Hall		X
	· Develop a strategy to improve the appearance of county roads		X
	· Implement Safe Routes to School program	X	
	· Work with MDC to optimize traffic signalization (smart signaling)		X
	· Improve & increase I-Bus routes; incorporate weekend service	X	
	· Implement ride-sharing program	X	
	· Develop a strategy to reduce school-generated traffic		X
	· Develop a "complete streets" plan		X
	· Complete "Park Drive" road		X
	· Build traffic circle at 82 Ave & 168 Street	X	
	· Implement traffic calming plan		X
	· Implement bicycle plan		X
	· Regularly maintain bicycle lane along Old Cutler Road		X
	· Provide a connectivity plan for the transit line		X
	· Develop a strategy to reduce number of trucks on Old Cutler Road		X
	· Install covered bus stops		X
	· Pursue designation of pineland area at Coral Reef Park as a Natural Forest Community	X	
	· Maintain standards that retain Tree City designation status		X
	· Remove exotics on the vacant 10 acres at 168 St and 89 Ave		X
FY 20-21 Goals	· Continue with the advancement of last year's goals/strategic objectives		
	· Villagewide Pavement Resurfacing (Milling & Resurfacing)		
	· Design of Drainage Sub-Basin Projects		
	· Deisgn of 82nd Avenue Shared Use Path/Bicycle		
	· Roadway Improvements along County Roads, i.e. SW 184 Street, SW 168 Street, SW 152 Street, and SW 144 Street		
	· Analyze/Coordinate with SFWMD to use their R/W for the construction of a multi-use path for pedestrians, bicyclist, and golf cart applications		
	· Thalatta Pier Construction		
	· Coral Reef Park Pedestrian Bridge		
	· Coral Reef Park Trails Project		
	· Complete Stormwater Master Plan Update		
	· Begin clearing Invasives in "The Woods"		
	· Localized Drainage Improvement Projects		
	· Traffic Calming (Partial Implementation of Traffic Calming Study Recommendations)		
	· Tree Trimming Program		
	· TPO Mobility HUBS		

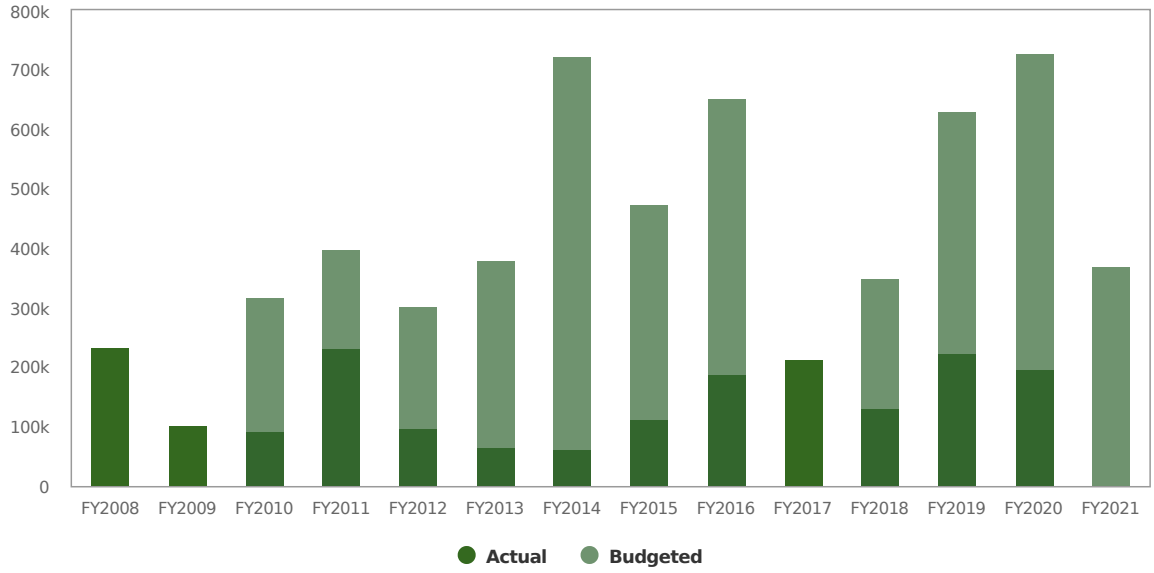
CITT-Transit Budget

CITT-Transit Budget

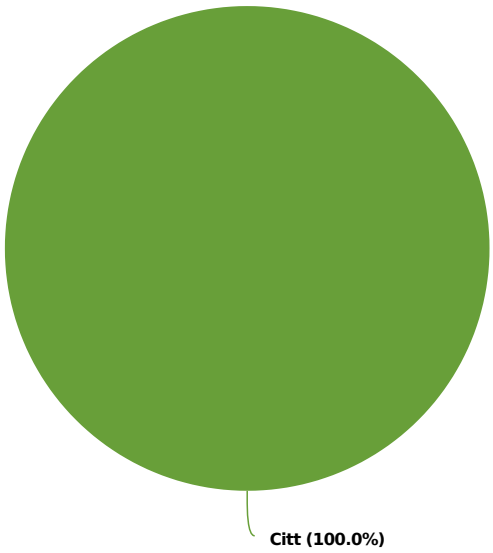
$370,054 -$359,545

(-97.16% vs. prior year)

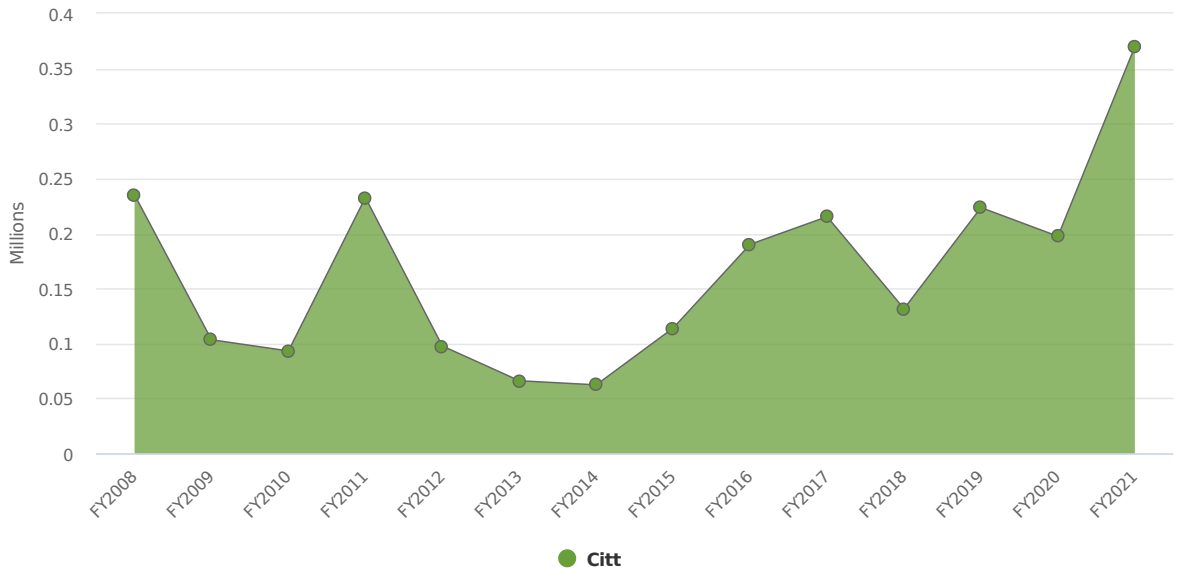
Special Revenue Fund-CITT-Transit Budget Proposed and Historical Budget vs. Actual



Special Revenue Fund-CITT-Transit Budget Budgeted Expenditures



Special Revenue Fund-CITT-Transit Budget Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Mass Transit						
Citt						
Personnel Services						
SALARIES AND WAGES REGULAR	$63,195.41	$41,586.45	$64,175.00	$66,156.00	3.087%	
REGULAR OVERTIME	$2,088.72	$1,218.53	$1,000.00	$3,000.00	200%	
FICA TAXES	$4,909.53	$3,190.86	$3,850.00	$5,060.00	31.429%	
RETIREMENT CONTRIBUTION	$7,583.46	$4,990.44	$7,700.00	$7,938.00	3.091%	
HEALTH AND LIFE	$29,760.85	$19,406.54	$29,900.00	$29,900.00	0%	
Total Personnel Services:	**$107,537.97**	**$70,392.82**	**$106,625.00**	**$112,054.00**	**5.092%**	
Operating Expenditures						
WORKERS' COMPENSATION	$1,815.24	$1,726.58	$3,800.00	$2,500.00	-34.211%	
GENERAL SERVICES	$0.00	$0.00	$10,000.00	$10,000.00	0%	
GENREAL LIABILITY	$2,477.36	$2,358.97	$3,000.00	$3,500.00	16.667%	
AUTOMOBILE	$3,004.00	$1,590.75	$4,000.00	$2,500.00	-37.5%	
VEHICLE MAINTENANCE	$15,155.39	$9,681.34	$10,000.00	$17,000.00	70%	
GENERAL OPERATING SUPPLIES	$1,380.60	$2,742.43	$1,000.00	$6,500.00	550%	
UNIFORMS AND BADGES	$0.00	$0.00	$750.00	$1,000.00	33.333%	
VEHICLE OPERATION	$27,960.88	$7,502.90		$0.00		
ENGINEERING/ARCHITECTURAL	$9,810.00	$10,046.00		$0.00		
RENTAL MUNICIPAL FACILITIES	$2,100.00	$1,200.00	$107,200.00	$5,000.00	-95.336%	
ON DEMAND OPERATIONS	$51,540.00	$85,479.38	$463,224.00	$200,000.00	-56.824%	
BUS OPERATIONS	$708.77	$4,647.10	$20,000.00	$10,000.00	-50%	
Total Operating Expenditures:	**$115,952.24**	**$126,975.45**	**$622,974.00**	**$258,000.00**	**-58.586%**	
Total Citt:	**$223,490.21**	**$197,368.27**	**$729,599.00**	**$370,054.00**	**-49.280%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Total Mass Transit:	**$223,490.21**	**$197,368.27**	**$729,599.00**	**$370,054.00**	**-49.280%**	

Special Revenue Fund-Division of Building & Permitting

The Community & Economic Development Department is comprised of two divisions including; Building and Permitting and Planning & Zoning. The Building & Permitting division oversees the building, code compliance, and Flood Plain administration functions. The Building and Permitting division performs the critical functions of safeguarding the health, safety and welfare of the residents by enforcing and implementing federal, state and local building laws that regulate the construction industry, particularly the Florida Building Code 2017, sixth edition. The division also enforces all codes promulgated by regulatory agencies such as the Hotel and Restaurant Commission, Miami-Dade County Department of Environmental Resource Management, Florida Department of Health and Professional Regulation and others. Additionally, the division ensures that all work performed is to the standards as set forth by the Florida Building Code and that all work is properly permitted. With respect to Code Compliance, the division is responsible for educating the public on the Village's code regulations and enforcing those regulations in the utmost professional manner. The overall goal of this division is to ensure the safety, health and welfare of each resident and neighborhood in a responsible and professionally sensitive manner.

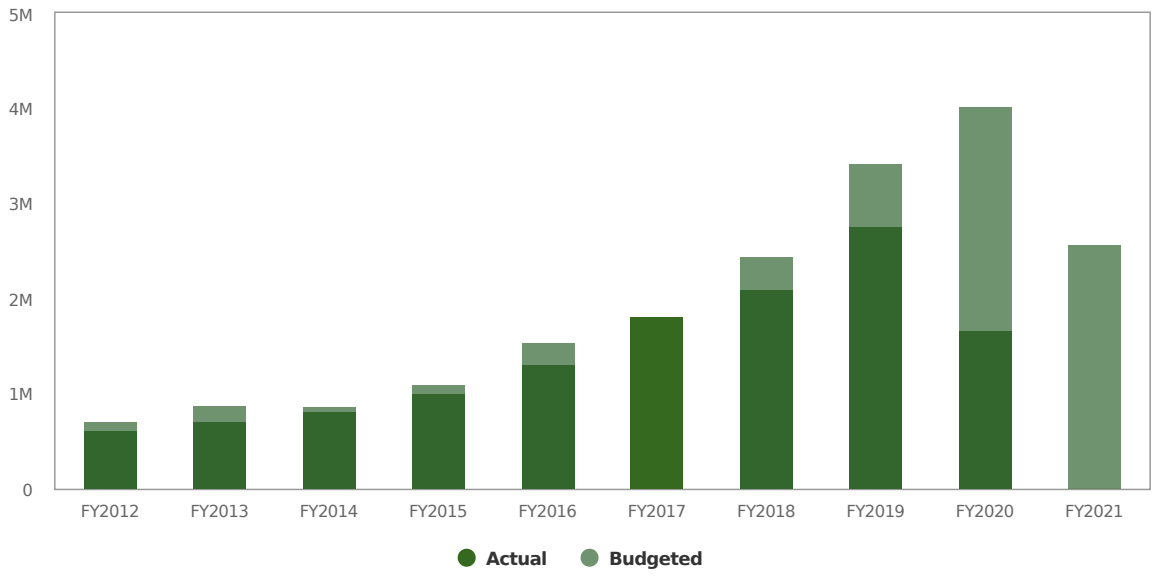
Planning & Zoning works in conjunction with the Building & Permitting division to ensure a higher degree of customer service and enhance operations with respect to the permitting process. Planning and Zoning is responsible for providing technical and professional recommendations to ensure strict adherence to the Village's Comprehensive Plan, Land Development Code, and any other concurrency regulations. The goal of the Planning and Zoning Division is to ensure that the planning and zoning needs of residents are met in a timely and efficient manner through a cost-effective process. Additionally, the division implements and oversees economic development initiatives as the Village embarks on redeveloping its downtown area and attracting investment and new businesses to the area.

Division of Building & Permitting Budget

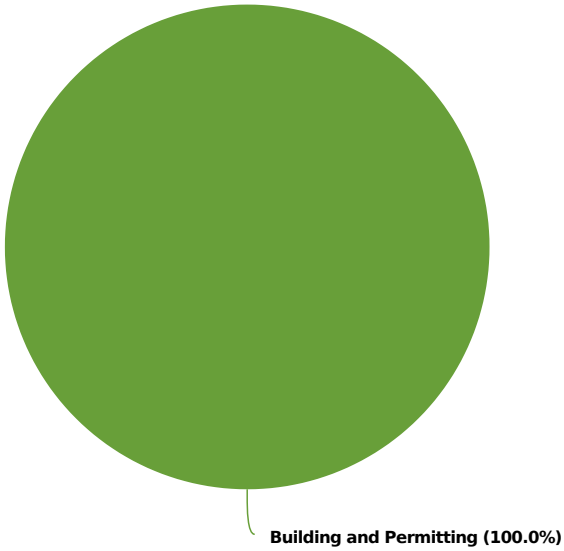
$2,576,031 -$1,439,830

(-55.89% vs. prior year)

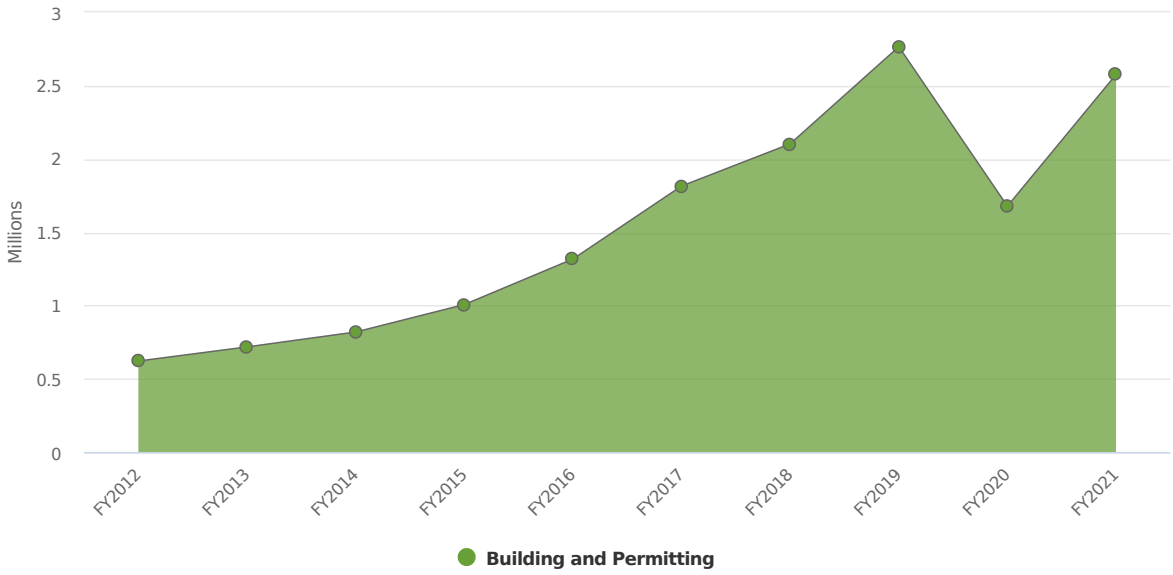
Special Revenue Fund-Division of Building & Permitting Proposed and Historical Budget vs. Actual



Special Revenue Fund-Division of Building & Permitting Budgeted Expenditures



Special Revenue Fund-Division of Building & Permitting Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Community and Economic Development						
Building and Permitting						
Personnel Services						
SALARIES AND WAGES REGULAR	$1,100,837.10	$695,904.84	$1,530,756.00	$1,175,411.00	-23.214%	
PART TIME SALARIES AND WAGES	$1,429.24			$0.00		
OTHER WAGES	$12,882.93	$13,437.17	$10,000.00	$5,000.00	-50%	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
REGULAR OVERTIME	$1,217.74	$73.97		$0.00		
FICA TAXES	$82,260.16	$52,688.11	$117,102.00	$89,919.00	-23.213%	
RETIREMENT CONTRIBUTION	$134,438.69	$82,898.99	$183,690.00	$141,049.00	-23.214%	
HEALTH AND LIFE	$225,167.90	$143,967.51	$343,762.00	$268,352.00	-21.937%	
SALARIES AND WAGES REGULAR		$82,547.94	$282,726.00	$0.00	-100%	
FICA TAXES		$5,927.83	$21,628.00	$0.00	-100%	
RETIREMENT CONTRIBUTION		$9,545.90	$33,927.00	$0.00	-100%	
HEALTH AND LIFE		$8,625.00	$44,850.00	$0.00	-100%	
OTHER WAGES		$51.00		$0.00		
Total Personnel Services:	**$1,558,233.76**	**$1,095,668.26**	**$2,568,441.00**	**$1,679,731.00**	**-34.601%**	
Operating Expenditures						
WORKERS' COMPENSATION	$6,178.48	$5,876.70	$7,000.00	$8,800.00	25.714%	
ZONING APPLICATIONS	$43,221.00			$0.00		
SPECIAL MASTER	$12,500.00	$6,410.00	$15,000.00	$15,000.00	0%	Commented Carried over and in line with YTD trend of Special Master invoices.
GENERAL SERVICES	$333,311.76	$0.00	$50,000.00	$0.00	-100%	
IT CONSULTANT	$2,612.50	$475.00	$5,000.00	$0.00	-100%	
ADMINISTRATIVE TEMP	$37,364.86	$18,129.03	$33,000.00	$0.00	-100%	Commented Temp employed for two years. Would like to hire her as an employee.
PATROL OFFICERS	$125,000.00	$0.00	$150,000.00	$150,000.00	0%	
BUILDING INSPECTORS	$381,951.25	$214,465.00	$375,000.00	$275,000.00	-26.667%	Commented This includes all our contracted inspectors and plans examiners. Additionally, we have an unfilled position for a building inspector. Once hired this employee will offset a portion of this line item as we will eliminate one of the contracted inspectors.
TRAVEL AND PER DIEM	$4,816.84	$12.00		$0.00		Commented Anticipated training & certifications as Flood Plain Managers / CRS, a non-reoccurring expense.
TELEPHONE SERVICE	$2,040.78	$1,170.06	$2,000.00	$2,000.00	0%	Commented Eden YTD expenditure is $888, projected to full year is $1,776.
INTERNET SERVICE	$894.08	$615.07	$1,000.00	$1,000.00	0%	Commented Eden YTD is $487 projected to full year = $975

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
POSTAGE	$12,725.33	$9,733.84	$9,000.00	$6,000.00	-33.333%	Commented Presently Eden shows $9,734 in charges, most of which must be Planning/Zoning hearing notices. I believe these are to be removed from the Building budget.
RECORDING FEES	$1,310.50	$551.00	$1,000.00	$1,300.00	30%	Commented Code enforcement recordings at the Clerk of Court projected to go a bit over previous $1K budget
ELECTRIC	$2,624.51	$1,822.20	$2,800.00	$3,000.00	7.143%	Commented Eden YTD on target with this $2,800 amount
WATER	$35.30	$0.00	$100.00	$100.00	0%	
PHOTOCOPY MACHINE	$6,477.22	$5,561.08	$5,000.00	$9,000.00	80%	Commented Eden YTD charges projected to $8,950. This past year we put into use an extra copier from upstairs.
INTERNAL SERVICE FEES AND CHARGES	$75,000.00	$0.00	$75,000.00	$75,000.00	0%	Commented office space rent
GENREAL LIABILITY	$36,601.36	$10,392.57	$42,000.00	$15,000.00	-64.286%	
AUTOMOBILE	$1,978.00	$1,581.00	$2,000.00	$2,500.00	25%	
PROPERTY	$15,996.12	$13,115.90	$18,500.00	$20,000.00	8.108%	
LOT CLEARING	$25,808.00	$3,923.00	$26,000.00	$33,000.00	26.923%	Lot clearing is our fund for mowing un-kept properties. The amount spent is recorded as a lien and eventually recovered. Included is $25K which would cover 1 unsafe structure case at Dade and our demolition, this is generally unspent. I would prefer to add another $25K as a back up demo ($58K)
OFFICE SUPPLIES-GENERAL	$15,831.50	$5,318.67	$10,000.00	$11,000.00	10%	Commented With YTD charges we project $10,700.
GENERAL OPERATING SUPPLIES	$3,478.07	$1,471.17	$2,000.00	$2,000.00	0%	
UNIFORMS AND BADGES	$2,595.70	$0.00	$4,000.00	$4,000.00	0%	
VEHICLE OPERATION	$6,859.55	$1,750.95		$0.00		
FURNITURE AND EQUIPMENT	$9,429.31	$4,514.06	$32,500.00	$15,000.00	-53.846%	Commented Includes basic furniture items. With anticipated software upgrade I've included tablets for all inspectors and code officers. Additionally, with the current pandemic its clear we need to move to electronic plans review. I have included large monitors for building plans reviewers.

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
PUBLICATIONS SUBSCRIPT MEMBRSHP	$769.00	$320.00	$6,160.00	$3,500.00	-43.182%	Commented Includes misc. building & flood associations and updated Florida Building Code volumes & other manuals. The Florida Building Code is in a renewal cycle.
SOFTWARE LICENSING AND MAINTENANCE	$23,698.46	$24,903.02	$200,000.00	$200,000.00	0%	Commented New cloud based building department software system approximation. We should have a hard quote & contract before budget is adopted. We have this same amount in 2019/20 budget so we can move forward when finalized.
PROFESSIONAL DEVELOPMENT	$2,493.00	$0.00	$2,300.00	$4,500.00	95.652%	Commented Approximate to train & certify 3 building inspectors as flood plain managers for Florida Building Code & CRS requirements.
FACILITIES MAINTENANCE - GENERAL	$152.20	$1,015.85		$500.00		
VEHICLE MAINTENANCE	$5,205.66	$641.46	$7,000.00	$2,500.00	-64.286%	Commented Are we replacing our trucks (4) with leased? If so is maintenance included? One of 4 is low millage and should be kept. We will be hiring an inspector and will need a 5th truck. One of the group is not always in use and acts as a spare when another is in the shop.
GENERAL LEGAL	$0.00	$0.00	$45,000.00	$10,000.00	-77.778%	
CODE ENFORCEMENT		$0.00	$20,000.00	$0.00	-100%	
LEGAL ADVERTISING	$1,892.36	$539.92	$100.00	$0.00	-100%	
LITIGATION RESERVE	$4,796.00	$0.00	$5,000.00	$0.00	-100%	
JANITORIAL	$1,012.50	$2,047.50		$3,600.00		Commented Previously not budgeted in Eden. Presently charged YTD $1,755 projected to full year = $3,510 or per administration.
WASTE HAULERS	$28.34			$0.00		
PRINTING AND BINDING	$580.75	$1,445.45	$1,000.00	$2,000.00	100%	
GENERAL LEGAL		$18,809.40	$15,000.00	$0.00	-100%	
ZONING APPLICATIONS		$0.00	$25,000.00	$0.00	-100%	
GENERAL SERVICES		$202,774.71	$200,000.00	$0.00	-100%	
TRAVEL AND PER DIEM		$0.00	$2,000.00	$0.00	-100%	
POSTAGE		$2,839.50	$3,000.00	$0.00	-100%	
LEGAL ADVERTISING		$4,257.09	$2,500.00	$0.00	-100%	

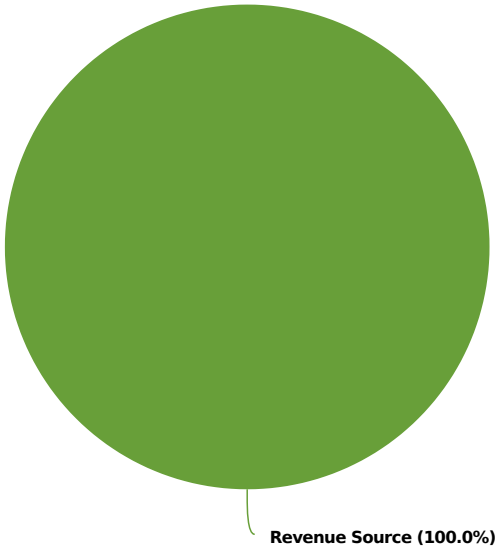
Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
OFFICE SUPPLIES-GENERAL		$1,243.80	$4,000.00	$0.00	-100%	
GENERAL OPERATING SUPPLIES		$3,249.91	$2,000.00	$0.00	-100%	
PUBLICATIONS SUBSCRIPT MEMBRSHP		$199.00	$960.00	$0.00	-100%	
PROFESSIONAL DEVELOPMENT		$0.00	$2,500.00	$0.00	-100%	
FLEET OPERATIONS		$697.80	$8,000.00	$8,000.00	0%	Commented 19/20 Budget has $8,000 appropriation 52003000 & 52003003 YTD expenditures of $2224/ 4 trucks / 6 months X 5 trucks (new hire inspector) X 12 months = $6,400 protected. Keep $8K, has a $1.6K cushion.
ADMINISTRATIVE TEMP		$10,267.05		$0.00		
Total Operating Expenditures:	**$1,207,270.29**	**$582,139.76**	**$1,419,420.00**	**$883,300.00**	**-37.770%**	
Capital Outlay						
VEHICLES				$13,000.00		Commented Added as a place holder, We have four trucks, 3 of which should be replaced. The 4th is low mileage and should be kept. We will be hiring a full time building inspector requiring a 5th vehicle. Not aware of the details of proposed leasing of vehicles.
CAPITAL OUTLAY-OFFICE FURNITURE/EQUIPMEN		$0.00	$28,000.00	$0.00	-100%	
Total Capital Outlay:		**$0.00**	**$28,000.00**	**$13,000.00**	**-53.571%**	
Total Building and Permitting:	**$2,765,504.05**	**$1,677,808.02**	**$4,015,861.00**	**$2,576,031.00**	**-35.854%**	
Total Community and Economic Development:	**$2,765,504.05**	**$1,677,808.02**	**$4,015,861.00**	**$2,576,031.00**	**-35.854%**	

Special Revenue Fund-Division of Building & Permitting Revenue

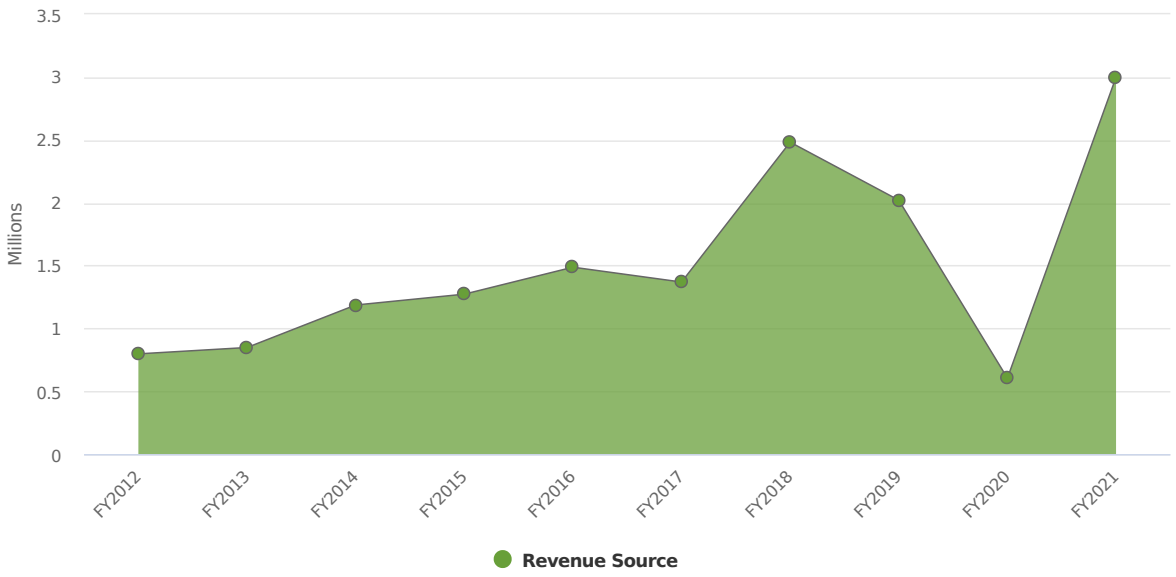
$3,000,000 **-$1,000,000**

(-33.33% vs. prior year)

Special Revenue Fund-Division of Building & Permitting Budgeted Revenue



Special Revenue Fund-Division of Building & Permitting Historical and Budgeted Revenues Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Revenue Source						
Interest Earnings						
INTEREST	$10,063.30	$3,429.61		$0.00		
Total Interest Earnings:	**$10,063.30**	**$3,429.61**		**$0.00**		
Licenses and Permits						
Building Permits						
BUILDING PERMITS	$1,950,990.10	$592,246.96	$4,000,000.00	$3,000,000.00	-25%	
Total Building Permits:	**$1,950,990.10**	**$592,246.96**	**$4,000,000.00**	**$3,000,000.00**	**-25%**	

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Lot Clearing						
LOT CLEARING	$59,737.31	$8,681.58		$0.00		
Total Lot Clearing:	**$59,737.31**	**$8,681.58**		**$0.00**		
Total Licenses and Permits:	**$2,010,727.41**	**$600,928.54**	**$4,000,000.00**	**$3,000,000.00**	**-25%**	
Miscellaneous						
MISCELLANEOUS INCOME	$79.00			$0.00		
Total Miscellaneous:	**$79.00**			**$0.00**		
Total Revenue Source:	**$2,020,869.71**	**$604,358.15**	**$4,000,000.00**	**$3,000,000.00**	**-25%**	

Staffing Detail

VILLAGE POSITION DETAIL		FY 17-18 Final		FY 18-19 Final		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Community & Economic Dev		PT	FT	PT	FT	PT	FT	PT	FT
Planning & Zoning	Community & Econ. Dev. Dir.	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Planning & Zoning Director	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
	Planning & Zoning Administrator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Administrative Assistant	0.0	0.0	0.0	1.0	0.0	1.0	0.0	0.0
	Total Planning & Zoning Positions	**0.0**	**3.0**	**0.0**	**3.0**	**0.0**	**3.0**	**0.0**	**2.0**
Building & Permitting	Building Official	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Chief Building Inspector	0.0	0.0	0.0	0.0	0.0	1.0	0.0	1.0
	Office Manager	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Coordinator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Inspector	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Code Compliance Officer	0.0	4.0	0.0	4.0	0.0	3.0	0.0	3.0
	Zoning Administrator	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Permit Clerk	0.0	3.0	0.0	3.0	0.0	3.0	0.0	3.0
	Plans Processing Clerk	0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
	Total Building & Permitting Positions	**0.0**	**13.0**	**0.0**	**13.0**	**0.0**	**13.0**	**0.0**	**13.0**
	Total Community & Economic Dev. Village Positions	**0.0**	**16.0**	**0.0**	**16.0**	**0.0**	**16.0**	**0.0**	**15.0**

CONTRACTUAL POSITION DETAIL		FY 17-18 Final		FY 18-19 Adopted		FY 19-20 Final		FY 20-21 Proposed	
Dept. of Community & Economic Dev		PT	FT	PT	FT	PT	FT	PT	FT
Planning & Zoning	Village Planner	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
Building & Permitting	Building Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Mechanical Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Electrical Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Chief Plumbing Inspector	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Plans Examiner	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Structural Plans Reviewer	1.0	0.0	1.0	0.0	1.0	0.0	1.0	0.0
	Total Community & Economic Dev. Contractual Positions	**6.0**	**7.0**	**6.0**	**0.0**	**6.0**	**0.0**	**6.0**	**1.0**

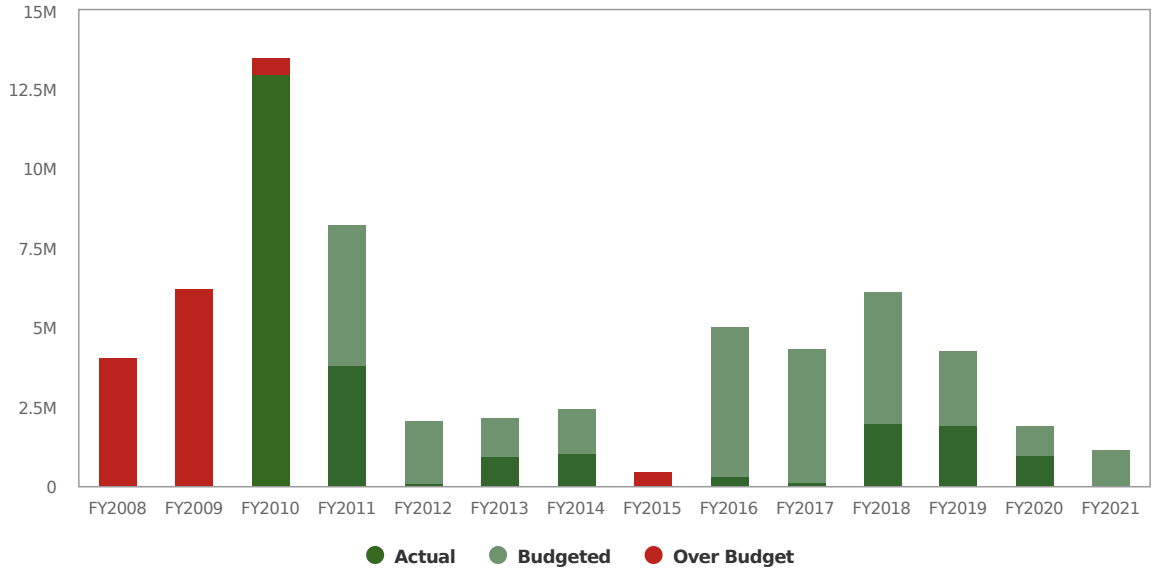
Special Revenue Fund-Capital Projects

Capital Projects Budget

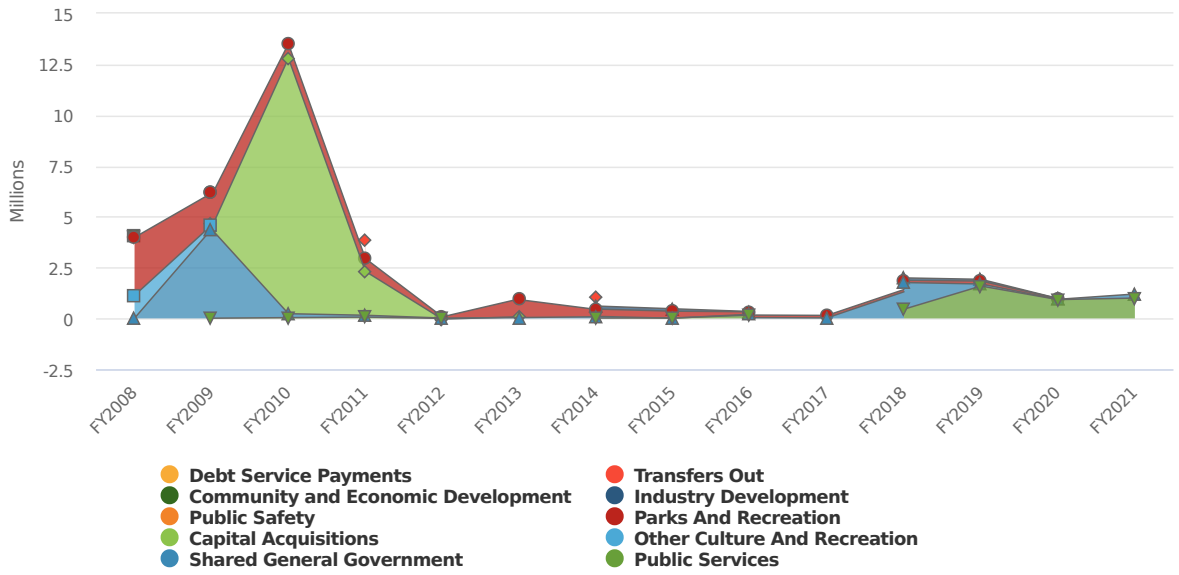
$1,200,000 **-$737,500**

(-61.46% vs. prior year)

Special Revenue Fund-Capital Projects Proposed and Historical Budget vs. Actual



Special Revenue Fund-Capital Projects Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Expenditures						
Public Services						
Facility Maintenance						
Road And Street Facilities						
Public Works						
Operating Expenditures						
SWALE MAINTENANCE	$28,565.05			$0.00		
Total Operating Expenditures:	**$28,565.05**			**$0.00**		
Capital Outlay						
TRAFFIC CALMING		$0.00	$557,500.00	$0.00	-100%	
ROAD CONSTRUCTION/PAVING	$1,564,653.61	$926,392.58	$1,000,000.00	$1,000,000.00	0%	To complete Franjo Rd
Total Capital Outlay:	**$1,564,653.61**	**$926,392.58**	**$1,557,500.00**	**$1,000,000.00**	**-35.795%**	
Total Public Works:	**$1,593,218.66**	**$926,392.58**	**$1,557,500.00**	**$1,000,000.00**	**-35.795%**	
Total Road And Street Facilities:	**$1,593,218.66**	**$926,392.58**	**$1,557,500.00**	**$1,000,000.00**	**-35.795%**	
Total Facility Maintenance:	**$1,593,218.66**	**$926,392.58**	**$1,557,500.00**	**$1,000,000.00**	**-35.795%**	
Total Public Services:	**$1,593,218.66**	**$926,392.58**	**$1,557,500.00**	**$1,000,000.00**	**-35.795%**	
Industry Development						
Operating Expenditures						
STUDIES/MASTER PLANS	$84,388.59	$2,374.58		$0.00		
Total Operating Expenditures:	**$84,388.59**	**$2,374.58**		**$0.00**		
Total Industry Development:	**$84,388.59**	**$2,374.58**		**$0.00**		

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Shared General Government						
Operating Expenditures						
GENERAL SERVICES	$10,000.00			$0.00		
FURNITURE AND EQUIPMENT		$12,656.86		$200,000.00		New VOIP phone system IT server upgrades
Total Operating Expenditures:	**$10,000.00**	**$12,656.86**		**$200,000.00**		
Capital Outlay						
CAPITAL OUTLAY-OFFICE FURNITURE/EQUIPMEN	$91,487.00	$0.00	$266,770.00	$0.00	-100%	
Total Capital Outlay:	**$91,487.00**	**$0.00**	**$266,770.00**	**$0.00**	**-100%**	
Total Shared General Government:	**$101,487.00**	**$12,656.86**	**$266,770.00**	**$200,000.00**	**-25.029%**	
Parks And Recreation						
Coral Reef Park						
Operating Expenditures						
FURNITURE AND EQUIPMENT	$22,362.11	$0.00	$40,000.00	$0.00	-100%	
Total Operating Expenditures:	**$22,362.11**	**$0.00**	**$40,000.00**	**$0.00**	**-100%**	
Capital Outlay						
PARK IMPROVEMENTS	$93,882.28			$0.00		
CAPITAL OUTLAY-MACHINERY/EQUIPMENT	$6,255.92			$0.00		
MONUMENT SIGNAGE	$6,397.57			$0.00		
Total Capital Outlay:	**$106,535.77**			**$0.00**		
Total Coral Reef Park:	**$128,897.88**	**$0.00**	**$40,000.00**	**$0.00**	**-100%**	
Palmetto Bay Park						
Operating Expenditures						
FURNITURE AND EQUIPMENT	$2,711.30			$0.00		
Total Operating Expenditures:	**$2,711.30**			**$0.00**		
Capital Outlay						
CAPITAL OUTLAY-MACHINERY/EQUIPMENT	$6,255.92	$13,532.45		$0.00		
Total Capital Outlay:	**$6,255.92**	**$13,532.45**		**$0.00**		
Total Palmetto Bay Park:	**$8,967.22**	**$13,532.45**		**$0.00**		
Thalatta Park						

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Operating Expenditures						
FURNITURE AND EQUIPMENT		$4,319.32		$0.00		
Total Operating Expenditures:		**$4,319.32**		**$0.00**		
Capital Outlay						
CAPITAL OUTLAY-OFFICE FURNITURE/EQUIPMEN		$0.00	$50,000.00	$0.00	-100%	
CAPITAL OUTLAY-MACHINERY/EQUIPMENT	$6,640.00			$0.00		
Total Capital Outlay:	**$6,640.00**	**$0.00**	**$50,000.00**	**$0.00**	**-100%**	
Total Thalatta Park:	**$6,640.00**	**$4,319.32**	**$50,000.00**	**$0.00**	**-100%**	
Ludovici Park						
Capital Outlay						
PARK IMPROVEMENTS		$23,230.00	$23,230.00	$0.00	-100%	
Total Capital Outlay:		**$23,230.00**	**$23,230.00**	**$0.00**	**-100%**	
Total Ludovici Park:		**$23,230.00**	**$23,230.00**	**$0.00**	**-100%**	
Total Parks And Recreation:	**$144,505.10**	**$41,081.77**	**$113,230.00**	**$0.00**	**-100%**	
Total Expenditures:	**$1,923,599.35**	**$982,505.79**	**$1,937,500.00**	**$1,200,000.00**	**-38.065%**	

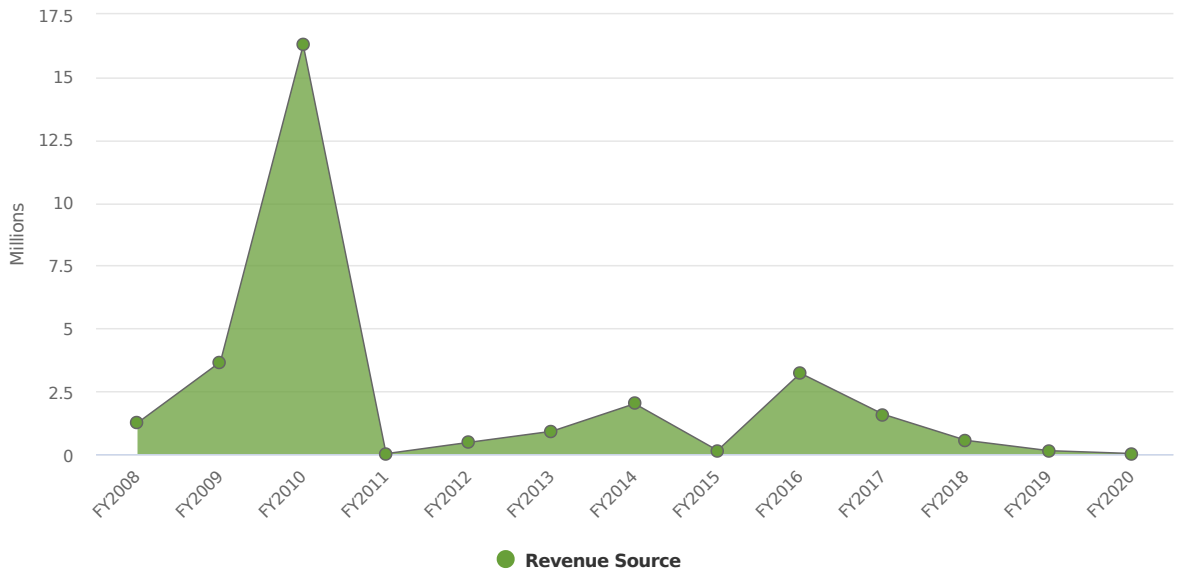
Special Revenue Fund-Capital Projects Revenue

No new revenue has been allocated to FY21 for Capital Projects.

$0 **$0**
(0% vs. prior year)

Special Revenue Fund-Capital Projects Budgeted Revenue

Special Revenue Fund-Capital Projects Historical and Budgeted Revenues Over Time



No new revenue has been allocated to FY21 for Capital Projects.

Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Revenue Source						
Interest Earnings						
INTEREST	$56,162.35	$15,788.11		$0.00		
INTEREST	$8,542.56	$4,812.69		$0.00		
Total Interest Earnings:	**$64,704.91**	**$20,600.80**		**$0.00**		
Miscellaneous						
MISCELLANEOUS INCOME	$0.25			$0.00		
INSURANCE SETTLEMENTS	-$1,492.94			$0.00		
Total Miscellaneous:	**-$1,492.69**			**$0.00**		

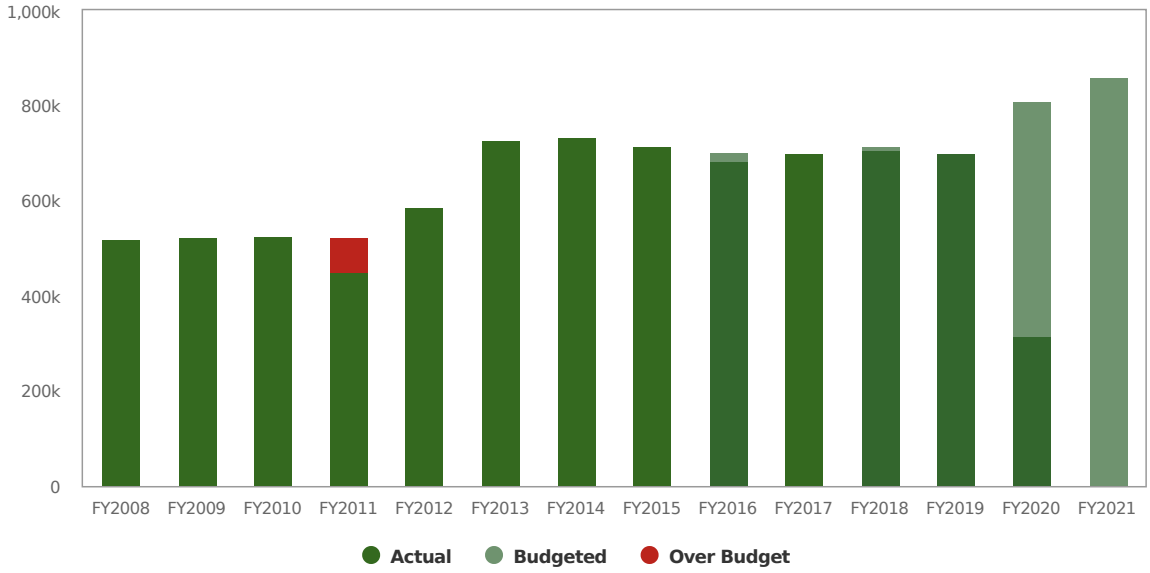
Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Transfers In						
Intragovernmental						
INTRAGOVERNMENTAL TRANSFER IN	$70,000.00			$0.00		
Total Intragovernmental:	**$70,000.00**			**$0.00**		
Total Transfers In:	**$70,000.00**			**$0.00**		
Total Revenue Source:	**$133,212.22**	**$20,600.80**		**$0.00**		

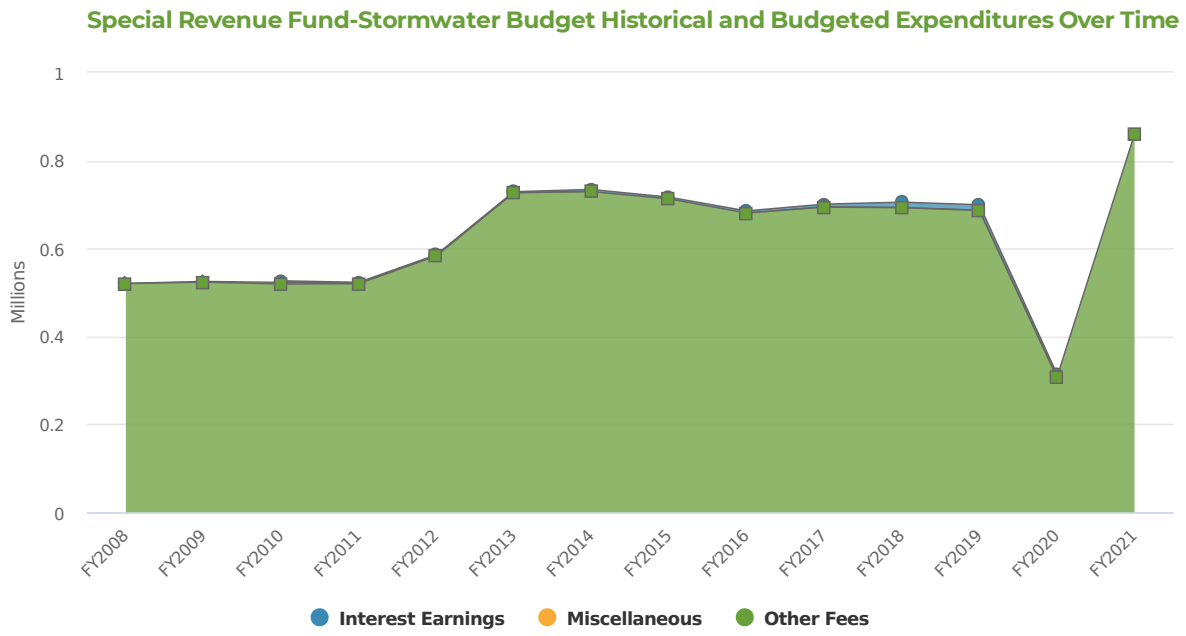
Special Revenue Fund-Stormwater Budget

Stormwater Budget

$860,000 $50,000
(5.81% vs. prior year)

Special Revenue Fund-Stormwater Budget Proposed and Historical Budget vs. Actual





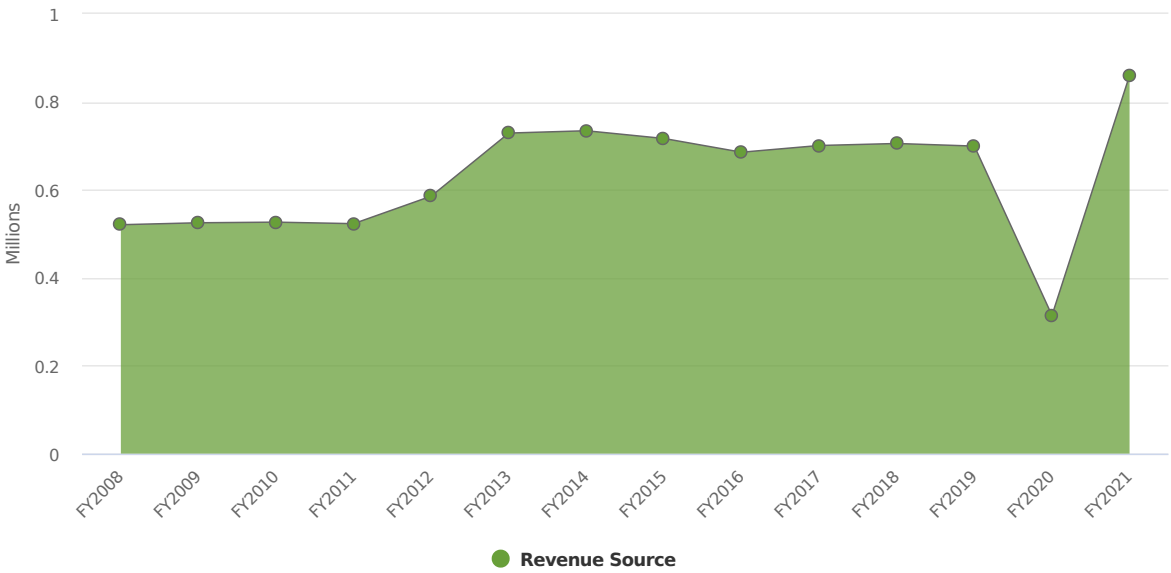
Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Revenue Source						
Other Fees						
Stormwater Billing						
WASD STORMWATER UTILITY BILLING	$662,273.19	$305,657.61	$810,000.00	$860,000.00	6.173%	
Total Stormwater Billing:	**$662,273.19**	**$305,657.61**	**$810,000.00**	**$860,000.00**	**6.173%**	
Stormwater Utility Fee						
VPB STORMWATER UTILITY FEE	$24,233.52	$1,480.42		$0.00		
Total Stormwater Utility Fee:	**$24,233.52**	**$1,480.42**		**$0.00**		
Total Other Fees:	**$686,506.71**	**$307,138.03**	**$810,000.00**	**$860,000.00**	**6.173%**	
Interest Earnings						
INTEREST	$12,536.97	$7,348.24		$0.00		
Total Interest Earnings:	**$12,536.97**	**$7,348.24**		**$0.00**		
Miscellaneous						
MISCELLANEOUS INCOME	$329.10	-$100.80		$0.00		
Total Miscellaneous:	**$329.10**	**-$100.80**		**$0.00**		
Total Revenue Source:	**$699,372.78**	**$314,385.47**	**$810,000.00**	**$860,000.00**	**6.173%**	

Special Revenue Fund-Stormwater Budget Revenue

$860,000 **$50,000** ($810,000 prior year)

Special Revenue Fund-Stormwater Budget Budgeted Revenue

Special Revenue Fund-Stormwater Budget Historical and Budgeted Revenues Over Time



Name	ACCOUNT ID	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget	% Change	Notes
Revenue Source						
Other Fees						
Stormwater Billing						
WASD STORMWATER UTILITY BILLING	1018-32520200	$305,657.61	$810,000.00	$860,000.00	6.173%	
Total Stormwater Billing:		**$305,657.61**	**$810,000.00**	**$860,000.00**	**6.173%**	
Stormwater Utility Fee						

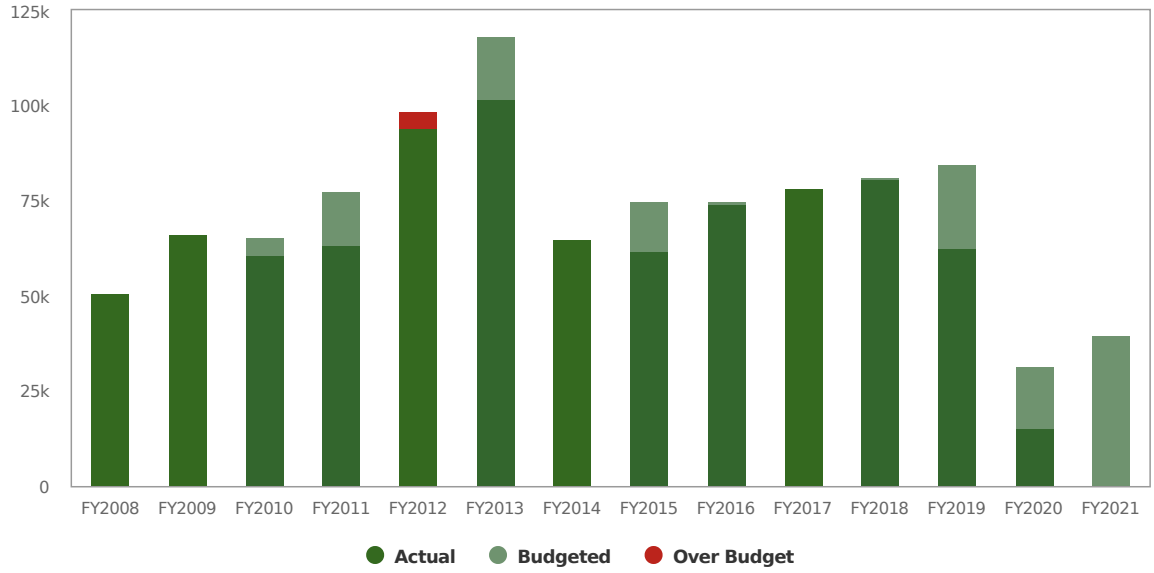
Name	ACCOUNT ID	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget	% Change	Notes
VPB STORMWATER UTILITY FEE	1018-32520100	$1,480.42		$0.00		
Total Stormwater Utility Fee:		**$1,480.42**		**$0.00**		
Total Other Fees:		**$307,138.03**	**$810,000.00**	**$860,000.00**	**6.173%**	
Interest Earnings						
INTEREST	1018-36110000	$7,348.24		$0.00		
Total Interest Earnings:		**$7,348.24**		**$0.00**		
Miscellaneous						
MISCELLANEOUS INCOME	1018-36900100	-$100.80		$0.00		
Total Miscellaneous:		**-$100.80**		**$0.00**		
Total Revenue Source:		**$314,385.47**	**$810,000.00**	**$860,000.00**	**6.173%**	

Special Revenue Fund-Alarm Registration Program

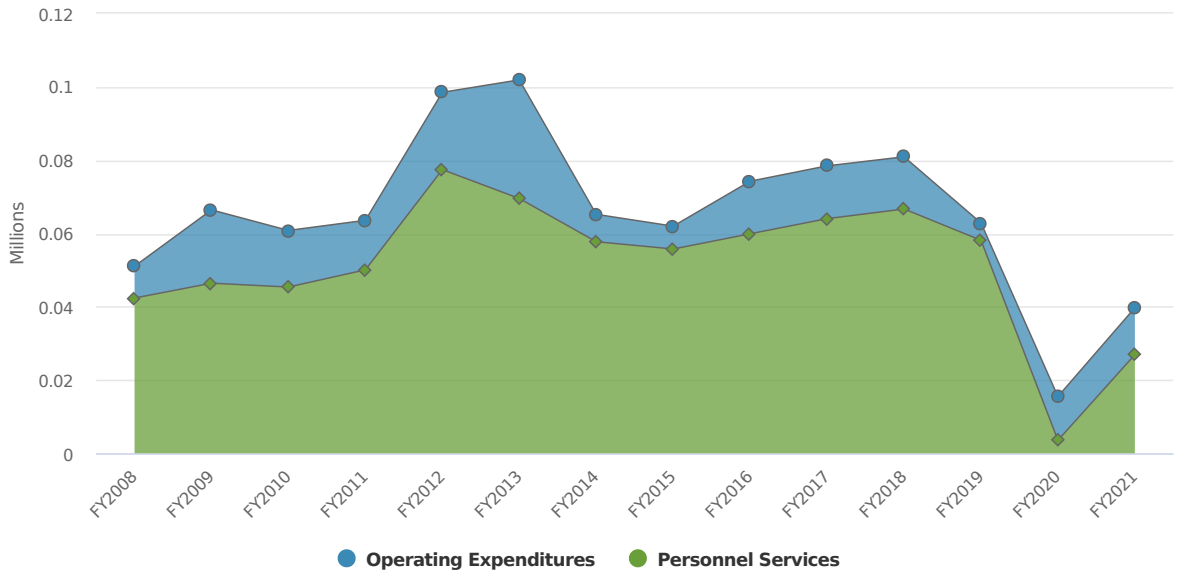
Alarm Registration Program Budget

$39,712 **$8,300**
(20.9% vs. prior year)

Special Revenue Fund-Alarm Registration Program Proposed and Historical Budget vs. Actual



Special Revenue Fund-Alarm Registration Program Historical and Budgeted Expenditures Over Time



Name	FY2019 Actual	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Alarm Reduction Program						
Personnel Services						
SALARIES AND WAGES REGULAR	$37,541.65	$2,712.80	$25,000.00	$25,000.00	0%	
FICA TAXES	$3,687.19	$207.60	$1,912.00	$1,912.00	0%	
RETIREMENT CONTRIBUTION	$4,505.04	$325.54		$0.00		
HEALTH AND LIFE	$12,393.51	$292.97		$0.00		
Total Personnel Services:	**$58,127.39**	**$3,538.91**	**$26,912.00**	**$26,912.00**	**0%**	
Operating Expenditures						
SPECIAL MASTER	$940.00	$880.00	$700.00	$1,500.00	114.286%	
POSTAGE	$3,563.55	$2,070.61	$3,600.00	$3,000.00	-16.667%	
RECORDING FEES	$221.00	$91.00	$200.00	$100.00	-50%	
GENERAL OPERATING SUPPLIES	$0.00	$8,726.56		$8,000.00		
PUBLICATIONS SUBSCRIPT MEMBRSHP	$0.00	$175.00		$200.00		
Total Operating Expenditures:	**$4,724.55**	**$11,943.17**	**$4,500.00**	**$12,800.00**	**184.444%**	
Total Alarm Reduction Program:	**$62,851.94**	**$15,482.08**	**$31,412.00**	**$39,712.00**	**26.423%**	

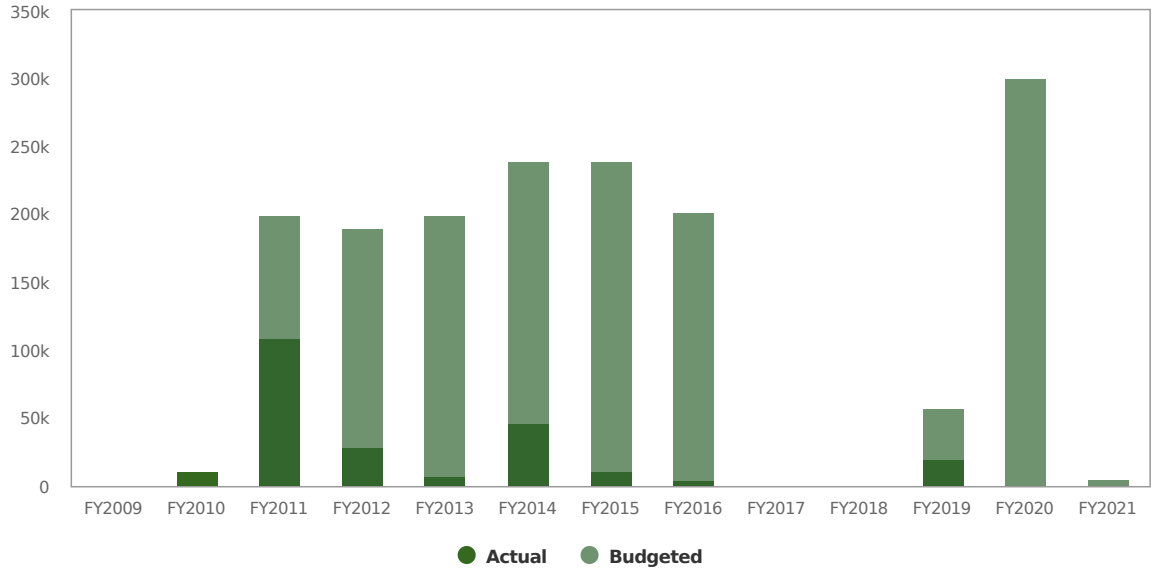
Special Revenue Fund-Art In Public Places Program

Art In Public Places (AIPP) Program Budget

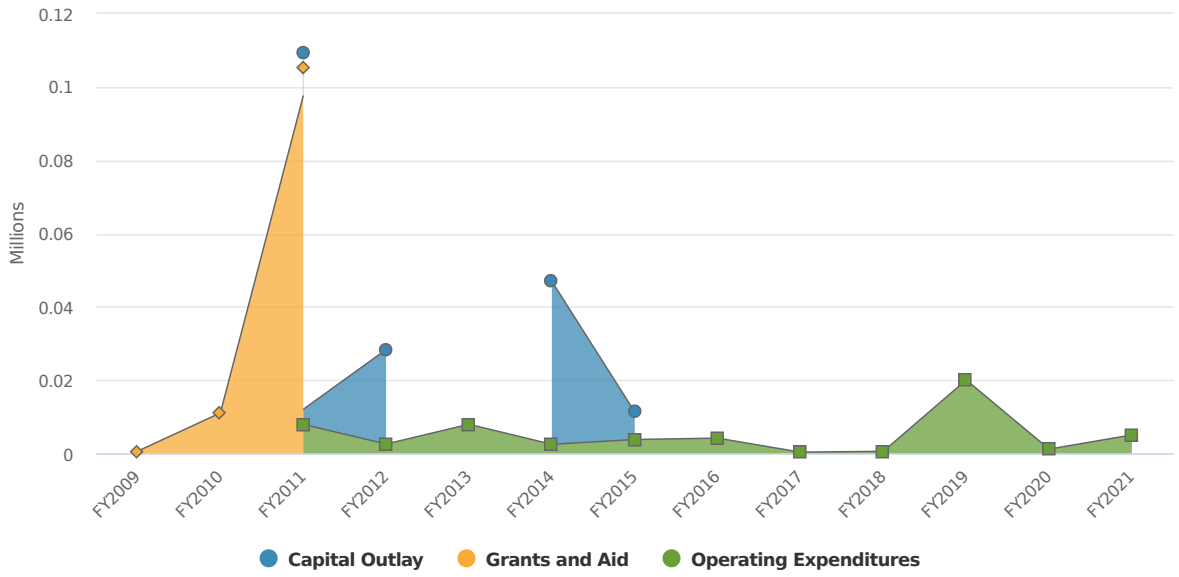
$5,000 -$295,000

(% vs. prior year)

Special Revenue Fund-Art In Public Places Program Proposed and Historical Budget vs. Actual



Special Revenue Fund-Art In Public Places Program Historical and Budgeted Expenditures Over Time



Name	FY2019 Budgeted	FY2020 Estimated Final	FY2020 Amended Budget	FY2021 Proposed Budget Budget Version	% Change	Notes
Art In Public Places						
Operating Expenditures						
GENERAL OPERATING SUPPLIES	$7,500.00	$1,130.48		$5,000.00		
Total Operating Expenditures:	**$7,500.00**	**$1,130.48**		**$5,000.00**		
Capital Outlay						
WORKS OF ART	$50,000.00	$0.00	$300,000.00	$0.00	-100%	
Total Capital Outlay:	**$50,000.00**	**$0.00**	**$300,000.00**	**$0.00**	**-100%**	
Total Art In Public Places:	**$57,500.00**	**$1,130.48**	**$300,000.00**	**$5,000.00**	**-98.333%**	

CAPITAL IMPROVEMENTS

Capital Projects - Department of Public Services

CAPITAL IMPROVEMENT PROGRAM 2020-21					
DEPARTMENT OF PUBLIC SERVICES					
Project ID	Project Description	FY 2019-20 Allocation	FY 2020-21 Allocation	Funding Source	Status
PS-01	Facility Maintenance Village Wide	$157,500	$90,000	General Government	
PS-02	Tree Planting	$50,000	$50,000	General Government	
PS-03	Roadway re-surfacing as per Identified streets	$350,000	$250,000	Special Revenue Fund	Ongoing
PS-04	ADA sidewalks/repairs	$125,000	$170,000	Special Revenue Fund	Ongoing
PS-05	Franjo Road Main Street	ongoing	ongoing	Grant/ Special Revenue	Ongoing
PS-06	Traffic Calming Various Locations	$200,000	$250,000	Special Revenue Fund	Pending
PS-07	Localized drainage Village-wide	$100,000	$0	Stormwater Fund	On hold
PS-10	Safe Routes to School	$455,000	$455,000	Grant/ Special Revenue	Ongoing
PS-12	Various Traffic Studies	$70,000	$0	Special Revenue Fund	Completed
PS-13	Vehicle Leasing	$101,000	$15,000	General/ Special Rev	Completed
PS-18	SW 168 St Beautification	$250,000	$0	Special Rev/Bond/Loan	Canceled
PS-20	Park & Ride/On-Demand	$432,666	$200,000	Grant/ Special Revenue	Ongoing
PS-21	Malbrook Flow Imp.	$500,000	$0	Bond/Loan	Canceled
PS-22	Old Cutler Rd Flow Imp.	$500,000	$0	Special Rev/Bond/Loan	Ongoing (county)
PS-23	SW 148 Ter Beautification	$250,000	$0	Bond/Loan	Canceled
PS-24	SW 160 St Improvements	$50,000	$0	Special Revenue Fund	Canceled
PS-25	Bike Lane- SW 153 t0 160 St	$300,000	$0	Grant/Bond/Loan	On hold
PS-26	Bike Lane- SW 82 Ave to Old Cutler (SW 168)	$300,000	$0	Grant/Bond/Loan	On hold
	Bike Lane- SW 82 Ave (SW 136-152)	$0	$250,000	Special Revenue Fund	Ongoing
	TOTALS	$4,191,166	$1,730,000		

Capital Projects - Parks & Recreation

CAPITAL IMPROVEMENT PROGRAM 2020-21					
DEPARTMENT OF PARKS & RECREATION					
Project ID	Project Description	FY 2019-20 Allocation	FY 2020-21 Allocation	Funding Source	Status
PR-CRP-01	CRP Field Improvements- Matching Grant	$400,000	$50,000	Grant/General Fund	In progress
PR-CRP-02	CPR Multipurpose Facility	$650,000	$0	Bond/Loan	Future
PR-CRP-03	CRP New Bridge	$400,000	$100,000	Grant/General Fund	In progress
PR-CRP-04	CRP Playground Imp	$100,000	$0	Bond/Loan	Future
PR-CRP-06	CRP Walking Trails Imp	$40,000	$20,000	Special Revenue Fund	In progress
PR-PBP-01	PBP Splash Pad	$650,000	$0	Bond/Loan	Future
PR-PBP-02	PBP Park Basketball Cts/Trails/Playground	$325,000	$0	Bond/Loan	Future
PR-VET-01	Veterans Park Design	$10,000	$0	Bond/Loan	Future
PR-WDS-01	Woods Invasive Clean-up	$25,000	$0	Special Revenue Fund	Future
PR-TE-01	Thalatta Estate Pier	$200,000	$0	Bond/Loan	Future
VW-01	Tree Trimming	$200,000	$0	Stormwater Fund	Public Services
	TOTALS	$3,000,000	$170,000		

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.